

AMERICAN NEWS

US trade deficit narrows to \$10.3bn in October

By Anthony Harris in Washington and Janet Bush in New York

THE US trade deficit improved by \$0.4bn to \$10.3bn in October, the Department of Commerce announced yesterday. Meanwhile the Federal Reserve Board issued figures showing that output and capacity pressures continued to rise sharply in the final quarter of the year, after a slack third quarter.

All the figures were closely in line with market expectations, and the markets continued to drift while awaiting the outcome of the meeting of the Federal Open Market Committee, which ended yesterday.

The FOMC is considering statistics which suggest a high pressure of demand and activity, along with reports from member banks which paint a more subdued picture of the economy.

The trade figures reflected falls in both imports and exports from their high September values, and the change in the balance was more than accounted for by a sharp rise in export deliveries of aircraft, always a volatile series.

Other details showed the effects of high domestic

demand: exports of chemicals and paper products, where capacity is under strain, fell sharply. On the import side there was a surge in shipments of manufactures, which rose \$2.2bn from September and stood at \$2.8bn above the monthly average for the first nine months of 1988.

Such a surge was widely expected after earlier reports that wholesale and retail stocks had been reduced sharply in earlier months, in an effort to avoid the excess inventories which built up in the final quarter of 1987.

The November industrial output figures from the Federal Reserve showed a volume increase of 0.5 per cent for the second successive month, with manufacturing output up 0.6 per cent. Capacity utilisation is reported to have risen to 84.2 per cent, the highest figures since 1983. This compares with 84 per cent in October and a revised 83.7 per cent in September.

Yesterday's figures generally confirmed what the markets already knew about the econ-

omy: that progress in cutting the trade deficit is now very slow indeed and that manufacturing industry continues to produce at a healthy rate and is running at very high capacity levels.

The economic releases did not give much strength to arguments either for or against a US discount rate rise and it was the dollar's weakness yesterday which prompted falls in stocks and bonds.

A major talking point yesterday was higher interest rates overseas. The Belgian and Dutch central banks moved key interest rates ¼ point higher and there were widespread expectations that today's policy-making Bundesbank council meeting could decide on a rise in the key Lombard rate.

Many New York dealers speculated yesterday that, if there is no clear domestic economic argument for a US discount rate rise, then perhaps the impetus will come from rate rises overseas if the dollar comes under severe downward pressure.

Ruling may awaken Quebec controversy

By Robert Gibbens in Montreal

QUEBEC's long-simmering language controversy could erupt into street demonstrations again if the Supreme Court of Canada declares today that the province's French-only sign regulations violate the right of free speech under the Canadian constitution.

The Supreme Court will hand down judgment on two challenges to Article 93 of Quebec's Official Languages Act, or Bill 101. The law bans the use of unilingual English public and commercial signs and prevents the use of bilingual French-English signs.

In December 1986, the Quebec Court of Appeal struck down the Bill 101 provisions forbidding firms from displaying bilingual signs or using English company names, but it also found Quebec had the power to forbid the use of unilingual English signs. The Supreme Court cases stemmed from this decision.

The judgments are keenly awaited by Quebec Nationalists and the opposition Parti Quebecois - now re-dedicated to separatism - by the federal government and all other provinces. Quebec's reaction could endanger the Meech Lake Constitutional agreement, under which the province is to be declared a "distinct society" and rejoin the confederation.

Bill 101 is the French language charter and was the key legislation of the separatist Parti Quebecois government after it came to power in 1976. It defused the debate but led to an exodus of anglophones.

The PQ objective was to make French virtually the sole language of work and to encourage the full francophone takeover of economic power in Montreal.

Premier Robert Bourassa and his Quebec Liberals, re-elected in a landslide victory in December 1986, had promised anglophones amendments to Bill 101 so as to allow bilingual commercial signs at least in anglophone areas of Montreal, but he decided to await the legal process. The English-speaking minority is now concentrated almost exclusively in Montreal's western section.

Yeutter chosen as agriculture secretary

By Nancy Dunne in Washington

US President-elect Mr George Bush yesterday named as his agriculture secretary Mr Clayton Yeutter, the US Trade Representative who has played a major role in negotiations over agricultural trade in the Uruguay round of international trade talks.

At the same time Mr Bush remained evasive about whether he would appoint former Texas Senator John Tower as defence secretary. Although Mr Tower has been considered a front runner for the job, Mr Yeutter, a farmer and

there has been opposition to his appointment both within the Bush camp and in Congress.

Mr Bush said that Mr Yeutter's appointment would send a "significant message" to the US's trading partners because of Mr Yeutter's commitment to opening markets abroad. "Our shared national goal of free agricultural trade and expanded agricultural exports will have no greater advocate," Mr Bush said.

Mr Yeutter, a farmer and rancher himself, increased his popularity when he held firm in the Gatt mid-term review last week in Montreal on his insistence that the European Community agree to phase out all market-distorting farm programmes.

Although the talks ended in a stalemate, Mr Yeutter has since expressed optimism that the impasse will be resolved by April, the new deadline agreed on for resolution of outstanding issues. He said yesterday that the differences

between the EC and US should not be over-estimated.

In a recent interview with the Financial Times, Mr Yeutter acknowledged having wanted the agriculture job in 1980 and 1984. Instead he was appointed Trade Representative in 1985.

He is taking over the department as US farmers are still fighting back after a deep recession and drought. Thousands are still heavily in debt and liable to lose their land this year.

Skilled negotiator faces farm impasse

Peter Montagnon reports on a popular choice for a tough task

WITH his nomination as agriculture secretary last night, Mr Clayton Yeutter has realised a long-coveted ambition.

Despite his reputation as a skilled and sophisticated international trade negotiator acquired during a 3½ year stint as US Trade Representative, Mr Yeutter has made no secret of his abiding interest in agriculture which goes back to his childhood in rural Nebraska.

International trade officials believe that Mr Yeutter, 58, is one of the few people in Washington who could work effectively to help resolve the impasse over farm reform that beset last week's trade ministers' meeting in Montreal.

Though he was head of the US delegation there, the final breakdown of these discussions owed most to the implacable attitude of Mr Richard Lyng, President Reagan's Agriculture Secretary, whom Mr Yeutter is to succeed.

Mr Yeutter brings to his new job a high international profile, which is rare among US Agriculture Secretaries, as well as practical expertise and an acute awareness of the context of agriculture in the overall Uruguay Round of multilateral trade negotiations.

Albeit at a distance, he should also be able to lend support to the US effort in the Uruguay Round while his relatively inexperienced successor as US Trade Representative, Ms Carla Hills works her way into the job. Ms Hills is known as intelligent and tough and has served in government before, but she has almost no practical experience of the issues of trade policy.

Mr Yeutter was a key figure in helping dissuade Congress from indulging its worst protectionist excesses in the preparation of this year's US Trade legislation. Experience gained there should help when Congress starts work on a new Farm Bill next year.



Clayton Yeutter: high international profile

As rumours surfaced about his appointment last week in Montreal, delegates were pinning their hopes on the fact that he showed considerably greater willingness than Mr Lyng to explore ways of finding alternative language that could have satisfied the EC without appearing to abandon

the basic US objective for long-term term elimination of all trade-distorting farm subsidies.

Yet his appointment yesterday does not in any way mean that President-elect Bush has revised this position. Mr Bush said yesterday that he shared President Reagan's objectives on dismantling farm subsidies. It would also be difficult to underestimate the domestic political pressures facing Washington over short-term farm reform which would have to be agreed as part of an overall package in the Uruguay Round.

The outspoken and gregarious Mr Yeutter is warmly regarded in the international trade community. Trade diplomats believe that his appointment means real negotiation, which proved impossible in Montreal, may now finally get off the ground. What is harder to read, however, is the degree to which he will have freedom of manoeuvre.

Pentagon in contracts move

By Lionel Barber in Washington

THE Pentagon has announced proposals for buying the bulk of its major weapons under long-term contracts, a move which it claims will save up to \$8.54bn.

The proposed changes - which must be approved by Congress - are in a two-year defence budget for fiscal 1990-91 which calls for a 2 per cent increase after inflation above the current budget of \$399.5bn.

Mr Frank Carlucci, the Defence Secretary, submitted his spending requests this week to the Office of Management and Budget which is set to present a total Federal budget for Congressional approval next month.

The Pentagon said the proposed extension of long-term buying contracts would cover 32 weapons systems over a five-year period. Among the weapons expected to be covered are the Stealth bomber, the C-17 transport aircraft, the

Bradley fighting vehicle, the Apache helicopter, and the F/A-18 fighter bomber.

Under the present annual budgeting system, Congress has wide authority each year to earmark funds for specific weapons and cancel projects. Pentagon officials contend that this annual "micro-managing" introduces uncertainty into the procurement process and drives up production costs.

The drawback is that multi-year procurement costs more at the outset. It can also "lock-in" weapons systems which may make future force-restructuring difficult.

For most of this year, Mr Carlucci has been battling to get to grips with the Pentagon budget, which faces a huge mismatch between planned spending and Congressional approved funding. The scale of the problems is one reason why President-elect George Bush has yet to name his choice of Defence Secretary.

If Congress approves a zero-growth budget this year, the Pentagon estimates the armed services will have to cut \$100bn from budgets over the next five years. Some analysts believe the figure could be far higher.

On Tuesday, Mr Carlucci ordered 3,000 armed forces job cuts over the next three years, starting next year. Many of the cuts are expected to involve staff positions around the world.

The 2.1m-strong armed forces have already been trimmed by more than 40,000 in the past year to promote more efficient use of manpower. At least 20 obsolete US military bases around the country are also slated for closure, according to reports on Capitol Hill.

Mr Dan Howard, chief Pentagon spokesman, said the budget request "projects no further cuts in force structure. That means we can maintain the current force as it is".

Ruling on Ecuador loans

US BANKING regulators have downgraded Ecuador's creditworthiness and will mandate that domestic banks set aside specific reserves for a percentage of their exposure to the country, Reuter reports from New York.

Ecuador, which owes foreign banks about \$6.5bn, has not been servicing its debt for about 18 months. Bankers estimate that interest arrears total about \$1bn.

The regulators - the Federal Reserve, the Comptroller of the Currency and the Fed-

eral Deposit Insurance Corp - are expected to rule that banks must reserve 15 per cent of their medium-term, non-trade-related loans to the country.

Bankers said they were not surprised by the "value-impaired" ruling, given Ecuador's payments record. They believed the mandatory charge would be taken immediately.

However, since most big US banks already have reserved at 25 per cent of their total Third World exposure, it is unclear whether the latest ruling will be particularly onerous.

Anglo-Argentine talks

MR Dante Caputo, the Argentine Foreign Minister, yesterday discussed the long stalemate in Anglo-Argentine relations with Sir Crispin Tickell, Britain's permanent representative at the United Nations, Robert Graham reports.

The Geneva meeting was at Mr Caputo's initiative and formally in his capacity as the current president of the UN General Assembly.

However, the main purpose was to consider ways of breaking the deadlock over restoring

normal diplomatic and commercial ties between the two countries.

Official comment on the meeting, which followed Tuesday's special debate on the Palestine question, was muted. The UK Government had already decided well in advance that nothing of substance could be raised.

For at least three months Argentina's Government has apparently been anxious to show greater flexibility on the vexed issue of its sovereignty claim to the Falklands Islands.

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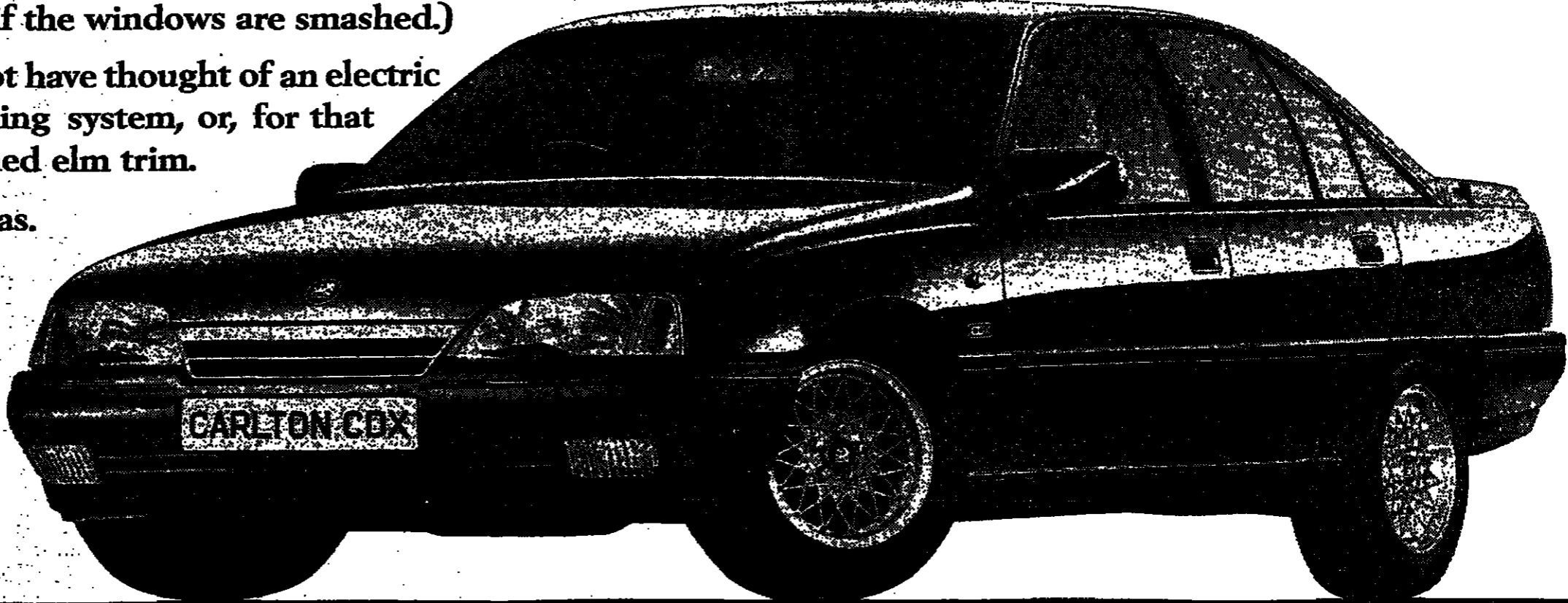
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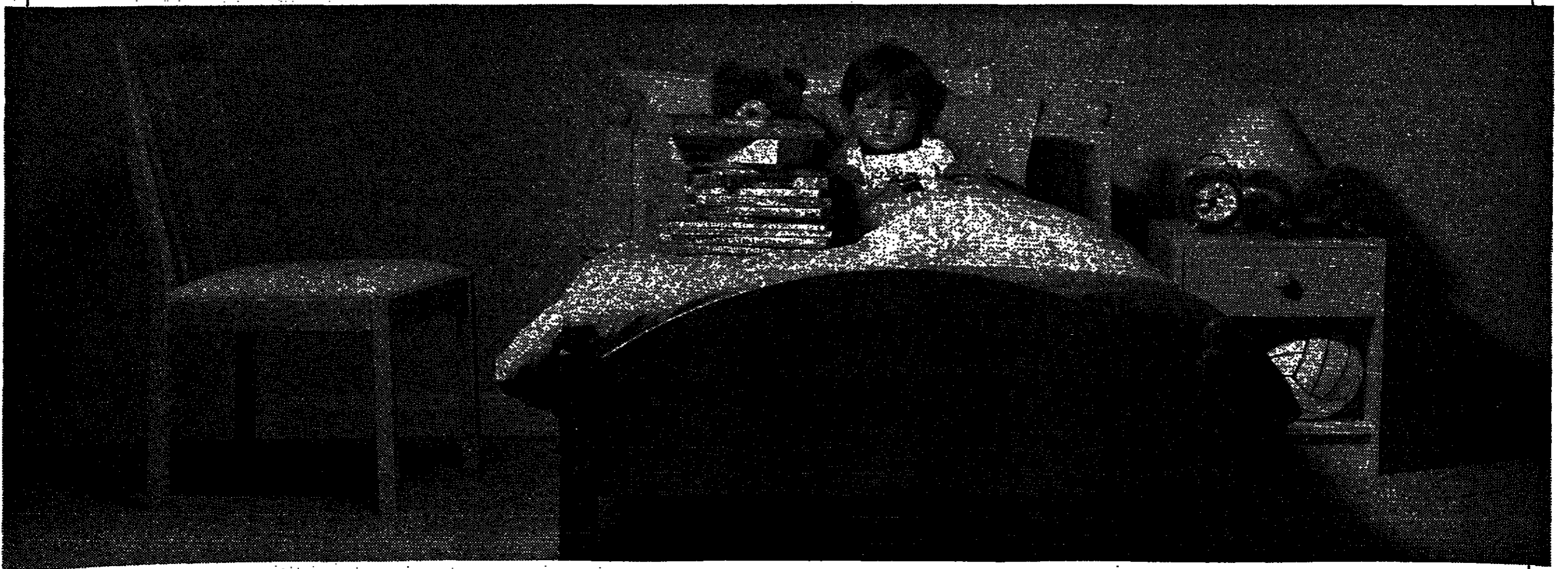
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UK NEWS

SO WHAT'S NEW?

Financial fraud is as old as money itself. The problem is that the amounts are bigger and the means more numerous. In December, *The Banker* looks at whether bankers are really mendacious or simply misunderstood.



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Output still high despite fall in consumer demand

By Ralph Atkins, Economics Staff

STRONG OUTPUT growth in British manufacturing industry showed few signs of abating in October despite high interest rates, according to official figures yesterday.

The Central Statistical Office (CSO) said manufacturing output was growing at an annual rate of about 7 per cent during the month. It was the 17th consecutive month in which the growth rate has exceeded 5.5 per cent.

The strength of output provided some comforting news for the Government. It suggests that while consumer demand may be showing signs of cooling, manufacturing production growth remains firm.

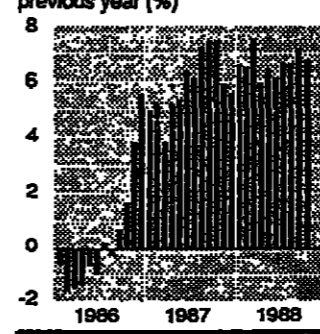
However, it is probably too early to see what effect the steep rise in interest rates during the summer will have on industry.

Figures for the three months to October - which give the best guide to the long-run trend - show manufacturing output was 2.3 per cent higher than the previous three months. Compared with the corresponding three months a year earlier, it was 6.8 per cent higher.

CSO statisticians said their best estimate of the underlying trend continues to be an

Manufacturing output

Annual growth 3mths on 3mths previous year (%)



annual growth rate of 7 per cent.

Ms Evelyn Brodie, economist at Morgan Grenfell, UK merchant banking group, said financial markets were hoping for a slowdown in domestic demand - not output growth.

"We would not be unhappy if gross domestic product continued to be strong. It is the split between domestic demand and the trade account which is where the concern lies," she said.

October's figures show a small rise of 0.3 per cent in manufacturing output compared with September. Figures published last month had shown a fall in September but

yesterday's numbers show this has been revised to show a slight rise.

The CSO said the fastest growing sector of manufacturing in the past year has been electrical and instrument engineering. In the three months to October, output in this category was 15.3 per cent higher than the corresponding period a year before.

The figures show energy output fell by 3.1 per cent in the three months to October because of the fire on the Piper Alpha oil platform in the North Sea. Compared with the corresponding period a year before, production was 5 per cent lower.

The output of all production industries, including energy and manufacturing, grew by 0.7 per cent in the three months to October compared with the previous three months.

Compared with the corresponding period a year earlier, output was 3.3 per cent higher.

The CSO's index of manufacturing output, seasonally adjusted, stood at 116.6 (1985=100) in October compared with 116.4 in September. The index of output of all production industries, seasonally adjusted, was at 111.1 (1985=100) compared with 111.4.

British group launches trucks offensive

The London Cabinet War Rooms, where Winston Churchill prepared his Second World War strategies, was chosen this week as the arena in which to announce a commercial offensive on Daimler-Benz, the world's largest truck maker, John Griffiths writes.

Mr David Brown, chairman of AWD trucks, who created the company out of the former Bedford Trucks operations bought from General Motors of the US a year ago, declared that he would:

- Increase truck production from AWD's Dunstable, Bedfordshire, site from 6,000 this year to 7,500 in 1989, then double output to 15,000 by the mid-1990s.

- During this time employment at Dunstable would rise from 1,100 to more than 2,000.

- Triple sales of civilian trucks - the first which were launched in the summer - to 3,000 in 1989.

- Launch a four-wheel-drive, 4-tonne military truck irrespective of whether AWD wins a Ministry of Defence order for at least 6,000 such trucks.

- "We'll produce it first and find plenty of markets for it later," Mr Brown said.

- Establish a European distribution network for civilian trucks by the end of next year.

Mr Brown said that through that network, AWD would sell premium tractor units "with technology which Daimler-Benz may get around to providing in about 10 years' time."

These would be part of a full range which eventually "will compete in every market and in every sector against Daimler-Benz."

Meanwhile, AWD has shelved plans to sell off part of the Dunstable site for an expected £20m.

Despite having injected £10m into product development alone since buying Bedford, it did not need the cash to develop the business, said Mr Brown.

AWD, which is part of a group of companies owned by Mr Brown, is expected to have a turnover of around £100m this year and make just over £1m in profits, after years of heavy losses under GM ownership.

Group turnover would be £200m, he said, with profits of about £10m.

So far Mr Brown, a North of England entrepreneur, has confounded the sceptics who predicted that AWD would quickly fail.

But the audacity of his stated intentions is inevitably raising new questions in the industry.

While making clear he knows that his forecasts will readily be held against him, he predicts that AWD will give truck operators "features over the next few years they never dreamed of having".

Art treasures deteriorating 'for want of supervision'

By Antony Thorncroft

ART TREASURES in Britain's museums are deteriorating because of inadequate supervision, according to a report published yesterday by a House of Commons Committee of Public Accounts into the Management of the Collections of the English National Museums and Galleries.

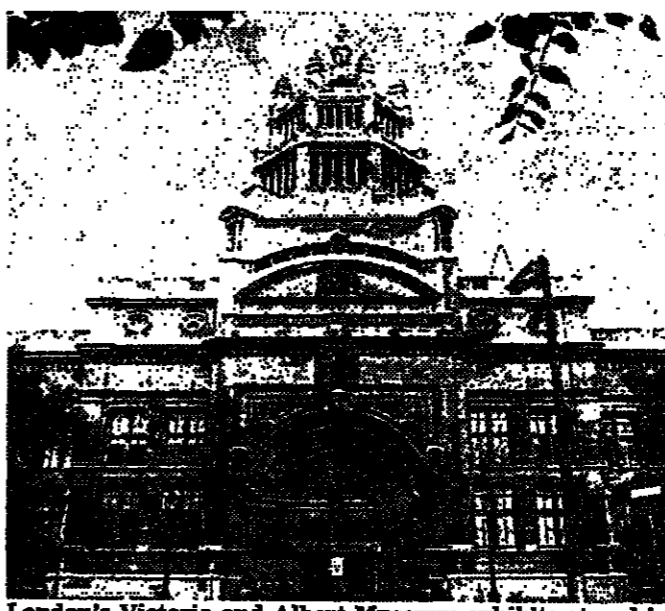
Significant areas of collections were deteriorating steadily, the report said. In other areas the condition of exhibits was, at best, being contained or only slowly improving.

The directors of two of the largest museums, Sir David Wilson of the British Museum and Mrs Elizabeth Esteve-Coll of the Victoria and Albert (V&A), were interviewed by the MPs, and they maintained that inadequate Government funding meant that vital curatorial posts were left vacant.

Neither museum director could swear to knowing all the objects they had in their care - 7m between them - and they were often stored in "cramped, chaotic and overcrowded conditions which led to deterioration and decay."

The V&A was worried about its 100,000 prints and drawings which, given current staffing levels, would require 200 years' work to ensure their adequate preservation.

"Lack of proper records means that curators do not



London's Victoria and Albert Museum: exhibits stored in cramped, over-crowded and chaotic conditions

know if objects have been stolen," said Mr Robert Sheldon, who chaired the committee.

He condemned the "lack of proper computerisation, analysis, investigation and keeping of records. They do not know what they have got in many cases. These are objects which should be preserved for future generations and they are not being looked after properly."

The committee's report will be greatly welcomed by the

nation's museums. They feel that they have been badly under-funded by the Government in recent years.

In particular, their purchase grants for new acquisitions have been frozen for eight years, and the Trustees of the leading museums, in a form of privatisation, are currently being asked to take over responsibility for their buildings, without guarantees of adequate future funding.

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UK NEWS

Life groups prepare for commission rates fight

THE UK's life assurance industry faces the prospect of a commission war next year...

The SIB's proposals were published yesterday and look likely to bring to a head a fierce debate about the industry's future...

Norwich Union, one of the UK's largest mutual life insurers, said the proposals would hasten a dramatic contraction in the number of independent intermediaries...

At the heart of the SIB's proposals lies a decision to apply harsher disclosure requirements to independent financial advisers than to sales representatives...

Mr David Walker, SIB chairman, said yesterday he accepted that the demise of the MCA meant that life companies would bid up commission rates...

The SIB said that with effect from January 1 1990, commission rates paid to independent advisers will have to be disclosed to customers as a percentage of premiums.

The disclosure will be made via a letter sent to the customer by the insurance company within 15 days of receiving an application form.

In the case of tied representatives, the customer will get a statement of the extent to which premiums are eaten up by life company charges and expenses.

SIB has rejected a proposal in a report commissioned from Peat Marwick McLintock, the accountancy firm, that the effect of charges and expenses should be expressed as a reduction in expected investment returns.

Vigorously defending the proposals, Mr Walker said they would bring "more emphasis on transparency. I do not believe that they will lead to the demise of the independent financial adviser."

Lex, Page 20

Bank plans buy-back of gilts

By Simon Holberton, Economics Staff

MR NIGEL LAWSON, the Chancellor of the Exchequer, yesterday took the City of London by surprise when he announced that the Bank of England would conduct an unprecedented experiment in buying back gilt-edged (Government) securities.

The Chancellor, who took the unusual step of making the announcement personally, told a lunch at the Stock Exchange that the Bank would conduct a "reverse gilt-edged auction" for £500m of gilts on January 13.

"With the public sector debt repayment for 1988-89 forecast at £8.8bn, some further buying in of gilt-edged securities this year is required," Mr Lawson said.

As he addressed the gathering, the Bank published summary details of the proposal. The novel way of reducing the national debt was greeted with stunned surprise by the gilt market. It soon responded favourably to the idea, however, and prices for gilts rose strongly across all maturities.

The Bank said it invited applications from holders of the 10 per cent Exchequer Stock of 1989 and the 11 per cent Exchequer Stock of 1989 to sell all or part of their holding back to the Government. In total, there are £4.4bn of these securities outstanding.

It will accept offers up to 10 am on Friday January 13. The Bank said the successful applications would be those at and below the highest accepted price. Analysts said this would ensure that the Bank bought the stock back in the most cost effective way for the Government.

The Bank said the reverse auction was simply an addition to its techniques for managing the gilt market and analysts welcomed the move. Mr Glenn Davies, of CL-Alexanders Laing & Crutchshank, said: "Anything that makes the Bank's attitude to the market less

opaque is to be welcomed." The timing of the auction coincides with the corporate tax paying season. The Bank said that the release of £500m into money markets through the Bank's purchase of gilts would help in part to ease shortages that were anticipated.

Mr John Sheppard of Warburg Securities said: "It would probably be wrong to see the reverse auction simply as a technical response to seasonal money market pressures. It should be viewed as an experiment which, if successful, will lead to the reverse auction becoming a regular part of the gilt market scene."

The Treasury said the Chancellor was particularly keen on the idea. Mr Lawson was eager to see that it worked and the Treasury was sure that it would, an official said.

The Bank said the January reverse auction would be the only one to be held during the

1988-89 financial year. If it was successful, further auctions would be considered in the 1989-90 year.

Over the past year, the Bank's operations in the gilt market have moved through 180 degrees from being a seller of Government debt to becoming a large scale buyer of that debt. It was only in late October that the Government suspended formally its plans to sell gilts in January.

In his Autumn Statement, Mr Lawson increased his forecast for the public sector debt repayment from £3bn for this year to nearly £10bn. The Government's chosen way of neutralising this contractionary effect on the economy is to buy back debt and thereby return liquidity into the economy.

However, many economists believe that Mr Lawson has been too cautious in his estimate of the PSDR this year. Lex, Page 20

Government reluctant to press charges against Ryan in Ireland

King calls for review of Irish law

By Kieran Cooke in Belfast and Philip Stephens in London

YESTERDAY'S six-hour meeting of the Anglo-Irish Conference in Belfast revealed the extent of British anger and frustration with Irish extradition policies following Dublin's refusal to extradite Mr Patrick Ryan to answer charges of terrorist involvement.

Mr Tom King, Northern Ireland Secretary, said the only people to benefit from the present difficulties in extradition arrangements between the Republic of Ireland and Britain were terrorists. He called for the Dublin Government to make a thorough review of its extradition procedures.

Mr King's formal request for a review of the 1987 extradition law came as the London Government signalled its reluctance to press charges against Mr Ryan in the Irish Republic.

Mr Patrick Mayhew, the Attorney General, said proceedings in the Republic under the 1976 Criminal Law Jurisdiction Act had not been "absolutely excluded," but he listed a series of major obstacles to such a course.

Responding to a renewed call from the opposition Labour Party that he should seek to bring Mr Ryan before the Irish courts, Mr Mayhew said there were grave anxieties about the potential threat to witnesses.

In any event, witnesses could not be compelled to attend hearings in the Irish courts, while two of the four charges against Mr Ryan could not be tried in the Republic.

Mr Mayhew, who is expected to announce his decision within the next few days, also argued that if the remaining charges failed for insufficiency of evidence, that would rule out any future proceedings in British courts.

Government officials insisted last night that no firm decision had been taken. There would be some advantages to a trial in the Republic if witnesses could be persuaded to travel there and their security could be guaranteed.

But the officials agreed that the balance of argument at the moment suggested Mr Mayhew would probably decide against action in the Irish courts.

Most of the meeting of the Anglo-Irish conference, attended by Mr King and Mr Brian Lenihan, Irish Minister for Foreign Affairs, was taken up with the growing political storm surrounding the Ryan case.

Mr King said the implications of the Irish decision were very serious. "This, perhaps more than any previous conference meeting, was an occasion for blunt speaking," said Mr King.

The Northern Ireland Secretary said he

had told Mr Lenihan that the Irish claim that Mr Ryan would not receive a fair trial in Britain was "totally unacceptable."

Mr King said the grounds identified by the Irish Attorney General for rejecting the British request went far beyond those contained in present Irish extradition procedures.

"We now have a situation where both Attorney Generals believe there is a case which should be heard in court but where the person concerned is at liberty," said Mr King.

Mr King said the Ryan case had not helped Anglo-Irish relations but said the necessity for the Anglo-Irish Agreement and Conference meetings was all the more vital in the present circumstances. Extradition was a key element in the fight against terrorism, he said.

Mr Lenihan told Mr King the Ryan case was a unique one and that the Irish Attorney General's decision did not constitute a view on the general system of justice in Britain.

But the gulf between British and Irish views on extradition is clearly very wide. Yesterday Mr Charles Haughey, Irish Prime Minister, was given a standing ovation in the Dail, Ireland's Parliament, for his handling of the Ryan extradition case.

Lloyd's members to seek loss settlement

By Nick Bunker

MORE THAN 200 members of a Lloyd's insurance syndicate which faces losses of £50m voted overwhelmingly yesterday to seek reimbursement of the money from the syndicate's former managers and about 30 other companies in the Lloyd's market.

If no settlement is reached, the members say they will sue for the money on the grounds that the syndicate was mismanaged and that the agents which recommended they join it failed to make proper inquiries beforehand.

The 200 people were members in 1984 of non-marine syndicate 553, which was run by Mr Cyril Warrilow and managed by CJW, underwriting agents. People who belonged to the syndicate in 1984 face big losses arising from US liability insurance policies sold by Mr Warrilow in the early to mid-1980s.

Yesterday's vote was taken at a meeting convened in London by the Warrilow Steering Committee, chaired by Mr Tom Benyon, a former Member of Parliament. The committee is organising action on behalf of many of the 1,452 people who belonged to the syndicate in 1984.

The meeting was given reports by solicitors Elborne Mitchell and Peat Marwick McLintock, accountants, alleging that in the early to mid-1980s the syndicate was under-reserved, over-expansionist and inadequately managed.

The main thrust of any litigation is likely to be against 30 Lloyd's underwriting agencies, including Donner Underwriting Agencies and Osborne Bell, which recommended people to join the syndicate.

According to Mr Benyon, the members could recover the money from errors and omissions insurance policies held by the underwriting agencies. "We have our spleen, and we believe we know how much coverage they have to the last penny," Mr Benyon said.

There were strong criticisms from the floor of a report on the losses produced by a committee representing the 30 agencies. The report was "wishy-washy and shilly-shally," one member of the syndicate said.

Mr Benyon said the costs of litigation by members would probably be less than £1,000 each and they had a "60 per cent chance" of recovering many times that amount.

He said the steering committee did not recommend trying to sue the central authorities of Lloyd's for failing to intervene in 553's affairs, because of the 1982 Lloyd's Act, which gave the market's ruling council immunity from lawsuits.

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FINANCIAL TIMES

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THE BEST OF TASTE: MIX A BEEFEATER COLLINS



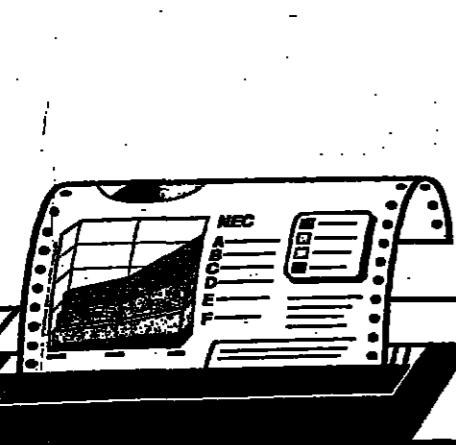
Take a large measure of Beefeater Gin and add it to the juice of a freshly squeezed lemon and one teaspoonful of sugar. Pour into the tallest glass you can find, add chilled soda water and don't forget the ice. Add a dash of Angostura Bitters, stir (slightly) and serve with a slice of lemon.

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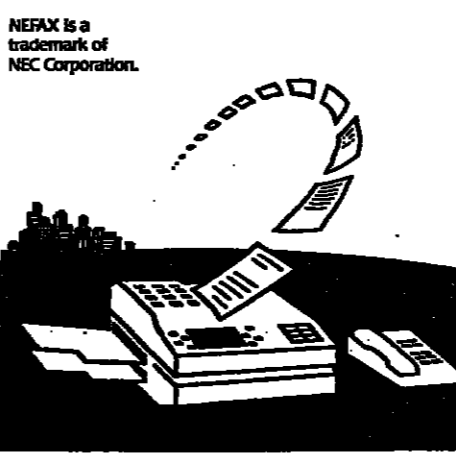
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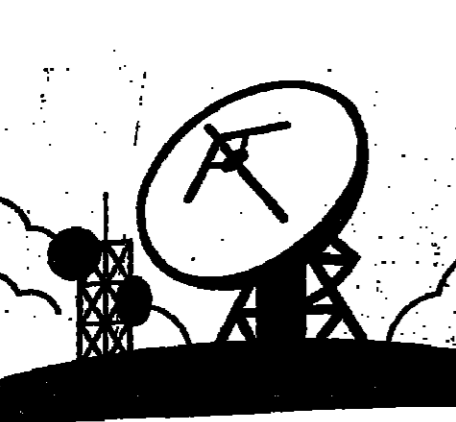
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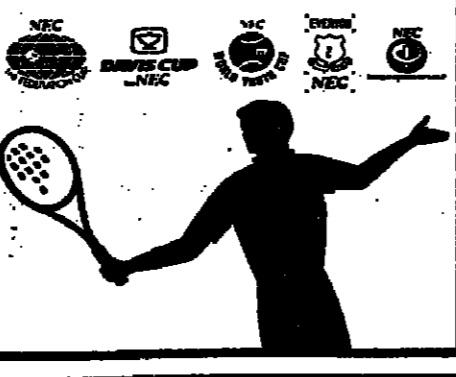
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UK NEWS

Bulk Transport sale could aid bid for Harland

By Kevin Brown, Transport Correspondent

PART OF the proceeds of the sale of Bulk Transport, a London-based shipping company, to Norway's Bergesen group, could be used to finance the purchase of Harland and Wolff, state-owned Belfast shipyard, it emerged yesterday.

The proposal, which is being taken seriously by ministers, could provide the Government with a credible alternative to a proposed management and employee buy-out (MEBO) headed by Mr John Parker, Harland's managing director.

Bulk Transport emerged as a bidder for Harland soon after the announcement of Government privatisation proposals in July, but its bid appeared to have lapsed after Bergesen's hostile \$126m takeover.

However, representatives of at least one former shareholder are understood to have told officials in the Northern Ireland Office that part of the proceeds of the Bergesen deal could be used to support a takeover of Harland.

The Government is offering to write off Harland's accumulated losses of just under £400m, cover future losses on outstanding contracts, and

help finance redundancy costs. However, potential purchasers would have to demonstrate the financial strength to cover losses on new orders.

Mr Eddie Pollock, chief executive of Bulk Transport, masterminded his company's bid for Harland in the belief that the company could make large savings by building oil tankers in its own shipyard.

The three main groups of shareholders in Bulk Transport are Fidelity Investments of Boston; New York interests headed by Mr Jim Tisch; and Xenel, a company controlled by Mr Eisham Alireza, a Saudi Arabian businessman.

The US shareholders were thought unlikely to be interested in supporting the bid for Harland. Mr Alireza is understood to have supported the original Bulk Transport bid.

The proposed deal is thought to be attractive to ministers because it would be accompanied by at least one order for a large crude carrier. Harland was once famous for building such ships, but none have been built in Belfast in recent years because of tough competition from the Far East.

Britain seeks a new Centurion

Lynton McLain on a search for the ideal tank — one that works

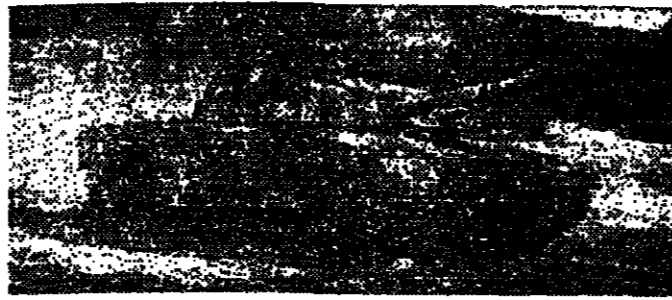
ONLY ONE criterion lies behind the controversy over the £1bn-plus order shortly to be placed by the Government to replace 600 Chieftain tanks. The argument is not about different types of gun or engine. It is about buying a tank that works.

The army and the Government want a main battle tank which is reliable, easy to maintain and operate, and is accurate. They are not prepared to put up with vague promises that the Abrams tank planned by General Dynamics of the US, the Challenger II offered by Britain's Vickers, or the West German Leopard tank will be all right on delivery day, sometime in the early 1990s.

This sounds unremarkable, except that every British main battle tank since the 1950s has had problems. Each was designed and made in Britain. No tank since the Centurion has worked properly or with as high a performance as alternative tanks used by Britain's allies.

A cabinet committee headed by Mrs Margaret Thatcher, UK Prime Minister, is considering which tank to order and plans to reach a decision before the end of the year. It is due to meet today.

Senior managers in UK companies dependent on Vickers, Britain's only tank maker, said that Vickers had opted for too



narrow a strategy in attempting to win the army order. Vickers had put the Government in a "take it or leave it" position by opting only for the "low risk" solution to update Challenger, the current battle tank, without offering the Government other UK options.

Vickers, some of these companies said, should have given a range of choices, including features — such as a smooth-bore gun — comparable to those offered on the competing tanks.

Mr Les Tyler, project manager on Challenger II, said: "There was no way Vickers could invest in something that was totally new, and this would not have been acceptable to the MoD (the Ministry of Defence)."

However, the proposed new tank would involve substantial revamping of the Challenger I,

particularly the turret which was recognised to be inadequate and is being completely re-designed.

Mr Douglas Cooke, manufacturing director of Vickers Defence Systems in Leeds, acknowledged that the planned Challenger II was a "low technical risk."

British tanks are no longer the world force they were. The Centurion was Britain's most successful main battle tank. A total of 3,829 were made, of which more than half were exported.

Conqueror, its successor, entered service with an electrical system which was never perfected, and was also difficult to maintain.

The Chieftain, which came next, also had problems. About 900 were built for the army out of a total production of 2,265, with the remainder exported to

Iran and Kuwait. The Chieftain had serious problems with its engine, which led to a series of critical parliamentary reports in the late 1970s.

Despite this, the late Shah of Iran placed the largest export order ever for main battle tanks in 1974 when he ordered 125 Shir I tanks and 1,225 Shir II tanks from Royal Ordnance, the formerly state-owned arms and munitions manufacturer which was privatised in 1986.

The Shir I was based on later production versions of Chieftain. The production of the Shir I was under way when the downfall of the Shah in 1979 led to the cancellation of the contract.

The Government seized on the development work done on the Shir I and II to make Challenger. The result was a compromise tank designed for the Iranian desert but modified for the plains of Europe. Vickers is still delivering the last of these tanks to the British army.

Crews dislike the inside of the tank, however, and the Challenger is slow to acquire targets and hit them.

Vickers says that although the existing Challenger and its equipment were not tailor-made for the British army, the proposed Challenger II would fully meet the army's requirements and that the new systems it wants to put into Challenger II are tried and tested.

Community not yet ready for common currency, say Lords

By Peter Norman, Economics Correspondent

THE EUROPEAN Community is not yet ready for a common currency, a House of Lords committee has said.

In a report on EC plans to create a "European financial area", the Lords select committee on the European Communities said a common currency would require further political development of the Community as well as a greater degree of economic convergence than at present.

It said that a monetary union would force the EC to spend far more on regional aid for depressed regions than is currently available. Otherwise such areas would have no means of offsetting economic decline.

The committee said that Britain should take any early opportunity to join the exchange rate mechanism (ERM) of the European Monetary System and so be in a stronger position to exercise leadership on monetary policy.

But it acknowledged that Britain's current account balance of payments deficit and rising inflation made entry into the ERM more difficult than it would have been two years ago.

The committee appealed to politicians not to use rhetoric focusing on goals such as a common currency or a European central bank because this could create "needless divisions" in the EC.

The committee's report is based on evidence gathered over the summer, when strong political support was voiced in France, West Germany and Italy for a speedy move towards monetary union in the

EC. Since then, however, the Delors Committee of central bank governors and outside experts which is investigating the concrete steps that should be taken towards union has indicated that further economic integration should have precedence over monetary union.

Despite the Lords' cautious approach to monetary union, the committee strongly supports more stable exchange rates and greater monetary cooperation among the 12 members of the EC.

But it said that it is up to the member states to make the key decision about how much national autonomy they should yield. "In the field of monetary policy, there is no need for the member states to be presented with the harsh choice of full monetary union or nothing," the report said.

Echoing the British Government's view, the committee said that arguments about the final goals of monetary policy should not prevent the EC from finding agreement on practical steps forward. It said that increased private sector use of the European Currency Unit could have considerable commercial advantages.

Looking ahead to 1992, the committee gave a warning that the benefits of liberalisation to the EC's internal market would be lessened if community insistence on comprehensive reciprocity for EC banks in third countries prevents outside interests from competing within the community. It also argued that there is little need for the Community to force the harmonisation of company taxation.

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Egg demand 'down 50%'

DEMAND for fresh eggs in Britain has fallen by 50 per cent over the last nine days and is already endangering the livelihood of several smaller egg producers, the National Farmers Union said yesterday.

Mr John Kerr, head of the NFU's livestock department, attributed the sharp fall in egg sales directly to remarks made by Mrs Edwina Currie, junior health minister on December 2, that most of the

country's egg production was affected by salmonella.

Before then, public concern about the dangers to health of salmonella in eggs had begun to affect the market but sales had fallen by an average of only 10 per cent.

Yesterday, the Government announced a £500,000 advertising campaign to stem worries and confusion over the dangers of salmonella.

Perhaps the bravest man I ever knew...

and now, he cannot bear to turn a corner

Six-foot-four Sergeant 'Toby' GYR, DCM, was perhaps the bravest man his Regiment ever knew. But now, after saving services in Aden, after being heavily wounded and hospitalised in Northern Ireland, Sergeant 'Toby' cannot bear to turn a corner. For fear of what is on the other side. It is the bravest man and woman from the Services that would most merit from mental rehabilitation. For they have braved, each one of them, to give more, much more, than they could in the service of our Country.

We look after them from home and women. We help them at home, and in hospital. We run our own Convalescent Homes and, for those who are bereaved and cannot look after themselves in the community, our Hostel gives personal accommodation. For others there is our Veterans' Home where they can see out their days in peace.

These men and women have given their minds to their Country. If we can help them, we must have hands. Do please help us with a donation, and with a legacy too, perhaps. The debt is owed by all of us.

"They've given more than they could — please give as much as you can".

To protect their privacy, this is an amalgam of several such case histories of Patients in our care.

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Those eligible for the annual prize of £2,000 are writers actively engaged in writing for newspapers and journals, in the English language, on international and political matters. Their writings, in the opinion of an adjudicating panel, will have made outstanding contributions towards the clarification of international and political issues and the promotion of greater understanding of such issues.

The closing date for entries and nominations is 20th March 1989. Full details and Entry Forms are available from The Administrator, The David Watt Memorial Prize, RTZ Limited, 6 St James's Square, London SW1Y 4LD.

TECHNOLOGY

A commercial breakthrough for the sun

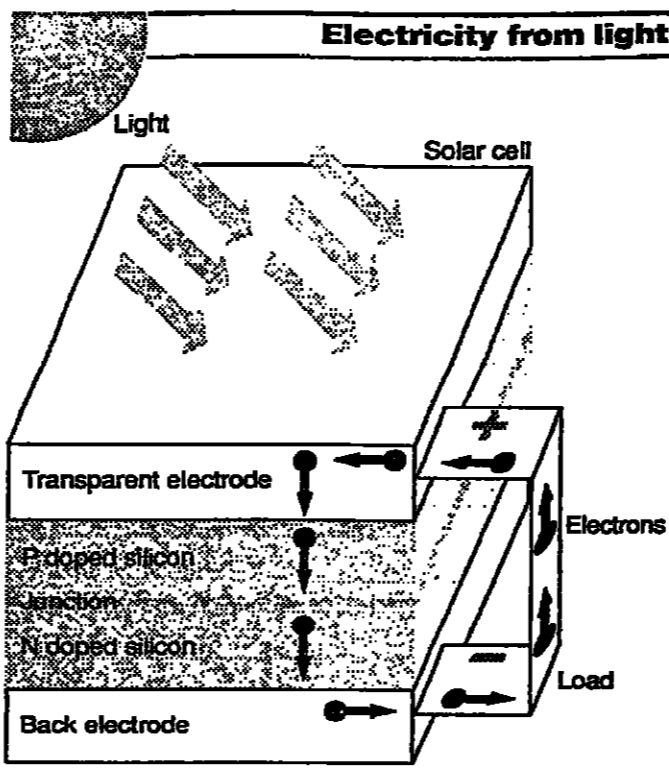
Clive Cookson examines why solar power is fast becoming a viable alternative energy source

Photovoltaic cells which convert sunlight directly to electricity have become dramatically cheaper and more efficient within the past four years. Experts predict that during the 1990s their cost will fall to the point where they will be used commercially to generate electricity on a large scale.

Because some exaggerated claims were made for solar power during the 1970s - and because alternative energy sources have been out of fashion during the 1980s as a result of cheap and plentiful supplies of oil, gas and coal - many policy-makers and business people do not realise how much progress has been made in photovoltaic technology since 1985.

Photovoltaic cells are already commercially viable for many applications, says Tomas Markvart, of Southampton University's engineering materials laboratory. "It is now a question of converting public opinion."

Even in cloudy Britain, photovoltaic cells are surprisingly competitive. Professor Bob Hill, of Newcastle Polytechnic, says: "If you want to install lighting in a shed at the bottom of your garden, it is actually cheaper to put up a solar panel with a rechargeable battery than to pay an electrician to lay a cable from the mains to the shed."



Light can cause a flow of electrons - an electric current - in certain semiconducting materials when they are connected via two electrodes to an external circuit.

The semiconductor in a photovoltaic cell has two separate layers with an energy gap that corresponds to the energy of the photons (light particles) in sunlight. The voltage and current are created at the junction between the layers.

Making heat and power on site

COMBINED Energy Products (CEP), a new London company set up with the assistance of the venture capital group 3i, is offering a service by which relatively small organisations can enjoy the benefits of combined heat and power (CHP), without the capital expenditure associated with such schemes.

The original idea of CHP was to use the heat that is normally wasted in power stations by piping it to local industry and housing. CEP is scaling down the concept to company and site level and is particularly interested in the 300 landfill sites in the UK, where methane is being generated by waste materials and is available at low cost.

Cheap methane is not a prerequisite. CEP is convinced that in hospitals and hotels, for example, diesel generation packages (which it can supply) will still be cost effective. If these organisations financed such schemes themselves, they would have to find between £50,000 and £75,000.

rocks and shales, which contrasts with the relatively high level of coal, to generate a display for the guidance of the coal-cutting machinery operator. The US trials follow successful installation of instruments in a number of pits in the UK, where they have been shown to enhance both coal quality and productivity.

A way to spot computer viruses

GETTING rid of a computer virus, which is a program or series of instructions which have been maliciously introduced to subvert a computer's activity, can be a tedious task.

Large numbers of diskettes have to be checked to try to find the one carrying the virus. Although only one per cent might be infected at the time of an outbreak, the problem is to make sure the offending disk is found within a mass of clean ones.

For easy transportation around computing work areas, the machine is mounted on a trolley.

WORTH WATCHING

Edited by Geoffrey Charlish

The electronic tyre gauge

THE HUMBLE tyre gauge has gone electronic, which will please people who have difficulty reading the tiny numbers engraved on the rods attached to pencil-sized cylinders, which must be pushed on to the tyre valve.

Powered by a long-life lithium battery, the device senses the tyre pressure electronically. It is pushed on to the valve, a button is pressed and the device is removed after "beeps" from a miniature loudspeaker.

Plastic manhole cover advances

IS IT necessary for a manhole cover to be made of cast iron to be strong and serviceable? Pressed steel has been tried with limited success but Fibresec, of West Yorkshire, has adopted a composite plastic material. It claims that the covers are both sufficiently strong and a great deal lighter than most metal ones.

A 'softer' diesel engine

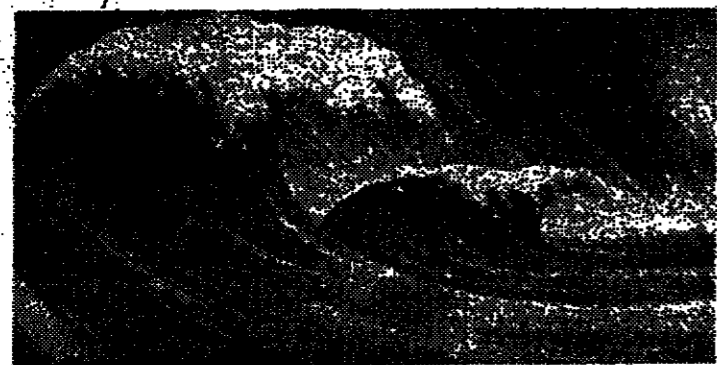
PERKINS ENGINES, of Peterborough in the UK, is using a two-stage fuel injector for its latest two-litre Prima diesel engine.

Radiation guides a coal cutter

A COAL thickness indicator (CTI), developed in the UK by Salford Electrical Instruments, a subsidiary of the General Electric Company, is undergoing trials in 10 pits in the US.

It is these prove successful, a potentially large market could open up for the microprocessor-controlled device, since there are 110 long-wall coal faces in America where the instrument would be useful.

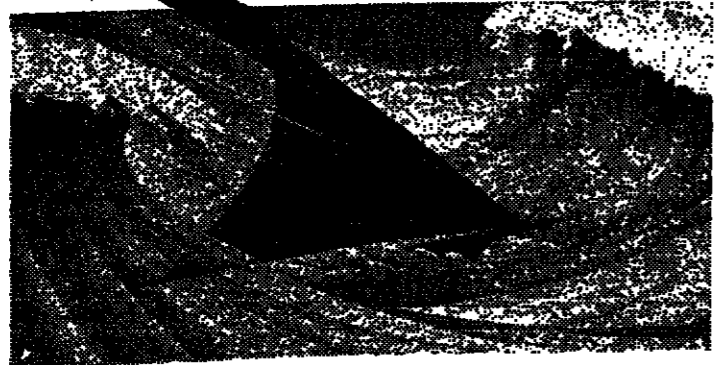
waves of challenge



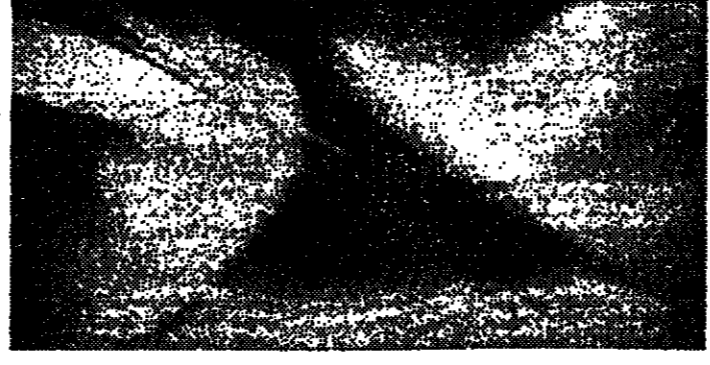
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APPLICATION FORMS MUST BE LODGED AT THE BANK OF ENGLAND, NEW ISSUES (4), NEW CHANGE, LONDON, EC4M 9AA NOT LATER THAN 10.00 A.M. ON FRIDAY, 13TH JANUARY 1989, OR AT ANY OF THE BRANCHES OR AGENCIES OF THE BANK OF ENGLAND NOT LATER THAN 3.30 P.M. ON THURSDAY, 12TH JANUARY 1989.

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2 This offer is open to stockholders whose holdings are on the Bank of England Register and the Bank of Ireland, Belfast Register.

3 Settlement in respect of applications which are accepted will be made in accordance with paragraphs 11 and 12 below on Monday, 16th January 1989.

4 Stock in respect of which applications are accepted will be acquired by the Bank of England free from all liens, charges and encumbrances and with all the rights now or hereafter attaching to it.

5 Applications may be made on either a competitive or a non-competitive basis, as set out below, and must be submitted on the printed application forms referred to in paragraph 13 below.

6 Application forms and stock certificates must be lodged at the Bank of England, New Issues (4), New Change, London, EC4M 9AA not later than 10.00 A.M. ON FRIDAY, 13TH JANUARY 1989, or at any of the Branches or Agencies of the Bank of England not later than 3.30 P.M. ON THURSDAY, 12TH JANUARY 1989.

7 Competitive applications must be for a minimum of £100,000 nominal of Stock; non-competitive applications must be for a minimum of £1,000 nominal and a maximum of £100,000 nominal of Stock.

8 Each competitive application must be for one amount of Stock and at one price expressed in pounds and pence per £100 nominal of Stock and must be for a minimum of £100,000 nominal of Stock.

The Bank of England reserve the right to reject any competitive application or part of any competitive application. Competitive applications will be ranked in ascending order of price for each Stock and applications will be accepted from stockholders whose competitive applications are at or below the highest price at which the Bank of England decide that any competitive application should be accepted for that Stock.

9 NON-COMPETITIVE APPLICATIONS

A non-competitive application must be for not less than £1,000 nominal and not more than £100,000 nominal of Stock.

Only one non-competitive application in respect of each Stock may be submitted for the benefit of any one person.

The Bank of England reserve the right to reject any non-competitive application. All non-competitive applications which are accepted will be accepted in full AT A PRICE FOR EACH STOCK ("the non-competitive price") EQUAL TO THE AVERAGE OF THE PRICES AT WHICH COMPETITIVE APPLICATIONS HAVE BEEN ACCEPTED FOR THAT STOCK.

All applications under £100,000 nominal of Stock will be deemed to be non-competitive and, if accepted, will be accepted in full at the non-competitive price.

10 The Bank of England may accept applications in respect of only one of the Stocks and may purchase less than £500,000,000 nominal of Stock in total. If applications are accepted in respect of both Stocks the amount of each Stock purchased will be determined by the Bank of England at its discretion.

11 Stockholders whose applications are accepted and who are members of the CCG Service will be notified by telephone of the amount of Stock in respect of which their applications have been accepted by 10.00 a.m. on Monday, 16th January 1989.

12 Balance certificates, where applicable, will be despatched after registration of the transfer of the Stock purchased.

13 Application forms, incorporating stock transfer forms, and copies of this notice may be obtained at the Bank of England, New Issues, New Change, London, EC4M 9AA, or at any of the Branches or Agencies of the Bank of England; at the Bank of Ireland, Moyné Buildings, 1st Floor, 20 Colander Street, Belfast, BT 1 5BN; or at any office of The International Stock Exchange in the United Kingdom.

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BANK OF ENGLAND LONDON 14th December 1988

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LAW AND SOCIETY

Archaic law of defamation is in need of reform

By David A. Anderson and Basil S. Markesinis

Rock singer Elton John, it was announced on Monday, settled his libel action against The Sun. The newspaper admitted that the stories printed about him were untrue. He will get £1m in damages. This confirms the sharply rising trend in libel damages. A series of recent libel trials ended with damage awards can be so high that they amount to a windfall for the plaintiff, and can no longer be dismissed by the newspaper concerned as an expense reasonably incurred for attracting more readers.

Recent UK awards include £500,000 to Mr Jeffrey Archer, £450,000 to former Royal Navy Officer Martin Fackard, £310,000 to the solicitors Fox and Gibbons, and £300,000 to actress Koo Stark. These awards are often larger than many made in serious personal injury cases, and this can be partly explained by the rule that libel damages need not be limited to actual, proved loss.

evolved from battles between the Ecclesiastical courts, the Star Chamber, and the common law courts and have little relevance today.

It is unfair because the complexity of the law makes litigation expensive, and the availability of legal aid means that in practice the law only protects the reputations of the rich who can chance litigation.

It is defective because the remedies do not fit the wrongs. Often the most appropriate remedy would be a simple but quick correction or retraction, setting the record straight. Under present law, publishers are encouraged to offer correction and apology in some cases, but cannot be compelled to do so even when the falsity of what they published is evident.

The US law of defamation is no better. It maintains the same archaic distinctions between libel and slander and the same inadequate choice of remedies. Damage awards are even more capricious than in England. According to one study, the average jury award in media cases is more than \$2 million, and some verdicts have exceeded \$25 million.

The rising awards reinforce the present law's oppressive effect on free public debate of important public issues. It fails to draw a sufficiently sharp distinction between reporting about an individual's private life (such as sexual matters), and reporting about politics, business, education, health, and other matters that legitimately concern the public.

most US courts hold that statements of opinion are absolutely protected. "Opinion" is defined with a close regard to context, so that even a statement heavily laden with specific accusations is likely to be called "opinion" if it occurs in public debate over a matter of legitimate public concern.

Naturally, the English law also protects opinion, through the defence of fair comment. But this concept provides only a niggardly and undependable defence. Opinion is much more narrowly defined in England, and even then the defence will be lost if the defendant has failed to make clear the facts upon which the opinion is based.

Another useful principle of US libel law is the recognition that some factual error is inevitable in debate of public issues, and that public debate must have some "breathing space" if it is to be robust. By contrast, the basic English rule is that whoever makes a defamatory statement is strictly liable unless he can prove the truth of his statement.

Under the strict liability rule, the US Supreme Court wrote, "would-be critics of official conduct may be deterred from voicing their criticism, even though it is believed to be true and even though it is in fact true, because of doubt whether it can be proved in court or fear of the expense of having to do so."

To reduce the threat of self-censorship, the US courts require private plaintiffs to prove that the defendant was negligent with respect to the falsity of the charge.

truthfulness.

There are many in the US who think these requirements make plaintiffs' burden too heavy, especially if they are public figures or officials. But there is little quarrel with the underlying idea that those who speak or write about public issues must be given some room for honest error.

For the same reason US courts abandoned recently the rule which still dominates the English libel trial: that the burden of proving truth rests on the defendant. The effect of such a rule is to treat any statement sued upon as presumptively false - a presumption which gives preference to the private interest in clearing one's name over the public interest in free speech.

While we do not advocate the wholesale adoption of US rules, the study of US law, along with the case law of some European systems and the work of the Strasbourg Court of Human Rights, seems overdue. An impartial comparative study might provide an impetus for a fresh examination of this important area of the UK law.

Any reform of the law of libel should, in our view, encourage uninhibited reporting on public issues, provide less expensive remedies for the victims of defamation, and avoid oppressive and excessive damage awards and litigation costs.

David A. Anderson is Thompson & Knight Centennial Professor at the University of Texas and Visiting Professor at Queen Mary College, London. Basil S. Markesinis is Dunning Professor of Comparative Law at the University of London, Queen Mary College.

ENERGY BLUEPRINT

HELPING BUSINESS MAKE MORE OF ITS ENERGY

A cook-chill cure for catering

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Health Authority. All food is prepared during the Monday-Friday working week. Two refrigerated vehicles deliver it in multi-portion packs to hospitals throughout East Cornwall, South Hams and the city itself.

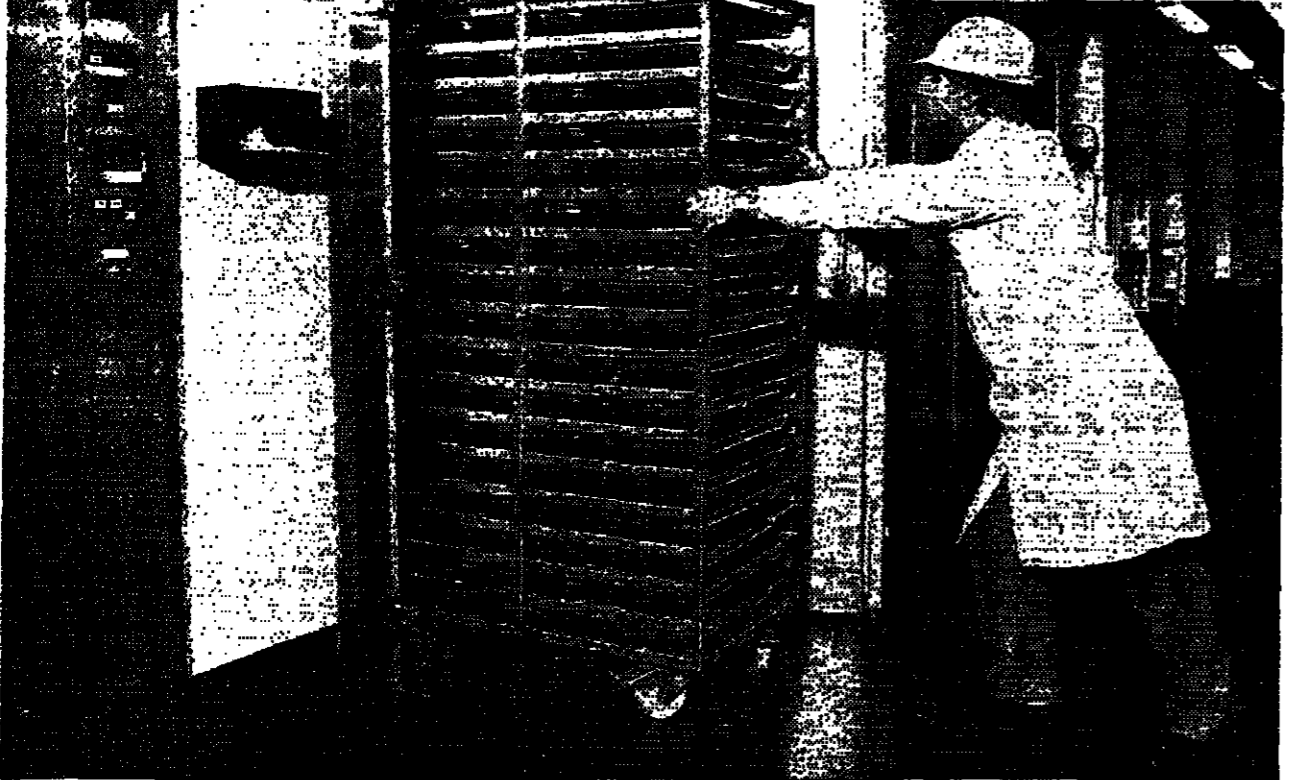
The Cook-Chill concept was introduced at Derriford in 1985 when the kitchen was due to be refurbished and equipment updated.

Staff from the Electricity Council and South Western Electricity Board were involved from the start, providing advice on space requirements, cooking equipment, chilling and other refrigeration needs and food regeneration equipment.

It's another example of how electricity can mean a healthy return on your investment.



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Underfloor benefits

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earned the company the 1987 BETA trophy for energy efficiency in buildings under 1,000 square feet. For more information tick coupon box 2.

36

Dental comfort

If the dentist's drill is no delight, a warm surgery can at least lessen the discomfort. Sturgesbury dentist Paul Byrne-Price found the answer to patients' needs with electric storage heating.

"It helps me to be able to start treatment knowing they are relaxed and comfortable," he said.

The problem before was that in winter the surgery was often cold, with condensation on the windows, and the heating system expensive to run.

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In the surgery and waiting room, the heaters incorporate automatic input controls which determine the level of charge taken overnight. Daytime room temperatures can be adjusted by using a further control on each heater.

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Please send me leaflets/information on the following topics: 1. Cook-Chill Catering 2. Heat Recovery 3. Electric Space Heating Name Position Company/Address Postcode Please send the coupon to: Electricity Publications, PO Box 2, Central Way, Feltham, Middlesex TW14 0TG. PLANELECTRIC Energy for Life The Electricity Council, England and Wales. C 584

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Policy of reserve in terms of insurers' reports

By Nick Bunker

POOR Royal Insurance. Last year's hurricane cost the company £105m in the UK...

The topic never receives the debate it deserves. One reason is that the accountancy profession in particular is obsessed with the well worn argument about how composites should account for the investment

Outstanding claims reserves a black hole, comparatively

gains they make from their non-life funds, kicked off by Eagle Star in 1984...

hole. True, none of the largest compositors uses its legal right under the 1985 Companies Act not to say how big (or small) they are.

But what matters is how the £11bn was calculated - and whether it is enough, or too much. Shareholders need detail about the assumptions used, and to be told whether, and when, the reserves are checked by independent actuaries.

What the composites actually offer in their annual reports are mere thumbnail sketches. Guardian Royal Exchange says that full provision is made for the estimated cost of claims outstanding at the end of the year, taking account of inflation.

Few outsiders can make much of them. If outsiders try, managers react apologetically to suggestions that reserves are inadequate.

Few outsiders can make much of the 300-page DTI reports

meaning claims that have not been notified but can be predicted statistically. Nor do they break down the reserves geographically, or by class of business, although it is much harder to project future claims under US liability policies than losses from UK factory fires.

standing claims reserves compared with losses that actually arrived, swiftly showing if the insurer has a history of skimping its provisions.

Yet the triangles can be crude: much better is the disclosure by some underwriters of the early 1980s have been far-reaching. One such was a requirement to publish with syndicate accounts a commentary written by the person who runs it.

Best comments put reader in the mind of the manager

Many syndicates' commentaries are superficial, but at their best they put the reader inside the manager's mind, explaining how losses have developed, the syndicate's reinsurance protection, and what the future holds.

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FOR ACCOUNTANTS

MANAGEMENT: Marketing and Advertising

Food fashion

Spam — still going down well in South Korea

Maggie Ford explains the unlikely popularity of an American processed meat

Last autumn during the harvest festival gift-giving season in South Korea, a foreign businessman was surprised to receive a presentation pack from a Korean client. It contained not the usual bottle of Scotch, or basket of expensive fresh fruit, but several cans of Spam. Worried that he might have suffered a sudden fall in status, he asked local businessmen what they thought about the present. Perfectly acceptable gift, they assured him; it usually appealed to the wife as well.

Products such as Spam were invented as substitutes for ham, sausage and pork during wartime food shortages in Europe. When the Korean War broke out in 1950 and United Nations troops arrived to help the South, the cans of American spam and Hershey chocolate bars the soldiers brought may well have been the first western food many Koreans had ever seen. Since then, strict bans have been imposed on imports, including consumer products like food, in the interest of economic growth. Koreans have also been banned from travelling abroad in order to save foreign exchange.

minestrone soup, chicken al parmigiano and cassata ice cream. According to the restaurant manager, the South Koreans, perhaps uniquely in Asia, are fast developing a taste for cheese. They are also exploring the varieties of foreign wine to enter the country following the relaxation of some import restrictions last year. But while a dozen hotels and a few other tourist restaurants are able to import the quality foreign foods for which a taste is now developing, consumers are likely to have to wait awhile before they can find a salami in their supermarkets. The problem, according to one foreign businessman who would like to open an importing company in Seoul, is twofold — the continuing government restrictions on imports and the attitude of the Korean food and trading companies which now supply the market.



Spam gets the premium product treatment with this display in a Seoul department store

set up a trading company, foreign exchange restrictions make it difficult for them to bring in funds needed to start the business.

with numerous complicated side dishes. Foreign businessmen are frustrated by their inability to market quality foreign products in a country where consumers are adventurous and tastes wide-ranging. South Korea has experienced a surge in prosperity over the past two years with wages rising by an average of 40 per cent along with double figure economic growth. But lobbying by Korean companies which fear that they will not be able to compete has delayed the lifting of restrictions.

increases people's knowledge of the sorts of food available abroad, and local companies begin to respond to the demand (such foreign companies as McDonald's and Baskin Robbins ice cream, which have been let in, are doing a roaring trade).

If that happens, Spam may start to fall from its exalted market position. Until then, foreign residents will continue to return from trips abroad, their suitcases bulging not with duty free whisky and cigarettes, but with salami and olives, mustard and preserves, cooking spices and chutney along with the most missed product of all — real French cheese.

Will the US cookie price crumble in the wake of takeovers?

Jim Rogers is emphatic. "You certainly can expect to pay more for Oreos cookies," says the professor of finance at the Columbia University Graduate School of Business in the wake of the successful \$25bn bid by Kohlberg Kravis Roberts for RJR Nabisco Company. Oreos is among the food and tobacco company's best known food brands, along with Del Monte tinned fruits, Ritz crackers and Nabisco breakfast cereals.

Rogers adds: "The purchase was made right at the top of the market, at the end of a ten year cycle of raw materials going down in price. Starting this year, prices are going up, a major cyclical change. Cash flow is turning negative and no matter what happens, they will have to raise prices. Now they will have to raise them even more."

Tom Pirko, president of Bevmark, a beverage consulting firm, agrees. "There is absolutely no question that this all means higher prices and the consumer will pay the piper."

The acquiring companies in such deals, which includes Philip Morris's \$13bn takeover of Kraft, are hardly likely to admit to raising prices. The US Congress has already expressed qualms on behalf of consumers, who themselves are showing "a lot of antipathy towards big companies," according to Mona Doyle, president of Consumer Network, a market research company.

happened to Beatrice products," he says, referring to an earlier break-up of the huge food conglomerate. After Seagram bought Beatrice's Tropicana orange juice business for \$1.2bn, rebates to consumers have been a generous \$1 cash plus \$1 each on two subsequent purchases — a move intended to increase volume.

As McMillin says: "Food retailing remains a highly competitive business. There is no room to raise prices above competitive levels."

John A. Quelch, who specialises in consumer goods as professor of business administration at the Harvard University School of Business, says: "I do not see deleterious price

The advertising industry expects both reductions and account realignments from the RJR Nabisco sale. The company was fifth last year in Advertising Age's list of top advertisers with expenditure of \$846m, but "advertising agencies, market research companies and marketing consultants will now be competing with banks for RJR's money," according to industry consultant Bill Bishop.

To John Quelch, cutting back on advertising to conserve profits can be the riskiest strategy of all. "Losing a quality image can destroy a product for good."

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Vertical sidebar containing various small advertisements and text, including 'PHI' and 'your hand'.

Armenia takes added strain of rift with Soviets

By John Lloyd in Moscow

FRESH evidence emerged yesterday of a sharp deterioration in relations between the Soviet authorities and the Armenian nationalist movement since the earthquake which devastated the republic last week.

Authorities are currently detaining six activists of the republic's national movement, which for much of the year has been holding well-attended rallies.

The detainees have included two members of the Armenian Supreme Soviet, Mr Ashod Manoucharian and Mr Khatchik Stambolian, though it appears that at least the former has been released.

The current wave of arrests followed allegations at the weekend by the Karabakh committee that thousands of Armenian children orphaned in the earthquake were to be sent to other republics.

restored once early earthquake relief work is completed. Mr Aikazyan, toning down bitter criticism by Mr Gorbatchev, also conceded that not all members of the Karabakh committee were "adventurists".

EC farm auditors ask 'Where's the beef?'

Tim Dickson looks at the latest evidence on the extent of trading subsidies fraud

THE European Community's Court of Auditors - the EC's main financial watchdog - has finally blown the whistle.

Community to sell its surplus output to other countries. They are paid to traders in many other sectors besides meat and represent the lion's share of EC agricultural spending - more than Ecu 9.37bn (\$10.5bn) in 1987, or 41 per cent of the total - in any year.

According to the findings, large sums of money are being "irregularly" claimed by unscrupulous traders exploiting the absence of effective port and customs controls in the member states and at "third country" destinations where the product supposedly arrives.

While the study concentrates mostly on beef - citing individual cases worth almost Ecu 50m to the perpetrators - the clear implication of the conclusions (backed up by a stream of anecdotal evidence in Brussels) is that the same sort of fraud is as widespread in other sectors.

Thatcher's well-publicised fears about the loss of national sovereignty. The court rightly blames Brussels for failing to control and co-ordinate national procedures, but as things stand the Commission's hands are largely tied. It can ask questions and inspect the accounts of member states, but in cases where it suspects fraud, for example, it cannot send in its own flying squad to see if suspicions are justified.

These subsidies are designed to bridge the gap between world market prices and generally higher, domestic EC prices, thereby enabling the

He said that he was intending to use this argument to attack the controversial proposal at this week's meeting of EC Farm Ministers for a new Brussels payment to encourage animal feed processors to use more domestically produced cereals in their products.

One notorious example, sometimes cited in the corridors of the Commission, related to an earlier set of rules for claiming subsidies on the export of beef "carcasses".

Far from immediately discouraging what to Brussels seemed a clear breach of the spirit of the rules, Bonn insisted on waiting until the text of the regulation was subsequently changed.

The reaction of the European Commission - both in its replies published in the Court of Auditors report and in the comments of officials yesterday - has been surprisingly frank. There is justifiable irritation, however, at the way in which the criticisms have been directed mainly at the Brussels bureaucracy and not at member states where the responsibility for checking largely lies.

Single-market plan for Europe's brokers

By David Buchan in Strasbourg

STOCKBROKERS based in one European Community state would get a single passport to provide portfolio management, marketing making and investment advice services to clients in all other EC states, if member governments endorse a new Commission proposal.

wanted to establish subsidiaries in the Community. On the basis of home country control, a stockbroker based in one EC country would be able to join stock exchanges in other Community states and deal in money markets, exchange and interest rate instruments, and in financial futures and options - but not commodities - across the Community.

Mr Jacques Delors, the Commission president, argued that a further week's consideration was needed of a sensitive draft directive attaching foreign reciprocity conditions to insurance, as Brussels has already proposed for banking.

already approved a first step towards such liberalisation in non-life insurance large risks, and yesterday the Commission had been expected to adopt a draft directive allowing individuals in one EC state to seek "on their own initiative" life cover in other EC states.

NZ Finance Minister sacked

Continued from Page 1

of personality differences which have created tensions within the ruling Labour Government for the past year. At lunchtime yesterday, Mr Douglas, still smarting from the Prime Minister's veto on the renewal of a contract for his secretary, informed fellow Labour members of Parliament that, if Mr Lange was re-elected at the annual leadership election next February, he, Mr Douglas, would not serve in his Cabinet.

Spirits high as EC agrees on drinks rule

By Tim Dickson in Brussels

IT WAS a case of drinks all round in Brussels yesterday morning when the European Community's Agriculture Ministers put their names to a far-reaching deal settling down new definitions for no less than 170 "spirituous beverages".

Michael O'Kennedy was holding out for a lower limit of 37.5 per cent but after discussions with his UK opposite number Mr John MacGregor he appears to have given way.

time to be marketed under this name in the Federal Republic if not in other member states of the Community. National pride was also stake over the new rules for ouzo, grappa, Korn and Pacharan. But Greece, Italy, West Germany and Spain respectively all managed to convince their Community partners that drinks bearing these names could only be marketed domestically.

sent off to find a compromise before 1992. The Council's decision was welcomed by the Scotch Whisky Association which has lobbied hard for a generic definition of whisky, adds Lisa Wood in London. Mr Bill Bewsher, director general of the SWA which represents the big producers, said: "It means that Scotch whisky will now be officially recognised throughout the Community and its status as a quality product will be underpinned."

Table with columns for location, temperature, and weather conditions. Includes cities like Moscow, London, New York, etc.

German rates may rise

By Haig Simonian in Frankfurt

WEST GERMAN interest rates look set to rise today after the Bundesbank received bids of 5.0 to 5.5 per cent at yesterday's regular tender of securities repurchase agreements (repos). Repo rates are those charged by banks to lend securities for a pre-determined period to the central bank.

man rates and suggest an increase from 5 to 5.5 per cent in the Lombard emergency funding rate after today's meeting of the Bundesbank's policy-making council. The central bank has consistently tried to keep the Lombard rate above that for repos, which it has increasingly been using to steer short-term interest rates. Today's council meeting will also be considering West Germany's money supply target for next year.

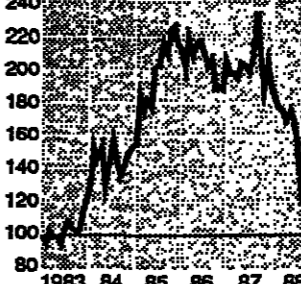
THE LEX COLUMN

High rollers in the mining stakes

On one view, the proposed minerals deal between BP and RTZ shows both companies returning to their roots. RTZ may occasionally have presented itself as an industrial conglomerate in the past, but the recent behaviour of base metal prices has made minerals glamorous again, besides pushing their contribution to RTZ's profits up towards 75 per cent.

Coats Viyella

Share price relative to the FT-A All-Share Index



that a prospective rating of 8.7 times earnings - even combined with a 9 per cent yield - will get them over their current disillusionment. Not so long ago, both Coats and Courtaulds looked like making £200m or so pre-tax this year; Courtaulds may still manage, but Coats is shooting for £127m. With Courtaulds on something like 6 1/2 times prospective earnings, it scarcely looks a fair contest.

SIB

The market seems to have taken on board long ago that once the UK consumer can see how much a life insurance policy costs him, he may think it wise to consider other options. So the sector's rating already includes a fair dose of pessimism about future sales volumes. Even yesterday's bias from the SIB in favour of tied rather than independent advice gave the quoted sector little pause for thought. Those companies which have not already solved that problem are well on their way to doing so; and none faces the kind of distribution difficulties which the mutuals may have to tackle - with the help of building societies and even the odd bank which made the mistake of choosing independent status.

Coats Viyella

Nobody would deny that high interest rates and strong sterling have been making life tough for Coats Viyella, but Coats can scarcely claim to have a corner on the market for that particular kind of discomfort. The Chancellor's idea, surely, is to make most of British industry squirm - not just the likes of Coats, which has already shed half its market value in a year, along with a distressingly large proportion of its employees. So if Coats is squirming more than most, the market is entitled to ask whether it is truly only the victim of circumstance, or whether it was peculiarly well qualified for the role.

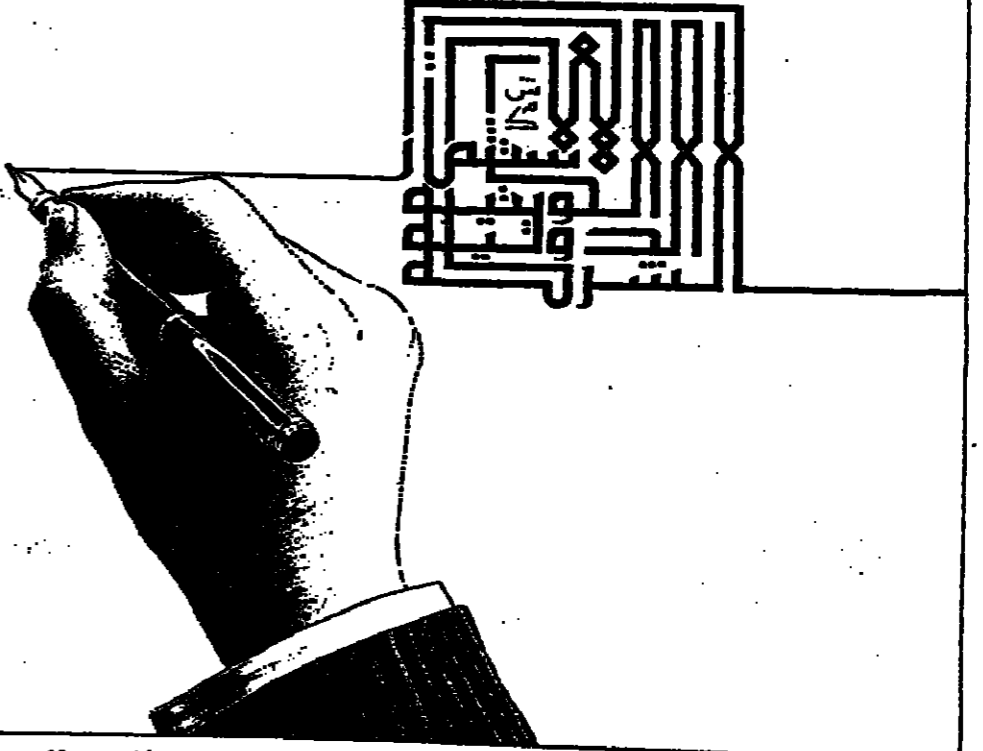
Polly Peck

The success of Polly Peck's recent rights issue and the strong performance of the shares over the last year indicates that the group's past mistakes are being forgotten, but a prospective multiple of less than 6 times earnings is a measure of how far the company still has to travel before it is accepted as a genuine growth company. Although the proportion of the group's turnover coming from Europe has jumped substantially over the last year, and the share from the Near East has more than halved, there still remains a certain uneasiness about the source and reliability of the Polly Peck profit streams. The decline in the glamorous margins of the agricultural businesses, which still contribute over three quarters of total profits, is a sign of the changing and more stable product mix. However, the wisdom of Polly Peck's push into consumer electronics is more debatable; despite its confident noises, this is one area where there could be some nasty surprises if the world economy begins to lose some of its surprising momentum.

Reverse auction

What with rising continental European interest rates and the weakness of sterling, news of the Bank of England's planned £500m reverse gilt auction provided a useful distraction for a pretty demoralised UK gilt-edged market yesterday. However, too much should not be read into the move. The reason that UK gilt yields are currently well under 10 per cent has a lot to do with the steady official buying in of

IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.



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FINANCIAL TIMES COMPANIES & MARKETS

Thursday December 15 1988

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INSIDE Spain puts premium on naming names

The Spanish Finance Ministry has laid siege to the country's powerful banking and insurance community...

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Ban soft dollars. That is the call facing Britain's Securities and Investments Board...

Polly peck tops £100m

Busy on the acquisition trail this year, Polly Peck International, the agricultural, electronics and textiles group...

Business as usual in Madrid

As befits one of the citadels of Spain's rampant new capitalism, the Madrid Stock Exchange was open for business yesterday...

Market Statistics table with columns for various market indices and their values.

Companies in this section table listing various companies and their stock prices.

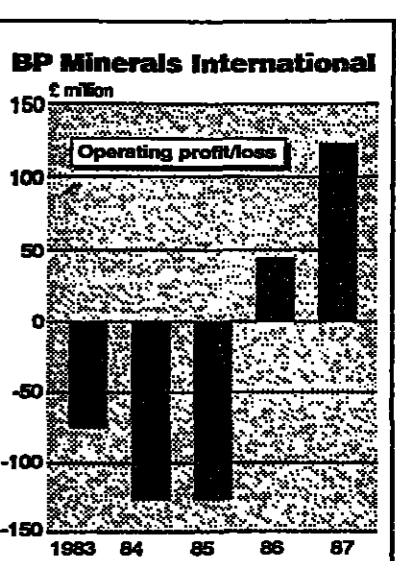
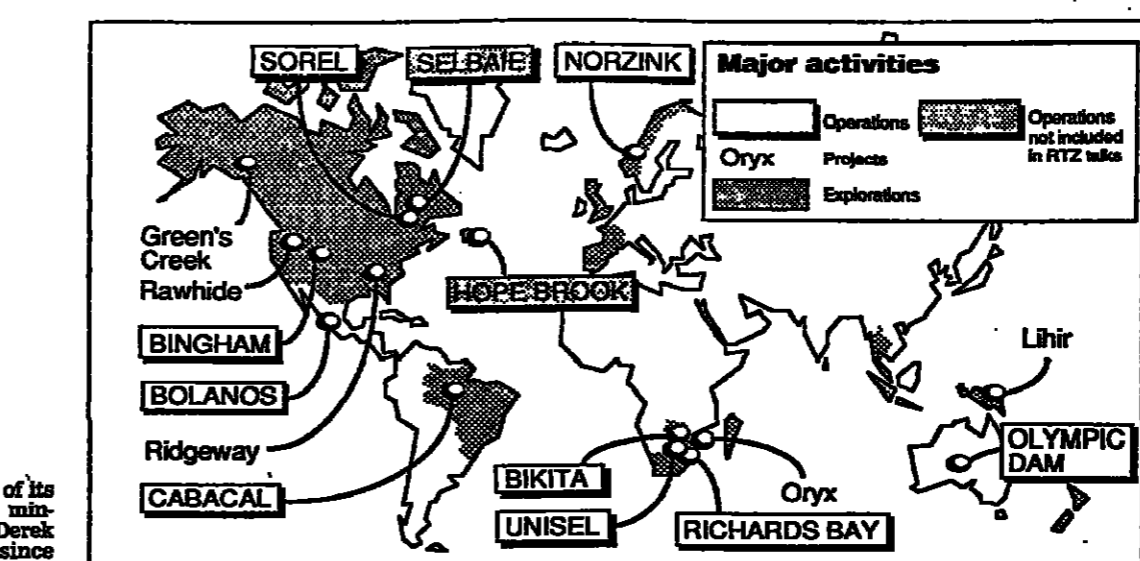
Chief price changes yesterday table showing price movements for various stocks.

LONDON (Pence) table listing prices for various companies like British Airways, British Petroleum, etc.

It's back to basics for BP and RTZ

Kenneth Gooding looks at prospects for a major shift in Britain's minerals industry

If it comes off, it is likely to go down in the record books as one of the great 'back-to basics' deals of the year. Yesterday's news that British Petroleum is negotiating the possible sale of its minerals division to RTZ...



BP's timing in buying its minerals operations was unfortunate because, having paid dearly for the businesses, it saw metals prices collapse in the first half of the 1980s...

The fact that it is a key player in several areas, including copper, gold and titanium dioxide. Indeed, BP Minerals is the world leader in the supply of titanium dioxide feedstocks to the pigment industry...

two gold mines in that country - would be bound to upset some of its institutional shareholders. Another important element in BP Minerals is a 49 per cent interest in the Olympic Dam mine...

The gold has been sold on at cost to a sister company within the minerals division, BP Gold, into which BP's other North American and Brazilian gold mines were injected.

Swiss drug groups dispose of units

By Peter Marsh in London

INTERNATIONAL PAPER, the world's biggest paper company, agreed yesterday to buy the Iford photographic products division of Ciba-Geigy...

In a separate move, F. Hoffmann-La Roche, another big Swiss chemicals company, said it had agreed terms for selling its medical instruments division to a group of investors led by Baring Brothers...

None of the groups involved in yesterday's deals said they were willing to divulge the prices of the transactions, which involve businesses with combined annual sales of about \$1.640m (\$540m).

The moves were seen by analysts as a sign that both Swiss companies, which are among the world leaders in specialty chemicals and healthcare products, wish to concentrate on these fields.

Laird to sell bus, taxi and rail division

By John Griffiths, in London

LAIRD, the diversified UK sealing systems, engineering and transport group, announced yesterday that it is to dispose of its Transport Systems Division, which groups together its bus, railway rolling stock and taxi manufacturing activities.

The operations employ a total of 1,700 people in the Birmingham area. Last year they accounted for nearly 15 per cent of the group's \$250m turnover but contributed only \$1.33m - less than 4 per cent - to the group's \$36.5m profit before tax and interest.

Manpower agents vote to oust UK manager

By James Buchan in New York

Mr Tony Berry, chairman of Britain's Blue Arrow employment services group, faces a full-scale rebellion in his large US business with the passing of a vote of no confidence in his management by angry local franchisees.

The revolt by independent franchisees at Manpower, the big Milwaukee-based temporary employment agency which the group bought for \$1.2bn in September 1987, presents a challenge to Mr Berry in the US just as he is struggling to win over restive stockholders at home.

The franchisees said yesterday they were seeking talks with Blue Arrow's leading institutional shareholders to try to dislodge the US company's British management.

"They want to come to a resolution of this issue," said Mr Donald Dardis, a Chicago publicist hired by the franchisees. "They don't want Manpower to get lost in the Blue Arrow corporate structure."

At a meeting in Chicago late on Tuesday, 109 of Manpower's 161 franchisees voted to try to oust Mr Berry and Mr William Markey, who took over as chairman and president to replace Mr Fromstein.

Coats profits set to fall by 40%

By Alice Rawsthorn in London

COATS VIYELLA, the biggest textile group in Europe, yesterday announced that its pre-tax profits may fall by as much as 40 per cent to \$128m this year because of increasingly competitive conditions within the UK textile industry.

Coats' shares, which have performed poorly on the London stock market for the past year, fell by 9 1/2p to 133p. The announcement also affected the rest of the UK textile sector. Courtauld's shares fell by 8p to 242 1/2p and Dawson International's by 6p to 189p.

Since last autumn the UK textile industry has suffered a sudden surge of imports reflecting the strength of sterling against the US dollar and related Far Eastern currencies. This import increase, combined with depressed demand in some areas - like knitwear, handknitting and children's wear - has taken a toll on the larger groups, such as Coats and Courtauld.

In September Coats announced a 6 per cent fall in pre-tax profits to \$76m for the first half of 1988. Mr David Alliance, chief executive, said yesterday trading conditions had worsened since September due to the continued strength of sterling and the impact of increased UK interest rates on the outlook for consumer spending.

Parkfield Group PLC Issue of 30,000,000 Cumulative Redeemable Preference Shares 2010/2013 of £1 each at par. Arranged by Prudential-Bache Capital Funding. Underwritten by Prudential-Bache Securities (U.K.) Inc. CL-Alexanders Laing & Cruickshank. November 1988

INTERNATIONAL COMPANIES AND FINANCE

Euromobiliare control for Midland

By Alan Friedman in Milan

MIDLAND BANK of the UK is paying 1.6bn (\$745m) to take effective control of Euromobiliare, the Milan merchant bank.

neurs, Mr Carlo De Benedetti, Mr Raul Gardini and Mr Silvio Berlusconi, comes after a year of negotiations.

Euromobiliare share price of 16,420 on the Milan bourse. Mr Rodolfo Bogli, a Midland Montagu managing director, said in Milan that he considered the purchase price to be "in line with transactions of this type."

Mr Toker of Midland Montagu and Mr Leon Bressler, executive chairman of Midland Bank (France), Mr Alberto Milla, Euromobiliare chairman, and Mr Guido Roberto Vitale, managing director, continue in their posts.

Daimler to pay unchanged dividend

By Haig Simonian

DAIMLER-BENZ, the West German motor group, will pay an unchanged dividend of DM12 a share for 1988 on earnings which will be "satisfactory" despite the low value of the dollar, according to Mr Edzard Reuter, the group's chief executive.

First Fidelity put heavily into red by loan losses

By Roderick Oram in New York

FIRST FIDELITY Bancorp, a fast-growing US regional bank holding company, will report a fourth-quarter loss of between \$145m and \$190m because of bad loans at its Philadelphia and London branches.

expanded too rapidly, straining their management and operational systems and leading to a higher incidence of bad loans. The company said the losses, for which it will make a \$250m-300m addition this quarter to its bad loan reserves, stemmed from real estate loans and commercial loans to international borrowers by its London branch.

son, 63, the holding company's chairman, has taken over Mr Pote's duties. He was president and chief executive of First Fidelity before the merger.

Montedison board approves Enichem deal

THE BOARD of Montedison, the chemicals company controlled by Mr Raul Gardini's Ferruzzi group, yesterday gave its formal approval to the merging of a substantial part of its activities with Enichem, the state chemicals company, writes Alan Friedman.

Enimont, the new joint venture chemicals concern. Mr Gardini, during a press conference in Milan yesterday, said he expected to sign the deal with Mr Franco Reviglio, chairman of the ENI group, by today. The Ferruzzi chairman also said he would pose no conditions to the setting up of Enimont, which he said would take shape during a "transition period" that would last for the first six months of 1989.

Mr Gardini said he would go ahead with the Enimont project even if the Italian parliament were not to approve legislation designed to help Ferruzzi-Montedison to defer the payment of L1,125bn (\$873.4m) of capital gains taxes associated with the venture. The law was approved by the Italian cabinet last month.

Mr Gardini also said that a minority stake in Enimont might eventually be sold to investors by means of a public offer on the stock market. The plan at present is for Montedison and Enichem to each own roughly 40 per cent of Enimont, with the remaining 20 per cent being placed privately.

Ciba-Geigy in US scales move

By John Wicks in Zurich

METTLER Instruments, which forms part of the electronic equipment division of Ciba-Geigy, the Swiss chemical group, has reached an agreement to take over all shares of Ohio-based Toledo Scale, a leading manufacturer of industrial and retail scales and other weighing systems.

MAN on course for profits rise

By Andrew Fisher in Munich

MAN, West Germany's largest mechanical engineering group, is on track for a rise in profits in its current financial year to June after a strong performance in the first five months. Order inflow soared by 23 per cent in the July-October period to DM 5.2bn (\$80m) and Mr Klaus Götze, the chairman, said yesterday that that the November figure had also been high at around DM 1.5bn.

large industrial plant business completed last year. The sharp rise in profits stemmed mainly from MAN's progress in commercial vehicles, printing machinery, and international trading in metals. MAN has undergone drastic organisational changes to improve productivity, restore profitability, and streamline its product range.

should produce taxable profits of at least DM950m. New products and more efficient production and distribution have helped the truck side, while the MAN Roland printing equipment subsidiary has benefited from big orders such as the industry's record DM 800m contract from Mr Rupert Murdoch, the Australian-born media tycoon.

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN SHARP CORPORATION. Further to our notice of September 15, 1988 EDR holders are informed that Sharp Corporation has paid a dividend to holders of record as of September 30, 1988.

NOTICE OF AN EVENT OF DEFAULT TO ALL HOLDERS OF MORAN ENERGY INTERNATIONAL, N.V. 8% CONVERTIBLE SUBORDINATED DEBENTURES DUE 1995. This NOTICE OF AN EVENT OF DEFAULT pursuant to Section 5.08 of that certain Indenture dated November 1, 1989 among Moran Energy International, N.A. (the "Company"), Moran Energy, Inc., whose successor by merger is Kaseb Services, Inc. (the "Successor"), and First City National Bank, Trustee (the "Trustee"), as supplemented by the First Supplement dated March 28, 1984 among the Company, the Guarantor, and the Trustee (the "Indenture"), is made and published by First Interstate Bank of Texas, N.A. (formerly known as Allied Bank of Texas), successor Trustee (the "Successor Trustee") pursuant to that certain Four Party Agreement dated January 30, 1987 among the Company, the Guarantor, the Trustee, and the Successor Trustee.

Sonatrach U.S. \$50,000,000 Guaranteed Floating Rate Notes due 1986 to 1992. For the six months 13th December, 1988 to 13th June, 1989 the Notes will carry an interest rate of 10 1/4% per annum. Listed on the Luxembourg Stock Exchange.

BUSINESS AND EDUCATION The Financial Times proposes to publish this survey on: 19th December 1989. For a full editorial synopsis and advertisement details, please contact: Penny Scott on 01-248 8086 ext 3389 or write to her at: Bracken House 10 Cannon Street London EC4P 4BY.

U.S. \$110,000,000 Azienda Nazionale Autonoma delle Strade Floating Rate Notes Due 1990. By virtue of existing legislation direct and unconditional general obligations of The Republic of Italy. For the six months 16th December 1988 to 16th June 1989. In accordance with the provisions of the notes, notice is hereby given that the rate of interest has been fixed at 9 1/8% per cent per annum and that the interest payable on the relative payment date 16th June 1989 against Coupon No 6 will be: US \$483.44 per \$10,000 and US \$12,086.94 per \$250,000.

Deutsche Bank forms life unit

By Haig Simonian in Düsseldorf

DEUTSCHE BANK, West Germany's biggest bank, yesterday confirmed months of speculation by announcing the establishment of its own life insurance business, which it hopes will be fully operational by next autumn.

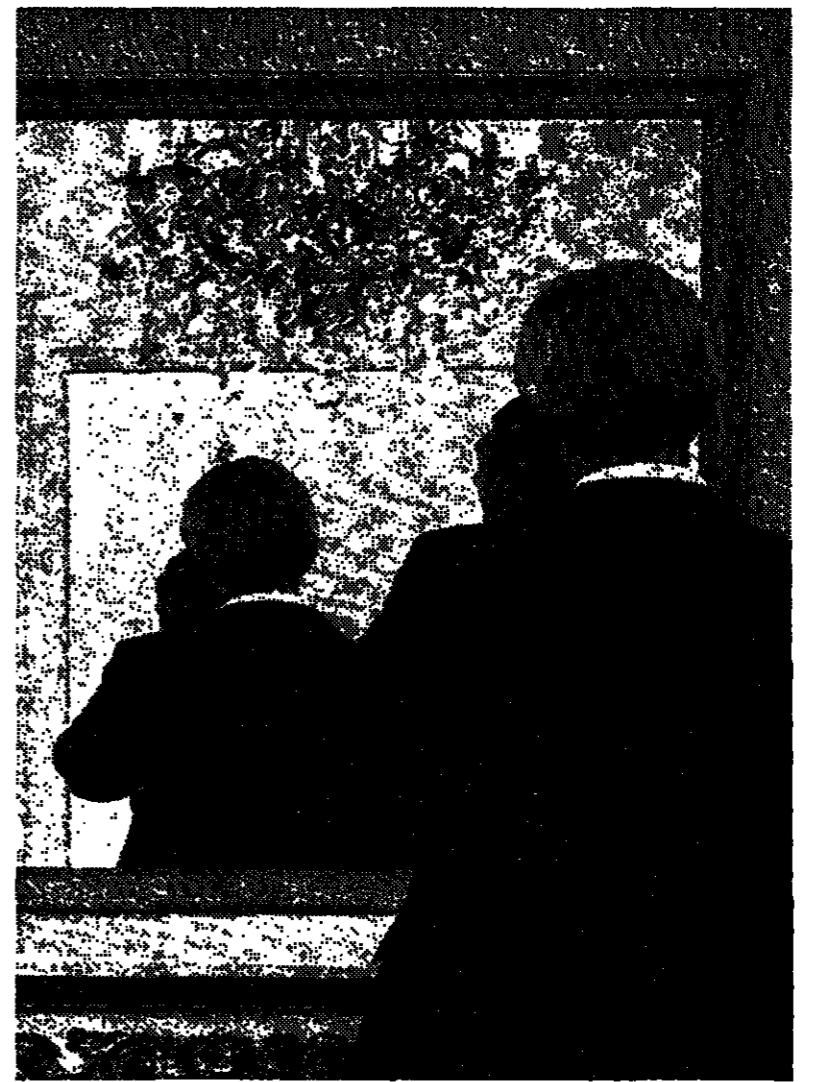
Germany and abroad. The new operation will use the bank's existing branches and the outlets developed for Deutsche Bauspar, its building finance subsidiary set up in 1987.

partial operating profits, which exclude gains from own-account trading, of DM2.38bn (\$1.36bn). Interest income amounted to DM5.26bn while fee earnings were DM1.89bn.

Group total operating profits rose by 24.3 per cent over the figure for 10/12ths of 1987, although the bank provided no exact figure nor a precise year-on-year comparison.

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INTERNATIONAL COMPANIES AND FINANCE

INTL APPOINTMENTS

Net loss by Campeau stores duo

By David Owen in Toronto
ALLIED STORES and Federated Department Stores, the two large US retailing chains purchased by Campeau of Canada in the past two years, have both reported net losses for the third quarter ended October 29.

Tax ruse backfires for Spanish insurers

Spain's Government is pressing 33 insurers to reveal investor names says Peter Bruce

The Spanish Finance Ministry has engineered what could be a bruising siege of the country's powerful banking and insurance community by insisting some 33 insurers hand over the names of investors who paid up to Pta1,500bn (\$13.2bn) into one-off life assurance premiums in 1986 and 1987 to escape high withholding taxes on bank deposits.

Secretary for Fiscal Affairs, is in a fighting mood and insisted at a meeting with Unespa this month that they hand over all the details he is demanding. The ministry said as much again after last week's Unespa decision.

Table: SPANISH INSURANCE PREMIUMS 1987. Columns: Insurer, Total Pta bn, Primos unica Pta bn. Rows: Euroseguros, Mapfre, Union y Fenix, La Estrella.

Spain. Although increased corporate profits have helped boost tax receipts this year Mr Borrell has also streamlined the cumbersome tax collection system. He has already won support for his struggle with the insurers from the Constitutional Court and the issue now looks like moving to the Supreme Court where it could languish for years.

Italian to take the helm at Schering

By Leslie Collie in Berlin
SCHERING, the West Berlin-based pharmaceuticals and chemicals company, has named Dr Giuseppe Vita, 63, management board chairman, with effect from next June 15.

Leadership change at Alfa-Laval
By Robert Taylor in Stockholm
MR HARRY Faulkner will next May leave the presidency of Alfa-Laval, the leading Swedish dairy equipment and process engineering group.

Winsor profits slide 30% in first six months

By John Elliott in Hong Kong
PROFITS OF Winsor Industrial, one of Hong Kong's largest textile and clothing manufacturers, fell by 30 per cent in the six months to September. This was caused both by tight profit margins on exports to the US and elsewhere, and by a sharp fall in profits from investment activity after last year's stock market crash.

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Advertisement for Fujitsu International Concert Series. Text includes: 'The Philharmonia Orchestra, under the musical direction of Maestro Giuseppe Sinopoli, has recently completed an immensely successful concert tour of Japan.' 'Fujitsu is proud to have sponsored this tour and pleased that our association with The Philharmonia Orchestra will continue through the sponsorship of seven concerts in London and nine concerts on the Continent during the 1988-89 season.' 'Throughout the world The Philharmonia Orchestra is applauded for its technique and the brilliance of its performance.'

Advertisement for The Sanwa Bank, Limited. Text includes: 'The Sanwa Bank, Limited (Incorporated in Japan with limited liability under the Commercial Code of Japan)'. 'Introduction to The International Stock Exchange arranged by Kleinwort Benson Limited, Sanwa International Limited and Nomura International Limited'. 'Brokers to the Introduction Kleinwort Benson Securities Limited'. 'The Council of The International Stock Exchange has agreed to admit to the Official List all the Shares of common stock of ¥50 par value per share of The Sanwa Bank, Limited, as at 31st October, 1988, 2,490,591,965 Shares were in issue and 61,581,385 Shares were reserved for issue.'

INTERNATIONAL CAPITAL MARKETS

Bank auction plan cheers dealers

By Katherine Campbell in London and Janet Bush in New York

THE UK government bond market put a positive initial interpretation on yesterday's announcement by the Bank of England that it would hold an experimental reverse auction in January...

continuing for a while. Participants interpreted this positively in terms of continuing artificially high support for prices.

The implications for their job security in a shrinking market were another matter. Previously, the market had assumed the Bank would buy to stock primarily at the long end...

weakness earlier this week and long-dated issues fell by as much as 4 points.

GOVERNMENT BONDS

22 1/2 of 11 per cent Exchequer, both due 1989. The auction would be January 13, for settlement three days later.

Corporate tax payments usually peak around this time, drawing cash from the market. The Bank has been using repurchase facilities to inject the additional liquidity required...

There is not much precedent for central banking techniques of buying back government stock, a necessity forced on the Old Lady by the UK budget surplus.

Previously, the dealers had simply rung the Bank with offers of stock, and no one quite understood on what basis the issues were bought or refused.

Thus the yield curve, which is steeply negative, flattened a little. After much consideration, the verdict was that the Bank's move was simply a technical adjustment.

Yesterday was generally a buoyant day. Sterling weakness depressed morning prices, as the currency dipped below DM3.18 by lunchtime.

Gifts were then buffeted by a choppy US market, first cheered by predictable October trade numbers but quickly upset by higher capacity utilization data which portends continuing strength in the US economy.

A fall in UK industrial output was one of the few positive influences on the market, but not enough to prevent the benchmark 2008-2007 bond closing a full point down.

MR DAVID Lange, New Zealand's Prime Minister who let slip in another context that he took no notice of markets, chose, probably unintentionally, the day the New Zealand Futures Exchange was closed to announce the sacking of Mr Roger Douglas, the Finance Minister.

Markets fell sharply on the news that Mr Douglas's long-running dispute with Mr Lange had ended in dismissal. But sadly, the automated, computer-based NZFE was shut because of a power workers' strike.

Traders were thus unable to adjust their government bond book via futures, as the 5-year benchmark fell about their ears, and yields rose to 14.70 per cent from 14.10 before the news. The NZ dollar dropped 3 cents.

Although the amount of the repo was unexpected, the liquidity was necessary to meet cash needs for tax demands. There was little reaction by German bonds to US trade news. They finished the day roughly 15 basis points ahead.

Yesterday's batch of figures confirmed that progress towards reducing the trade deficit is now very sluggish and that manufacturing production continues to be robust. It is still unclear, however, whether there is enough strength in the economy (and therefore a substantial enough threat of inflation) to push the discount rate higher.

The Federal Open Market Committee ended its two-day meeting yesterday and the bond market will be focused on the Federal Reserve's money market operations over the next few weeks.

Of more immediate concern will be the dollar's reaction to interest rate moves overseas amid expectations that the Bundesbank may raise its Lombard rate.

Fed funds opened at a soft 8 1/2 per cent.

EUROPEAN talk was again of higher interest rates, as both the Dutch and Belgian central banks raised theirs.

Clearly the Bank of England sees a structural surplus continuing.

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Bond Name, Coupon, Price, Change, Yield, Week's, Month's. Includes UK GILTS, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

THERE were no surprises in yesterday's batch of US economic data which were in line with expectations, leaving Treasury bonds drifting lower in dull trading.

By midsession, short-dated maturities were quoted around 1/2 point lower, medium-date issues were up 1/4 to 1/2 point higher as they clawed back.

Further resignations at Salomon

MR WILLIAM Voute, vice chairman of the Salomon Brothers unit at Salomon Inc., the US investment bank and commodities trader, and Mr William Wright, a managing director in charge of corporate bond trading, have resigned, Salomon said yesterday.

The French futures exchange, the Matif, was closed for an hour with a bomb scare just after the US trade figures were announced. Happily, French bonds reacted little to US trade data and French inflation figures, which were unchanged on a year-on-year basis.

firmly said the departures reflected, in part, a de-emphasis in bonds at Salomon. They said it had become increasingly difficult to make significant profits in bonds.

Earlier this year, several other executives at Salomon, including Mr Craig Coats, head of government bonds, resigned.

ITO-YOKADO CO. LTD. (C214)

The undersigned announces that as from 15th December 1988 at 12 noon... N.Y. Securities 172, Amsterdam and Banque Generale de Luxembourg S.A. in Luxembourg (Brussels 36) (incorporated by an "ASBEVA") of the CDR: Ito-Yokado Co. Ltd. will be payable with...

Bank of Tokyo (Curacao) Holding N.V. Guaranteed Floating Rate Notes due 1992

For the interest period from 18 December 1988 to 18 March 1989 each Note will bear interest at a rate calculated pursuant to Condition F (a) of the Notes, equal to LIBOR plus 0.25% per annum.

Bankers Trust New York Corporation U.S. \$300,000,000 Floating Rate Subordinated Notes due 2000. For the three months 13th December, 1988 to 13th March, 1989 the Notes will carry an interest rate of 9 1/4% per annum...

Parc Securities Limited £12,000,000 Secured Loan Facility for the acquisition and refurbishment of County Hall, Manchester. Arranged and provided by The Sumitomo Trust & Banking Co., Ltd.

Up to U.S. \$100,000,000 THE SOCIETY FOR SAVINGS Collateralized Floating Rate Notes Due 1991 of which U.S. \$50,000,000 is the Initial Tranche and U.S. \$25,000,000 is the 1st Subsequent Tranche.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

Table showing rises and falls in British Funds, Corporations, Financial and Properties, etc.

LONDON RECENT ISSUES

Table listing recent issues in equities, including company names, issue sizes, and dates.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns for name, amount, date, price, and yield.

RIGHTS OFFERS

Table listing rights offers with columns for name, amount, date, price, and yield.

LONDON TRADED OPTIONS

Large table listing various options (calls and puts) for different companies and indices, including call and put prices and yields.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries.

Table showing equity groups and sub-sections with columns for index number, day's change, and percentage change.

FIXED INTEREST

Table showing average gross redemption yields for various fixed interest securities.

FT-SE 100 SHARE INDEX: 1751.1. FT-SE 250 SHARE INDEX: 1751.1.

INTERNATIONAL CAPITAL MARKETS

Soft dollars find the going tough

Norma Cohen reports on the fierce debate over commission rebates

Declining stock market turnover in the UK and the US has opened up a fierce debate about the granting of so-called soft dollar concessions by stock brokers to fund managers.

In the UK, where stock exchange business is down about 30 per cent in value this year from pre-crash levels - 45 per cent on a volume basis - the distribution of commission payments has become an increasingly bitter issue.

A group of full-service stockbroking firms has asked the Securities and Investments Board to outlaw soft dollars, a system of rebating some commission to a money manager.

The SIB, for its part, will say only that it is reviewing all its rules, with an eye towards simplification. Any revisions to soft dollar rules are more likely to step up disclosure provisions for investors - criticised by some as insufficient to educate the unsophisticated investor - rather than outlaw the practice altogether.

Among regulators, both in the UK and the US, soft dollar commissions have been a bone of contention for some time. In soft dollar, an investor turns his funds over to a professional manager, adding a small fee on top to cover the manager's overheads and profit.

Meanwhile, the stockbroker provides the money manager with a number of services used to run the business - typically computer software or research reports - the cost of which is equal to a percentage of the commission business.

The arguments about soft dollars are not limited to the UK. In the US market, where soft dollar arrangements are even more widespread, an increasing number of money managers are having to re-examine their soft dollar agreements.

Many American money managers entered into soft dollar agreements for 1988 based on their much higher 1987 volume. Now that the year is drawing to a close, managers realise in many cases they have not transacted enough business through their soft dollar brokers and may have to refund the cost of some of the soft services provided.

Opponents of soft dollar argue the dilemma of the US fund managers illustrates one of the key pitfalls of the system. After all, it could encourage managers to "churn" client accounts simply to generate enough commission business to meet the soft dollar contracts.

Defenders of soft dollar commission say that keeping small fund managers in business is the least of the arguments in its favour. A group of stockbroking firms have sprung up offering their services exclusively on a soft dollar basis.

Mr Clive Sinclair-Poulton, managing director of Hoening Institutional Services, argues that even if hard dollar stockbrokers charge no commission, fund managers get better value for clients dealing through a firm like his.

Hoening argues that, because of the volume of business transacted, the touch - the spread between bid and offer prices - is much narrower than would be available to ordinary agency brokers, and more than compensates for any commission costs.

Royal Bank of Scotland in \$400m notes issue

By Stephen Fidler

ROYAL BANK OF Scotland is issuing \$400m in perpetual floating-rate notes to supplement its capital, with a structure which its creators say is designed to ensure liquidity for investors.

Investors will be allowed to put the notes to a special-purpose company after 15 years. This vehicle, which can warehouse the notes, is separate from Royal Bank and is designed to be off balance sheet, even if the proposed tough UK accounting rules on that subject are brought into effect.

From the bank's point of view, it has issued perpetual cumulative loan stock, but investors effectively hold a 15-year investment. The conventional market in perpetual FRNs has never recovered from a crisis nearly two years ago and it is now, in effect, impossible for banks to issue this type of paper.

The notes would count as primary capital under existing Bank of England rules, but following implementation in July 1989 of the Basle convergence agreement they will be classified as Tier 2 capital. However, because they are irredeemable, the notes are not classified as subordinated term debt, which cannot exceed 50 per cent of high-powered Tier 1 capital.

The structure has been developed jointly by Swiss Bank Corporation Investment Banking and Charterhouse, Royal Bank's merchant banking subsidiary. Because they say the product is proprietary they are unwilling at this stage to emerge on the details.

The two banks are, however, keen to disseminate the features from those which have been brought to market for French banks, for example. These have included the purchase of zero coupon bonds by an affiliate of the issuing bank to repay the perpetuities after a given period. This structure was regarded as unacceptable in the UK.

The Royal Bank notes are "defences by the special-purpose vehicle - which means assets are built up to set off against the liabilities - but the banks will not say quite how.

Fears of tighter monetary policy curtail activity

By Dominique Jackson

A GROWING conviction that European central banks and the US Federal Reserve are to tighten monetary policy had a marked effect on sentiment in the Eurobond market yesterday, further subduing levels of activity which is already well down ahead of the holiday period and the year end.

However, on the new issue side, a further Eurosterling deal emerged with yet another short-dated Canadian dollar issue, both of which appeared to meet a good reception.

Rises in key interest rates in both the Netherlands and Belgium fuelled speculation that the Bundesbank would move to raise the Lombard rate later today, from its present level of 5 per cent.

Nerves over tightening credit even overshadowed yesterday's preoccupation with the release of key US data, a factor which sharply limited activity in the early part of the trading session. However, the US trade deficit for November was broadly in line with forecasts and failed to have much impact on prices.

Initial gains in dollar denominated bonds following release of the data were later eroded when capacity utilisation and industrial production statistics prompted fears that US interest rates would also have to rise in the short term.

A scenario of rising interest rates never augurs well for world bond markets and dealers noted a distinct downturn in sentiment yesterday.

Business has been thinning lately as institutional investors start to square their books ahead of the year end. They are now unlikely to be buying much paper, particularly if they suspect it may well be available at lower levels in the near future.

Kleinwort Benson was the lead manager for Associated British Ports' \$75m issue due 2015. The deal was priced to yield 170 basis points over the 9 per cent Treasury stock due 2008. ABP Holdings said the

net proceeds of the issue would be used for general corporate purposes, including expansion schemes at its ports and the development of property activities.

Dealers said the Bank of England's announcement that it would hold a reverse auction of short-dated gilts next month had refocused investor attention on the tightness of supply in the UK government bond market.

This technical shortage is expected to prompt some resurgence of activity in both the Eurosterling and Eurodollar markets. Dealers said most of the recent crop of Eurosterling bonds had seen a fairly warm reception as they had been deemed to be priced sensibly.

J.P. Morgan was the lead manager on a \$100m deal for

Interfinance Credit National, a unit of France's Crédit National which has greatly enhanced its profile in the market with a string of fairly successful deals this year.

Demand in the sector continues to be concentrated at these maturities. Recent softness in the Canadian government bond market facilitated the 1 1/2 per cent coupon on the issue which is expected to make the issue more attractive to the traditional Continent-based retail accounts which are reportedly still buying this type of paper.

No new dollar straight bonds emerged as swap rates have not been favourable for some time now.

The Belgian Finance Ministry announced it had decided to proceed with an issue in the sector due to adverse market conditions.

The deal for Belgium, one of the most popular sovereign borrowers in the market, had been anticipated for some time as the proceeds were set to be used for the refinancing of an outstanding \$400m floating-rate note.

The borrower has a call option due on the seasoned bond later this month and another next July. If December's call is exercised, the market for the bond market turnover was low with prices showing a marginally easier bias. The recent deal for the Union Bank of Finland saw some slight improvement from Tuesday's levels and was quoted bid at a discount of 2.55.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, J.P. Morgan. Includes entries for GARRANIAN DOLLARS, STERLING, and US DOLLARS.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for short-dated or short-dated secondary market.

Large table with columns: US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, FLUATING RATE, CONVERTIBLE, BONDS. Includes various bond listings with details like Issued, Bid, Offer, etc.

Advertisement for PEP BOYS - MANNY, MOE & JACK Common Stock. Features three cartoon characters and lists share counts: 6,051,936 Shares and 1,375,000 Shares.

Treuarbeit to link with UK firm

By Richard Waters

TREUARBEIT, the second largest accountancy firm in West Germany, is planning to defect from Price Waterhouse to link with the special-purpose vehicle - which means assets are built up to set off against the liabilities - but the banks will not say quite how.

The move, which follows five years of close co-operation between Treuarbeit and Price Waterhouse, is the latest and most significant sign of a shake-up in Continental accounting firms in the run-up to Europe's single market.

The so-called Big Eight accountancy firms are currently jostling for representation around the Continent, where the markets for accountancy services are less well developed than in the English-speaking world. This has left the eight fighting for representation from a small group of large local firms in each country, with the danger that some will be left without a significant presence.

Treuarbeit, which has about 2,500 staff, is expected to retain operational independence within Coopers, although discussions on the details are still continuing.

Sanwa Bank gains listing on London SE

By David Lascelles

SANWA BANK, Japan's fifth largest, has obtained a listing on the London Stock Exchange. The bank's listing was sponsored by Kleinwort Benson.

Mr Hirokazu Tada, senior managing director, said yesterday that the move was designed to bring Sanwa closer to the London investment market and to widen the bank's access to capital funds.

Advertisement for BANK OF BOSTON CORPORATION Floating Rate Notes Due 2000. Includes interest period (14th September 1988 to 14th March 1989) and interest amount per \$100,000 note due.

Advertisement for The Dai-ichi Kangyo Bank Ltd (Incorporated with limited liability in Japan). Features a logo and text: US\$100,000,000 2 3/4 per cent Convertible Bonds due 2001.

Advertisement for Sanwa Bank gains listing on London SE. Includes details about the bank's listing and contact information for David Lascelles.

UK COMPANY NEWS

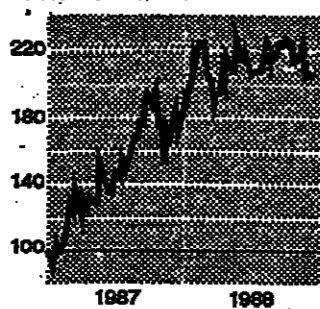
Acquisitions boost Polly Peck but margins fall

By Nikki Tak

POLLY PECK International, agricultural, electronics and textiles group, yesterday announced a rise in pre-tax profits from £36.23m to £107.5m over the 53 week period to September 3.

Polly Peck Intl.

Share price relative to the FT-A All-Share Index



On the electronics side - a division enlarged by the acquisition of Capetric in October 1987 - pre-tax profits amounted to £22.3m (£9.2m) on sales of £297.9m (£31.1m). Within the division, Russell Hobbs Tower made a loss - the figure is undisclosed - due to "non-recurring costs in turning the business round". However, Polly said that it was now trading profitably.

Textiles, meanwhile, contributed pre-tax profits of £44.2m on sales of £93.9m (£62.6m). Polly added that the 407-bedroom hotel which it is building in southern Turkey will be operational before end-1989, while a block of 39 holiday apartments have opened in northern Cyprus. It also plans to open a Pizza Hut restaurant in Istanbul this year - Polly holds the national franchise for Turkey. Yesterday, Mr Asil Nadir, chairman, said that the company now had turnover of over £250m from Europe, and that aims were to improve earnings quality, expand in Europe, North America and the Far East, and reduce dependence on one geographical area.

Warning on profits hits Spiceshares

By Nikki Tak

SHARES in Spice, USN-quoted antiperspirant wholesaler and distributor, tumbled 10p to 51p yesterday on news of boardroom changes and a warning that the company would report "little better than a breakeven situation" for the year to end-September. Spice added that it was unlikely that a final dividend would be paid and a small loss was expected in the first half of the current year.

Forced into cutting the bus route

John Griffiths on Laird's decision to sell its transport businesses

Missing the bus 17 months ago, it became clear yesterday, has had far-reaching consequences for Mr John Gardiner and his Laird Group. Those close to Laird's extrovert chairman and chief executive say he is convinced that if Laird's bid for the former state-owned Leyland Bus had been successful in 1986, its merger with Laird's Metro-Cammell Weymann bus subsidiary would have formed the nucleus of a viable UK-owned bus industry.

In April, Spice warned that the mid-winter had depressed demand for its products, and forecast reduced interim profits. These were reported at £265,000 before tax, compared with £537,000 in the previous first half. The company said yesterday that measures taken to combat the competitive pressures in the cash-and-carry divisions have taken longer to take effect than envisaged, and the new warehouse in Birmingham, which opened belatedly in May, incurred greater start-up costs than expected.



John Gardiner: grinding teeth at missing Leyland Bus

taxi businesses promises to be much less problematical, although here, too, no indications are emerging of a likely asking price. There have already been at least eight tentative approaches for Metro-Cammell, the rail company. It is understood that one is from Japan, one from Canada, three from inside the UK and three from continental Europe. It is not hard to see why. MC has close and long-standing ties with British Rail, the London Underground and transit systems overseas, most notably Hong Kong. Both BR and the Underground have major investment programmes far into the 1990s likely to generate £1bn or more in potential orders for train and rolling stock makers. The problem, however, is that MC remains a small-to medium-sized company in the business and that, with 1992 approaching, some of the really big world players are converging on the UK. Just like MC, British Rail Engineering (BREIL) appears to be on the potential shopping list of companies like Asea Brown-Boveri and GEC. The sector appears set to polarise between electronics companies also capable of assembling trains, such as Siemens, and traditional rolling stock manufacturers. Laird decided it had either to get bigger by buying into the motive power end, as well as producing rolling stock - or get out of the business altogether. It has chosen the latter. The taxi business is much smaller - the cabs are assembled by only 50 of the Washwood Heath workforce - but in marketing terms has been extremely successful in providing the first real competition for 17 years for the traditional FX4 black taxi made by Carbodies, a Manganese Bronze Holdings subsidiary. Production had built up to a rate of 1,500 units a year by July, following its launch at the end of last year. However, costs have proved higher than originally forecast, and production has been cut back to 700 a year while the cost base is being trimmed. Again, Laird seems not to have a disposal problem for the Metrocab - two potential buyers are said to have already tried to flag it down.

Midsummer Leisure up sharply

By Andrew Hill

MIDSUMMER LEISURE, acquisitive pub, snooker club, disco and shop-fitting company, almost trebled profits in the year to September 30, from £2.33m to £6.63m before tax. Earnings per share rose 51 per cent to 10.4p (6.5p). The recommended final dividend of 3p makes 2.9p (1.6p) for the year. The bulk of profits and turnover - which rose to £40.07m (£17.52m) - came from leisure retailing, including discos, Riley snooker clubs and the Bruce's Brewery chain of pubs. Mr Adam Page, chairman, said the group was opening new pubs and clubs at a rate of about one unit a week. The division's operating profits increased to £5.17m (£2.55m) on turnover doubled to £26.75m (£13.08m). Mr Page said the division's trading in the current year was up 75 per cent on the equivalent period.

Leisure services, which makes snooker tables and includes the Maygay fruit machines business bought in August, increased operating profits to £886,000 (£177,000) during the year on turnover up to £8.53m (£2.45m). The contract services shop-fitting operation contributed £767,000 (£240,000) on sales of £4.45m (£1.56m). Borrowings at the year-end stood at 60 per cent of shareholders' funds, but Mr Page expected this to drop as properties were revalued.

COMMENT Midsummer, like many leisure groups, is expanding so fast that it is difficult to extract meaningful statistics from these figures, which were slightly ahead of most analysts' expectations. The group's innovative leisure retailing style, moving into lucrative niches in the market, is well supported by contract and let-lease services. The company is about to open a new Bruce's Brewery pub in Derby, which, unusually for the Firkin concept, will be one of the largest in the area, while hopes for the Maygay fruit machine business are pinned on a new model to be launched in January, developed by "bedfins", as Mr Page describes them, won over from market leader Bell Fruit. Midsummer shares rose 3p yesterday to 170p. A prospective multiple of about 10 or 11, based on forecast pre-tax profits of up to £11m, is a premium to the sector and market, but Midsummer's growth prospects make the stock attractive.

Wardle extends Armstrong offer

Wardle Storeys, plastic sheeting and security equipment company, yesterday said it had received valid acceptances in respect of 2.3 per cent of Armstrong Equipment, target of its £84m bid, writes Clare Pearson. It also extended its offer to December 28. Taking into account a 1.2 per cent holding assumed by an associate, Wardle had received valid acceptances in respect of 1.93m shares - about 3.6 per cent of the company - by Tuesday afternoon. The associate has assumed a further 710,000 shares, which are subject to certification.

United Scientific falls to £10m

By Ray Bashford

UNITED SCIENTIFIC Holdings, the defence equipment group, exposed yesterday the full impact of the problems which last September led to the resignation of Mr David Fraser, the chief executive, as part of a major management shake-up. The company suffered a £396,000 fall in pre-tax profits to £10.1m during the year to September 30, roughly in line with the revised forecasts which were issued when the management changes were made.

The company's problems were centred at its Avimo subsidiary in Yeovil, which makes sophisticated electronic sights, where losses were in excess of £3m. Turnover for the year rose from £120.2m to £120.5m. The company will pay a total dividend of 7.3p a share compared with 6.6p in 1987, following a final payment of 4.6p (4.2p).

Another busy week at Samuel Montagu...

Monday 5 December

Launched fully underwritten £250m 5 year facility for Abbey Life Funding.

Posted circular to shareholders of Maxwell Communications Corporation containing proposals for the acquisition of Official Airline Guides for US\$ 750m.

Tuesday 6 December

Signed £200m Multi-Option Facility for BAA.

Signed US\$ 125m 5 year loan facility for Dawson International.

Wednesday 7 December

Signed £50m 5 year Revolving Credit for Evans of Leeds.

Advised Dawson International on the acquisition of the Consumer Products Group division of Reeves Brothers, Inc for US\$ 198.5m.

Thursday 8 December

Signed US\$ 1bn 5 year Revolving Credit Facility for News Securities BV, a member of The News Corporation Ltd Group.

Announced proposed disposal of Evred Holdings' Industrial Products Division for £54.5m.

Launched AS 50m second tranche of Exchangeable Issue for Australian Telecommunications Commission.

Friday 9 December

Completed syndication of £16m loan for Soncel Research and Development Corporation, part of the Carroll Group.

Appointed Dealer and Issuing and Paying Agent on £150m sterling commercial paper programme for Mecca Leisure Group.

... ending the year as we began.

Samuel Montagu & Co. Limited

PART OF MIDLAND MONTAGU, THE INTERNATIONAL AND INVESTMENT BANKING ARM OF MIDLAND GROUP, 15 LOWER THAMES STREET, LONDON EC3R 6AE, TELEPHONE 01-260 9000. A MEMBER OF THE SECURITIES ASSOCIATION.

AN UNBROKEN RECORD OF GROWTH

PRELIMINARY RESULTS FOR THE 53 WEEKS ENDED 3RD SEPTEMBER, 1988

Table with columns for Unaudited 1988, 1987, and Increase. Rows include Turnover, Profit Before Taxation, Profit After Taxation, Earnings Per Share (Basic and Fully Diluted), and Net Dividend Per Share.

TURNOVER BY REGION %



TURNOVER BY DIVISION %



PROFIT BY DIVISION %



'The Group's unbroken record of growth in sales and profits has again been maintained in a year in which sound progress has been achieved on all fronts. Europe has now become the largest single market for Group products with turnover exceeding £300m. It remains our policy to apply proven skills in marketing high quality, low cost products on a worldwide basis. The profitable growth of Polly Peck International that we report today reflects the successful implementation of the Board's strategy:

- to focus on raising the quality of earnings
to concentrate expansion on Europe, North America and the Far East
to reduce dependence on any one geographical location as a source of product, profit or sales.'

Asil Nadir Chairman



This is an extract from the Chairman's Statement dated 14th December, 1988. Copies of the full interim statement can be obtained from the Secretary, Polly Peck International PLC, 42 Berkeley Square, Mayfair, London W1X 5DB

UK COMPANY NEWS

Yale expands in US with £21.8m Miami-Carey buy

By Clay Harris

YALE AND VALOR, locks and domestic appliances group, is to pay \$40m (£21.8m) for Miami-Carey, a US manufacturer of bathroom cabinets and associated products.

Such cost savings would lead to a substantial improvement in divisional performance and enhanced earnings per share, Yale said.

and Yale Securities, locks group. Mr Tony Marson, finance director, said the equity issue was necessary to bolster the company's share premium account in order to write off about \$2m in goodwill to be acquired with Miami-Carey.

Corporate Estates to merge with Marylebone

By Paul Cheswright, Property Correspondent

CORPORATE Estates Properties, which obtained a USM listing in August 1987, is merging with Marylebone Estates to create a company with property assets of £70m.

ERF at £2.6m midway, on line for £7m

By Kevin Done, Motor Industry Correspondent

ERF, the independent UK heavy truck maker, increased its profits by 65 per cent in the six months to October 31. Pre-tax profits jumped from £1.6m to £2.6m, while turnover rose by 37 per cent to £71.57m compared with £52.06m in the corresponding period of 1987.

It increased pre-tax profits to £5.6m in the year to the end of March 1988 from £718,000 in 1986-87 after making losses in four of the previous six years.

In the first 11 months of 1988 it has increased registrations by 53.55 per cent to 3,530 trucks, in a market that has increased overall by 19.08 per cent.

Truck output in the first nine months of 1988 was 54 per cent higher than a year ago at 3,084 and is expected to reach a record level of more than 4,000 trucks for the full year.

Charterhouse rises to £34.6m

By David Lascalle, Banking Editor

CHARTERHOUSE, the merchant banking arm of the Royal Bank of Scotland Group, earned pre-tax profits of £34.6m in the year to September 30, up from £32m the year before, according to the annual report released yesterday.

Mr Victor Blank, chief executive, said that earnings from banking and corporate finance activities had increased, reflecting Charterhouse's growing success in these areas.

vides tailored services for clients of the Royal Bank group as a whole. Stockbroking activities lost £400,000, compared to a profit of £1.8m. The division suffered from the slackness of the equities markets, but continued to expand its activities and client base, said Mr Blank.

Corporate Estates brings £50m worth of property, situated in London and the south east, to the merged company while Marylebone brings in £20m worth, largely from central London with a concentration on the Smithfield area.

All-round growth for Hoskyns

GROWTH ACROSS all three divisions resulted in continuing progress at Hoskyns, computer services company, in the year to October 31. Pre-tax profits rose 45 per cent from £5.1m to £9.5m on turnover up 30 per cent from £79.02m to £110m.

£12.7m. Systems integration revenues grew 19 per cent to £47.8m and facilities management revenues rose 58 per cent to £43.3m.

bid. Since then Plessey has transferred its internal information technology function to Hoskyns in a facilities management agreement worth £25m per annum and 375 Plessey employees have joined the group, which now employs more than 3,020 (1,850).

Sanwa Bank listing Sanwa Bank is joining the London Stock Exchange through a listing arranged by Kleinwort Benson, Sanwa International and Nomura International, Broker to the issuer.

Fuller Smith & Turner rises 6% to £3.4m

By Lisa Wood

FULLER SMITH & Turner, USM-quoted London brewer, raised pre-tax profits for the 26 weeks to September 30 by 6 per cent from £3.22m to £3.4m.

the interim stage. The company said a small fall in beer volumes was due to the poor summer weather, the Easter trade falling into the previous year and the loss of three large London pubs through compulsory purchase.

Sandell comes to USM with £2.9m valuation

By Fiona Thompson

SANDELL GROUP, a West Midlands-based office fitting and refurbishment company, is joining the Unlisted Securities Market via a placing valuing the company at £2.9m.

Pre-tax profits have risen from £25,000 in 1984 to £206,220 for the year to September 30 1988. This puts the shares, at the placing price, on an historic p/e of 11.5.

COMMERZBANK OVERSEAS FINANCE N.V. Deutsche Mark Floating Rate Notes of 1988/1993. Includes logos, company name, and a list of member banks from various countries.

STEADY GROWTH. IN SPITE OF THE CLIMATE. Advertisement for Charterhouse featuring a large illustration of a tree in a landscape and a testimonial about financial performance.

This advertisement is issued by N M Rothschild & Sons Limited, a member of the Securities Association, on behalf of Iceland Frozen Foods Holdings plc ("Iceland").



ICELAND FROZEN FOODS HOLDINGS plc

FINAL* OFFER FOR

BEJAM GROUP PLC

THE FINAL* OFFER VALUES EACH BEJAM SHARE AT 187.7p

Our Final* Offer is worth 187.7p for each of your Bejam shares, or you can choose to accept the Partial Cash Alternative, which is worth 181.5p per share of which 123p will be cash.

*Iceland have reserved the right to increase the Final Offer in the event of a competitive situation arising.

The value of the Iceland ordinary shares are based on a price of 35p per Iceland ordinary share, being the middle market quotation as derived from The Stock Exchange Daily Official List for 13th December, 1988.

The Partial Cash Alternative will close at 1.00 p.m. on Wednesday 21st December 1988, and will cease to be available thereafter.

The next closing date for the Final* Offer is 1.00 p.m. on Wednesday 21st December 1988.

Forms of Acceptance can be obtained from:

Lloyds Bank plc, Registrar's Department, Coring-by-Sea, Worthing, West Sussex, BN12 6DA.

Lloyds Bank plc, Registrar's Department, Issue Section, PO Box 1000, 11 Bishopsgate, London EC2N 3LB.

N M Rothschild & Sons Limited, New Court, St. Swithun's Lane, London EC4P 4DU.

Hoare Govett, Corporate Finance Limited, 4 Broadgate, London EC2M 7LE.

Bejam shareholders who are in any doubt as to how to fill in the Forms of Acceptance or have other queries, should contact Lloyds Bank Plc, Registrar's Department, Coring-by-Sea, Worthing, West Sussex, BN12 6DA (Telephone 0903 502541).

CONSOLIDATED MURCHISON LIMITED. Reg. No. 05105478/06. Interim Ordinary Dividend for the Year Ending June 1989. As reported in the recent Chairman's statement antimony prices remain under pressure...

PUBLIC WORKS LOAN BOARD RATES. Effective December 14. Table with columns for Term, Rate by BPP, Rate by BPP, Rate by BPP, Rate by BPP, Rate by BPP.

UK COMPANY NEWS

MMC studies effects of a Hillsdown bid for Pittard

By Nikki Tait

THE MONOPOLIES and Mergers Commission is to consider the potential implications of an offer by Hillsdown Holdings...

The decision to have the MMC look at the effects of any such offer has come, effectively, at Hillsdown's request.

Already, a \$41m offer for Pittard by Strong & Fisher, a rival leather group, is being examined by the MMC.

Its earlier bid for the former Garnar Booth group, and which has leather interests of its own...

Yesterday, announcing the decision to refer an examination of this alternative bid...

While the MMC inquiry is going on, Hillsdown will not be able to acquire any more Pittard shares...

It said yesterday that it intended to co-operate fully with the investigation, and "hoped that the current uncertainty surrounding the UK leather industry could be settled as soon as possible".

Halma rises 31% to over £5m

By Nikki Tait

A 31 per cent improvement in pre-tax profits was announced by Halma for the 26 weeks to October 31.

The group, which makes safety systems and environmental control and security equipment, is paying an increased interim dividend of 0.816p (0.628p).

Mr David Barber, chairman, maintained his confidence in the group's "outstanding long-term growth prospects".

The group's June acquisitions, American Tech Manufacturing, Ellis (Colchester) and Fortess Security Pty all traded in line with expectations.

Eve advances in first half

Eve Group, USM-quoted contracting plant hire and property development company, lifted taxable profits from £1.48m to £1.79m in the six months to end-September.

Mr Roger Ames, chairman, said that work-in-hand for the contracting divisions was at record levels.

Earnings per share were 12.4p (10.3p) and the interim dividend is raised to 2p (1.5p).

Doctus 68% ahead to £1.8m

DOCTUS, the management consultancy which last year reversed into the ailing Smith Whitworth textile machinery group, yesterday unveiled taxable profits 68 per cent higher at £1.81m for the year ended September 30 1988.

The advance from £1.08m was posted on turnover of £43.85m (£45.65m). Operating profits rose to £2.32m (£2.1m), while losses from discontinued operations declined to £119,000, against £475,000 last time.

Mr Brian Blake, chairman, said the results "provide a very strong financial base for the company's future growth."

Termination and closure costs relating to the disposal of the Smith Whitworth companies and assets were taken below the line as an extraordinary debit of £224,000 (£85,000).

Baggeridge in 73% growth

INVESTMENT in kiln technology at the Sedgley works resulted in higher prices and margins and helped Baggeridge Erick to announce pre-tax profits 73 per cent ahead at £7.54m in the year to end-September.

Mr Peter Ward, chairman, said demand was high throughout the period and profits increased at all the group's factories.

The commissioning early next year of a new factory at Waresley would increase substantially the availability of bricks from the group to housing and other markets, he said.

After tax of £2.65m (£1.51m), earnings per share rose to 24.22p (14.22p). A recommended final dividend of 3.75p makes 8p (3.25p) for the year.

Mr Ward also announced the outcome of the recent revaluation of factory site land and buildings as well as some of the group's clay lands which resulted in a surplus over book value of 56.37m.

Mr Ward also announced the purchase of 300,000 of its own shares, he added. Last year, the group bought 300,000 of its own shares.

Midway boost for Ford Sellar Morris

REFLECTING high quality developments and a healthy increase in rental income, Ford Sellar Morris Properties turned in a profit of £8.94m in the half year ended October 31 1988.

In the 15 months ended April 30 1988, the USM-quoted company made £3.5m on turnover of £16.85m. Earnings were 10.49p (8.42p) and the interim dividend is 1.5p (1p).

There was also an extraordinary profit of £2.2m, mainly on the sale of the Review Menswear business. Turnover was £32m.

Development profits represented 61 per cent of operating profit, with investment income, including interest receivable, contributing over 22 per cent.

The company, which came to the USM at the beginning of the year, is paying a final dividend of 1.75p for a total of 2.6p, from earnings of 8.47p (6.23p).

Mr John Anderson, chairman, said trading had been encouraging throughout the group, and turnover rose 21 per cent to £7.4m (£6.1m).

Atlantic Computers US expansion

By Nikki Tait

ATLANTIC Computers, the computer leasing and services company which is now part of British & Commonwealth Holdings, has acquired two US-based leasing companies - Princeton Computers in New Jersey and G. S. Computer in California.

Princeton specialises in leasing IBM and DEC computer systems and telecommunications equipment, while G.S. Computer leases large computer systems to clients in Southern California.

Atlantic says that it now expects its US company to generate revenues of \$300m in 1989.

The sum will be paid in cash, with part of the consideration deferred one year and dependent on profit performance.

The companies in question are estimated to have 1988 revenues of \$70m and \$30m respectively, and combined pre-tax profits in 1987 were \$4.7m.

Kleen-e-zz slips

The expanded Kleen-e-zz Holdings group lifted its sales by 33 per cent to £23m in the year ended September 2 1988, and profits were marginally ahead at £2.11m, against £2.06m.

However, exceptional charges of £391,000 pull this year's pre-tax figure down to £1.72m.

Before such items, earnings were 26.21p (26.8p) and the annual dividend is raised from 6p to 8.47p - the actual total is 12p for 17 months.

Titon up 45%

Titon Holdings, window ventilator and fastening supplier, finished the year ended September 30 1988 with a pre-tax profit of £1.37m, a 44.6 per cent advance over the previous year's £943,000.

The company, which came to the USM at the beginning of the year, is paying a final dividend of 1.75p for a total of 2.6p, from earnings of 8.47p (6.23p).

Mr John Anderson, chairman, said trading had been encouraging throughout the group, and turnover rose 21 per cent to £7.4m (£6.1m).

River Plate

River Plate and General, the split level investment trust, continues to nudge up its stake in TR Australia, part of the troubled Touche Remnant stable of trusts. It announced that it had purchased a further 100,000 shares, taking its total holding to 9.92m shares or 29.35 per cent.

The company remains tight-lipped about its intentions, saying only that it is prepared to be aggressive if necessary.

Be there when the global market wakes up.

The global market starts its day at the opening bell on the Tokyo Stock Exchange (TSE). Capital is put in motion. Opportunities emerge. And trends develop - trends that later the same day might influence markets in Europe, New York and elsewhere.

As from today DB Capital Markets (Asia) Ltd., the Tokyo investment banking arm of the Deutsche Bank Group, is in the thick

of the action on Japanese markets. As a full-service member of the TSE, its analysts, traders and market-makers participate from the opening bell.

Taking advantage of opportunities firsthand for its customers. And starting the day for the Deutsche Bank Group's global investment banking network.

When the global market wakes up, be there with DB Capital Markets (Asia) Ltd.

Deutsche Bank Group

Deutsche Bank AG, Head Office, Taunusanlage 12, D-6000 Frankfurt/Main, Tel.: (69) 71 50-0 DB Capital Markets (Asia) Limited, Tokyo Branch, ARK Mori Building, 12-32, Akasaka, 1-chome, Minato-ku, Tokyo 107, Tel.: (3) 589-1986



UK COMPANY NEWS

Walker defends recent acquisitions

By David Waller

MR. GEORGE WALKER, chairman of Brent Walker Leisure Group, yesterday broke his silence on his company's recent, controversial acquisitions of Lonrho's European drinks business and Ellerman Holdings, the pubs, brewing and wine businesses belonging to the enigmatic Barclay brothers.

MR. WALKER, chairman of Brent Walker Leisure Group, yesterday broke his silence on his company's recent, controversial acquisitions of Lonrho's European drinks business and Ellerman Holdings, the pubs, brewing and wine businesses belonging to the enigmatic Barclay brothers.



George Walker: Acquisitions were a carefully planned move

would generate enough of an improvement on Ellerman's £12.8m operating profit in 1987 to cover the interest costs arising on £235m purchase consideration of the deal.

"It would be possible to realise £300m from asset sales in the next three months, without having any impact on the group's core businesses." He said that he had received offers for the company's 12 casinos as a group and individually, but denied that he was a forced seller at the insistence of the Gaming Board.

being acquired. Whyte & Mackay's whisky stocks - not included in the £45m book value of the businesses when acquired - had been valued at £75m. More importantly, he disclosed yesterday that the four French chateaux had been professionally valued by Weatherall Green Smith at £90m, well above the £75m set upon it by Lonrho.

Bejam gains injunction on logo use by Iceland

By Philip Coggan

BEJAM, frozen foods retailer, yesterday obtained an injunction in the High Court against the use of its corporate logo on a document circulated by Iceland Frozen Foods, which is making a £338m bid for Bejam.

Caffyns up to £1.5m Caffyns' pre-tax profits were £1.5m in the six months to September 30. Earnings worked through at 42.1p (32.1p). Interim dividend is 5p (4.2p).

Advertising spend leaves Bulmer flat at £6.2m

By Lisa Wood

A DRIVE for increased market share in the difficult cider market was the main reason for H P Bulmer yesterday announcing pre-tax profits of £6.2m for the six months to October 28, a 19 per cent drop on the same period last year.

rose 11 per cent. The trading profit of £7.33m (£3.37m) was made up of £4.3m (£6.3m) from cider and fruit juices, while wines, spirits and other drinks contributed £1.4m (£1.2m).

Mr Nelson said the reduction of about £2m in operating profits from the cider operations was mainly attributable to increased marketing expenditure. The company has launched Strongbow LA, a low alcohol cider brand, as well as promoting its main Strongbow brand.

Two Bowater disposals

By Andrew Hill

BOWATER INDUSTRIES yesterday announced the planned disposal of two more underperforming subsidiaries as part of its policy of concentrating on its core packaging and industrial products business.

Mr Michael Hartnall, Bowater's finance director, said yesterday: "It is harder for this business to make money now because the Cross brand is much weaker thanks to the supermarkets' expansion in the field."

Managers buy Bunzl arm

By Andrew Hill

BUNZL PULP & Paper (Sales), the paper trading subsidiary of Bunzl, distribution and packaging group, is to be sold to its management for a total of £22m, including debt.

Company formed by the subsidiary's management. Meteor's equity is indicated by 51, held by St. Hill Samuel, and CIN, and funded by National Westminster Bank. Bunzl is supporting Meteor with a £3.5m interest-bearing loan.

The Royal Bank of Scotland Group plc

Logos for The Royal Bank of Scotland, Charterhouse, RoyScot Finance Group, Capital House, and Direct Line Insurance.

PROFITS EXCEED £300m FOR THE FIRST TIME



The year to 30th September 1988 has been one of record growth for the Group, with profits before tax exceeding £300 million for the first time. Our objective is to remain an independent group, offering an increasing variety of services and possessing a unique blend of cultures and skills.

difficult year and Britain has been in the forefront, with domestic demand reaching a peak of 7% this summer. This has brought a rise in inflation, a deterioration in our balance of payments, and progressive interest rate increases.

BROADENING OUR GEOGRAPHIC HORIZONS

The acquisition of Citizens Financial Group in the USA and our alliance with Banco Santander Group of Spain will broaden our geographic horizons dramatically and strengthen our position as an international financial services group.

WE CAN BEST ACHIEVE REWARDS AS A GROUP

Our subsidiary divisions operate with a substantial degree of autonomy with the Group board harnessing their talents and channelling them towards overall strategic objectives.

PARTICIPATION IN THE COMMUNITY

In its first year, the Group Community Fund subscribed £180,000 to deserving causes in job creation, the national heritage and the environment, including conservation groups.

Table with columns: Current payment, Date of payment, Current dividend, Total for year, Total last year. Lists various companies and their financial data.

PERFORMANCE AND GROWTH

Record profits before taxation of £309.2 million were achieved, an increase of 57% on last year. Earnings per share are at an all-time high of 67.1p and 120% greater than four years ago.

Table with columns: KEY FIGURES, Year ended 30 Sept. 1988, Year ended 30 Sept. 1987, % Change. Shows profit before taxation, total assets, and dividends per share.

ECONOMIC DEVELOPMENTS

The world economy has grown well in what could have been a

Form for Annual Report and Accounts, including fields for Name, Address, and Postcode.

DIVIDENDS ANNOUNCED

Table with columns: Current payment, Date of payment, Current dividend, Total for year, Total last year. Lists various companies and their financial data.

ANNUAL GENERAL MEETING

The annual general meeting of The Royal Bank of Scotland Group plc will be held on Thursday, 12th January 1989 at 12 noon at the Caledonian Hotel, Princes Street, Edinburgh.

ANNUAL REPORT AND ACCOUNTS

For a copy of the annual report and accounts, please complete this form and send it to the Secretary, The Royal Bank of Scotland Group plc, 42 St Andrew Square, Edinburgh EH2 2YE.

LONDON STOCK EXCHANGE

Oil shares lead equity sector higher

A CONFUSING performance by London equities left share prices firmer after a session in which the UK market often seemed to anticipate the US October trade deficit...

Account Dealing Dates: First Dealings: Nov 28, Dec 12, Dec 28; Optimal Dealings: Dec 8, Dec 22, Jan 12; Last Dealings: Dec 9, Dec 23, Jan 13...

heavily yesterday. While the slight narrowing in the US deficit eased some fears of an early rise in the Federal discount rate, the UK market remains uneasy ahead of today's meeting of the West German Bundesbank council...

modest rally on the figures soon petered out but London then began to edge higher again despite a slow start on Wall Street. At its final reading, the FT-SE Index was 3.5 up at 1756.1, having moved into plus territory in late dealings when the BP-RTZ news prompted activity in oil stocks...

high as traders seek to balance trading books ahead of the year-end while customer business remains unexciting. In the first half of the session, market indices were depressed by a handful of especially bearish moves among leading stocks. Coats Vixella tumbled as the board bore witness to the adverse trading effects of higher sterling and domestic interest rates...

FINANCIAL TIMES STOCK INDICES table with columns for Dec 13, Dec 12, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1988, and Since Completion.

S.E. ACTIVITY Indices table with columns for Dec 13, Dec 12, Dec 11, Dec 10, Dec 9, Dec 8, Dec 7, Dec 6, Dec 5, Dec 4, Dec 3, Dec 2, Dec 1, 1988.

London Report and latest Share Index Tel. 0688 12001

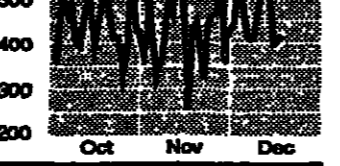
BP/RTZ confirm talks

The oil and gas sector erupted in late trading on confirmation that RTZ, the mining group, is in discussions with BP with a view to buying the oil group's mineral division.

FT-A All-Share Index



Equity Shares Traded



announced, but the seminar confirmed a very positive outlook for the company which is said to have two potentially lucrative drugs in the pipeline for launch in 1989/1990.

But-life Speakman rose 9 to 12.5p ahead of figures due next Tuesday which are predicted to be excellent. The brewery sector failed to match the excitement generated elsewhere. Allied Lyons continued to drift on the Bond saga, falling 5 to 436p in this turnover.

1989 downgraded by BZW from £265m to £250m. Analysts were quick to point out that there were no problems with the company and said the 'fundamentals' were going well.

Metals group Johnson Matthey was down 16 to 338p. The fall was in sympathy with a decline in Charter Consolidated shares of 24 to 465p provoked by the interim figures and restructuring proposals.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks including Anglo, BHP, BP, BT, etc.

surrounding the stake and leapt to close at the day's best of 516p, a net gain of 27. LASMO, meanwhile, raced up 15 to 465p, with dealers taking the view that a full-scale bid for the company could also be on the cards.

Coats warning: Coats Vixella, Europe's largest textile group, shocked the market with a warning that profits for the current year may fall by 40 per cent to around £125m.

International stocks took small cheer from the US trade data, but rallied well in late trade as excitement in the Oil sector spilled across the wider market.

Exploration Company of Louisiana were a lone notable weak spot in the sector, with the shares slumping 27 to 107p after talk of a disappointing prospect report.

Yale & Valer fell 15 to 301p on news of the company's latest acquisition - £22m for the US cabinet manufacturer Miami-Carey.

exchange agreement with Yamane Hanshi, a leading Japanese money-broking house, failed to stem the fall which left the shares down 7 at 80p.

Properties were easier in very thin trade. Land Securities fell 7 to 547p, while MIFPC was 9 off at 500p. Monafleigh, down 9 at 164p, once again provided most interest with one dealer describing trade in the bid favourite as 'very confused - nobody knows what's going on.'

Mr Nick Clayton at Shearson Lehman Hutton said the £3.5bn figure mooted in the UK press, 'could well be on the shy side, perhaps up to \$4.5bn could be closer.'

Mr David Alliance, chief executive, said that higher interest rates and the strength of the pound have brought about a deterioration in trading conditions in the industry, notably a dramatic increase in the imports, since Coats' interim figures were released three months ago.

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LASMO denies sale: The excitement in the oil sector extended to LASMO and Enterprise as a buzz went round the market that news from LASMO's auction of its 25.2 per cent stake in the former was imminent.

The Coats Vixella profits warning turned the spotlight back to the troubled sector. Many stocks weakened to new low points for the year with Coats' closing 8 down at 242 1/2p and Dawson Interna-

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NEW HIGHS AND LOWS FOR 1988

- NEW HIGHS (12): BREWERS (1) Vaux, ELECTRICALS (2) GEC, Hoyleys, etc.

APPOINTMENTS

- Mr Miles Morland of The First Boston Corporation has been elected chairman of the United Kingdom Association of New York Stock Exchange Members.

Four join NatWest board

- NATIONAL WESTMINSTER BANK has appointed four directors to its main board from January 1. They are Mr John Melbourne, chief executive designate, corporate and institutional banking; Mr Bert Morris, chief executive designate, support services; Mr John Tugwell, chief executive designate, international businesses; and Mr John Burns, general manager, group financial control and chief financial officer.

ICI Fibres changes

- ICI FIBRES has appointed Mr David Douglas as new business group manager from January 1. He is general manager of ICI Advanced Materials based in Japan. From the same date Mr Hans Pfaffli sales and marketing manager, technical products group, becomes business group manager for the technical products and carpets businesses. He will also have responsibility for UK subsidiary companies and the European sales administration. Mr Alan Poddler, managing director, will take direct responsibility for functions such as research, engineering, planning and personnel. Following operations director Mr Darryl McGee's appointment as ICI Chemicals and Polymers group quality manager, Mr John Coleman takes responsibility for fibre production, quality, and implementation of a major capital investment programme for ICI Fibres' factories.

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PRICE WATERHOUSE and the FINANCIAL TIMES CONFERENCE ORGANISATION present: CAPITAL MARKETS WORKSHOP. 15-17 FEBRUARY, 3-5 APRIL, 8-10 MAY, 26-28 JUNE 1989. This important 3-day workshop will benefit all those responsible for managing capital market activities or providing the vital support services. A structured programme of intensive, practical training will build a thorough understanding of today's volatile markets, and the implications for operations, risk management and reporting. Speakers will be drawn from Price Waterhouse's Capital Markets Group and a panel of key individuals from organisations involved in capital markets activities including: Jonathan Britton, Finance Director, Swiss Bank Corporation International Limited; Anthony Wilson, Senior Associate Director, Daiwa Europe; Graham Simister, General Manager, Treasury, Norrura International plc; Ariel Salama, Vice President, Global Risk Management, Bankers Trust International Ltd; Kevin Lee, Assistant Director, Treasury and Trading Group, Baring Brothers & Co Limited; Richard Kilsby, Managing Director, Capital Markets, Charterhouse Bank Limited; Bob Fuller, Director, Capital Markets, Charterhouse Bank Limited. Price Waterhouse logo and Financial Times Conference Organisation logo.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2121

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Growth, Abbey Income, etc., with columns for name, price, and other details.

Table listing unit trusts under the heading 'B&CE Unit Trusts', including B&CE Unit Trust, B&CE Growth, etc.

Table listing unit trusts under the heading 'Canada Life Unit Trusts', including Canada Life Unit Trust, Canada Life Growth, etc.

Table listing unit trusts under the heading 'Fidelity Investment Unit Trusts', including Fidelity Investment Unit Trust, Fidelity Growth, etc.

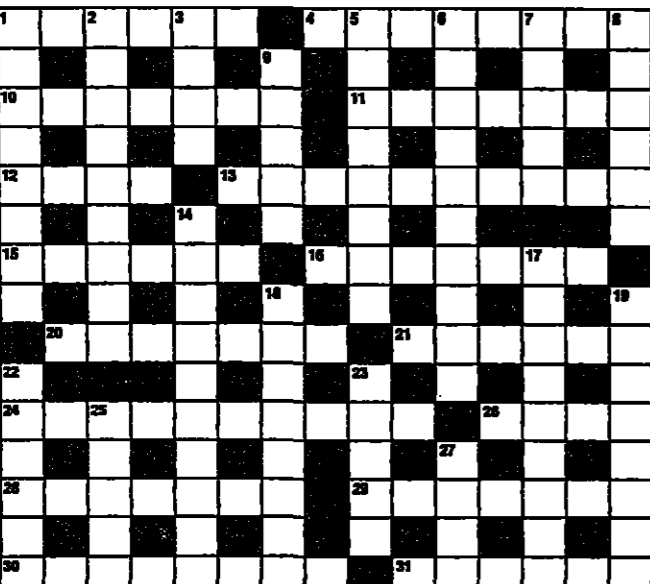
Table listing unit trusts under the heading 'Number 10 Unit Trusts', including Number 10 Unit Trust, Number 10 Growth, etc.

Table listing unit trusts under the heading 'M & S Securities Unit Trusts', including M & S Securities Unit Trust, M & S Growth, etc.

Table listing unit trusts under the heading 'Royal Life Unit Trusts', including Royal Life Unit Trust, Royal Life Growth, etc.

Table listing unit trusts under the heading 'Various Other Unit Trusts', including various other unit trust names and details.

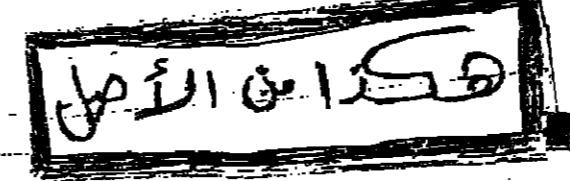
CROSSWORD No.6,812 Set by VIXEN



- ACROSS
1 Window fitting that's dear, having wood in it (6)
4 Take issue about American broadcaster (8)
10 Tease little dunderhead - such a bloomer (7)
11 Only temporary terminal possibly (7)
12 Utterly exhausted fellow given one point (4)
13 Being accompanied by a beagle maybe that's well-trained (10)
15 Cast about and find the drink (6)
16 Assembly for prayer (7)
20 City outskirts drive where there's some greenery (7)
21 Property in which to invest - a tea-shop say (6)
24 People can enjoy such discord (10)
26 Not time for one of the immortals (4)
28 Hand over evidence after study (7)
29 Card game - a variety of bridge (7)
30 Greens, le. fresh produce to give vitality (8)
31 Add a couple of pages and then stop (6)
DOWN
1 To walk around is bliss (8)
2 Fanciful lady with green make-up (8)
3 Always putting a girl right (4)
5 The first person with German roll-up copier (8)

Solution to Puzzle No.6,811
S E N T I N E L
C R A B B I
S U P P O R T C O U R T E
C O U N C I L
D I C T I O N A R Y
O T T O
S O F I A C H I M A M A N
B A S T I L L E T I S L E
C O U N C I L
A R M D O N T O T H E R
E E O B E T L
B E L L O W R O L L O P
Z A S A P
E A G L E S P L E D G E

GUIDE TO UNIT TRUST PRICING
UNIT TRUSTS
The price of a unit trust is the price of the unit trust plus the price of the unit trust plus the price of the unit trust.



FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

Main table containing unit trust information, including columns for Unit Name, Unit Price, and Unit Class. The table is organized into sections such as 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

OTHER UK UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, and other details. Includes sections for National Mutual Life, Prudential, Royal Heritage, Scottish Widows, Sun Alliance, and various other fund managers.

MANAGEMENT SERVICES AND OVERSEAS

Table listing management services and overseas unit trusts, including names like David M. Adams, The Aberdeen Group, and others.

UK LISTED

Table listing UK listed unit trusts, including names like AEGON, The Aberdeen Group, and others.

IoM AUTHORISED

Table listing IoM authorised unit trusts, including names like Allied Dunbar, Aon, and others.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and American stocks with prices and yields.

Table of Money Market Trust Funds listing various trust funds, their managers, and performance metrics.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-625-2128

AMERICANS - Cont'd table with columns for Stock, Price, and other financial metrics.

CANADIANS table listing various Canadian stocks and their prices.

BANKS, HP & LEASING table containing data for banking and leasing companies.

BEERS, WINES & SPIRITS table listing prices for various beverage companies.

BUILDING, TIMBER, ROADS table listing prices for construction-related stocks.

BUILDING, TIMBER, ROADS - Cont'd table continuing the list of construction stocks.

CHEMICALS, PLASTICS table listing prices for chemical and plastic companies.

DRAPERY AND STORES table listing prices for retail and clothing companies.

ENGINEERING table listing prices for engineering and technology companies.

ELECTRICALS table listing prices for electrical and utility companies.

ENGINEERING - Cont'd table continuing the list of engineering stocks.

ENGINEERING table listing prices for engineering and technology companies.

ENGINEERING table listing prices for engineering and technology companies.

ENGINEERING - Cont'd table continuing the list of engineering stocks.

FOOD, GROCERIES, ETC table listing prices for food and grocery companies.

HOTELS AND CATERERS table listing prices for hotel and catering companies.

INDUSTRIALS (Misc.) table listing prices for various industrial companies.

INDUSTRIALS (Misc.) - Cont'd table continuing the list of industrial stocks.

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INDUSTRIALS (Misc.) table listing prices for various industrial companies.

INDUSTRIALS (Misc.) - Cont'd table continuing the list of industrial stocks.

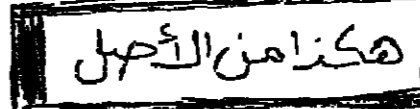
INDUSTRIALS (Misc.) table listing prices for various industrial companies.

INSURANCES table listing prices for insurance companies.

LEISURE table listing prices for leisure and entertainment companies.

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LONDON SHARE SERVICE



LEISURE - Contd

Table of share prices for Leisure sector, including companies like Leisure Group, Leisure Properties, and Leisure Investments.

PROPERTY

Table of share prices for Property sector, including companies like Property Group, Property Investments, and Property Developments.

TEXTILES - Contd

Table of share prices for Textiles sector, including companies like Textiles Group, Textiles Investments, and Textiles Developments.

TOBACCOS

Table of share prices for Tobaccos sector, including companies like British American Tobacco and J.T. Denham.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land sectors, including investment trusts and financial institutions.

TRUSTS, FINANCE, LAND - Contd

Continuation of share prices for Trusts, Finance, and Land sectors.

OIL AND GAS - Contd

Table of share prices for Oil and Gas sector, including companies like British Petroleum and Shell.

MINES - Contd

Table of share prices for Mines sector, including companies like Anglo American and De Beers.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades sectors, including companies like British Aerospace and Rolls-Royce.

Commercial Vehicles

Table of share prices for Commercial Vehicles sector, including companies like Leyland DAF and Iveco.

Components

Table of share prices for Components sector, including companies like Lucas and Lucas Industries.

Garages and Distributors

Table of share prices for Garages and Distributors sector, including companies like Halfords and Halfords Stores.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers sector, including companies like News International and Newsprint.

PAPER, PRINTING, ADVERTISING

Table of share prices for Paper, Printing, and Advertising sectors, including companies like Newsprint and Newsprint Investments.

SHIPPING

Table of share prices for Shipping sector, including companies like British Shipping and British Shipways.

SHOES AND LEATHER

Table of share prices for Shoes and Leather sector, including companies like Clarks and Clarks Group.

SOUTH AFRICANS

Table of share prices for South African companies, including Anglo American and De Beers.

TEXTILES

Table of share prices for Textiles sector, including companies like Textiles Group and Textiles Investments.

Investment Trusts

Table of share prices for Investment Trusts, including various trusts like British American Investment Trust and British Petroleum Investment Trust.

Finance, Land, etc

Table of share prices for Finance, Land, and other sectors, including companies like British American Finance and British Petroleum Finance.

PLANTATIONS

Table of share prices for Plantations sector, including companies like British American Plantations and British Petroleum Plantations.

OVERSEAS TRADERS

Table of share prices for Overseas Traders, including companies like British American Overseas Traders and British Petroleum Overseas Traders.

MINES

Table of share prices for Mines sector, including companies like Anglo American and De Beers.

Far West Rand

Table of share prices for Far West Rand mines, including companies like Anglo American and De Beers.

Central African

Table of share prices for Central African mines, including companies like Anglo American and De Beers.

Finance

Table of share prices for Finance sector, including companies like British American Finance and British Petroleum Finance.

THIRD MARKET

Table of share prices for Third Market, including companies like Anglo American and De Beers.

NOTES

Stock Exchange dealing classifications are indicated to the right of security names. Estimated price/earnings ratios and price/dividends are based on the latest available figures. P/E ratios are calculated on the basis of the latest available figures. Dividends are based on the latest available figures. Dividends are based on the latest available figures.

REGIONAL & IRISH STOCKS

Table of share prices for Regional and Irish stocks, including companies like Anglo American and De Beers.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options, including companies like Anglo American and De Beers.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Rates and trade data hit dollar

RISE IN EUROPEAN interest rates, and signs that an improving trend in the US trade deficit has stalled, hit the dollar yesterday.

Central banks in Belgium and the Netherlands pushed interest rates higher, and indications from the Bundesbank's operations yesterday did nothing to dispel speculation that today's central bank council meeting will result in a rise in the West German Lombard rate.

The dollar fell to DM1.7370 from DM1.7475; to Y122.70 from Y123.10; to SFr1.4650 from SFr1.4705; and to FF10.87 from FF10.9125.

FINANCIAL FUTURES

Three-month sterling improves

STERLING INTEREST rate futures managed to shrug off the effects of the pound's weaker tone, and finished with net gains in Life trading yesterday.

US Treasury bond futures lost ground, despite a small reduction in the US trade deficit in October over September.

many traders are cautiously optimistic that the current level of base rates may stick.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit Rates with columns for Country, Unit, and Rate.

POUND SPOT-FORWARD AGAINST THE POUND

Table showing Pound Spot-Forward Against the Pound with columns for Term, Rate, and Change.

LONDON (LIFFE)

Table showing London (Liffe) market data for various futures contracts.

CHICAGO

Table showing Chicago market data for various futures contracts.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

C IN NEW YORK

Table showing C in New York market data.

STERLING INDEX

Table showing Sterling Index data for various periods.

CURRENCY RATES

Table showing Currency Rates for various countries and currencies.

CURRENCY MOVEMENTS

Table showing Currency Movements for various currencies.

OTHER CURRENCIES

Table showing Other Currencies for various regions.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table showing Dollar Spot-Forward Against the Dollar with columns for Term, Rate, and Change.

EURO-CURRENCY INTEREST RATES

Table showing Euro-Currency Interest Rates for various terms and currencies.

EXCHANGE CROSS RATES

Table showing Exchange Cross Rates for various currency pairs.

MONEY MARKETS

Firmer tone prevails

FEARS ABOUT rising inflation and strong economic growth prompted a rise in European interest rates yesterday.

The key three-month inter-bank rate was unchanged at 12 1/2 p.c.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various terms.

MONEY RATES

Table showing Money Rates for various currencies and terms.

LONDON MONEY RATES

Table showing London Money Rates for various terms.

NEW YORK

Table showing New York market data for various rates.

WESTDEUTSCHE LANDESBANK GIROZENTRALE

Advertisement for Copenhagen HandelsBank, featuring the bank's logo and details about DM 150,000,000 6 1/2% subordinated Bonds due 1998.

EUROPEAN OPTIONS EXCHANGE

Table showing European Options Exchange data for various series and contracts.

BASE LENDING RATES

Table showing Base Lending Rates for various banks and currencies.

WORLD STOCK MARKETS

Table with columns for country (Australia, Canada, Germany, Italy, Sweden, Switzerland, South Africa, Japan), date (December 14), and stock prices with percentage changes.

Table with columns for country (Australia, Canada, Germany, Italy, Sweden, Switzerland, South Africa, Japan), date (December 14), and stock prices with percentage changes.

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Table with columns for country (Australia, Canada, Germany, Italy, Sweden, Switzerland, South Africa, Japan), date (December 14), and stock prices with percentage changes.

TORONTO

Table of Toronto stock prices for December 14, 1988, including various company names and their prices.

CANADA

Table of Canadian stock prices for December 14, 1988, including various company names and their prices.

NEW YORK

Table of New York stock prices for December 14, 1988, including various company names and their prices.

DOW JONES

Table of Dow Jones indices for December 14, 1988, including various index names and their values.

INDICES

Table of various international stock indices for December 14, 1988, including Australia, Germany, France, etc.

TOKYO

Table of Tokyo stock prices for December 14, 1988, including various company names and their prices.

NEW YORK ACTIVE STOCKS

Table of active New York stock prices for December 14, 1988, including various company names and their prices.

FINANCIAL TIMES

Text block containing subscription information and contact details for Financial Times.

TOKYO - Most Active Stocks

Table of most active Tokyo stock prices for December 14, 1988, including various company names and their prices.

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3pm prices December 14

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

High	Low	Stock	Div. Yld.	100 Share	High	Low	Stock	Div. Yld.	100 Share	High	Low	Stock	Div. Yld.	100 Share	High	Low	Stock	Div. Yld.	100 Share
27 1/2	27 1/8	AAR	4.1	18 3/8	27 1/2	27 1/8	AMC	2.0	23 1/8	27 1/2	27 1/8	AMT	5.0	21 1/2	27 1/2	27 1/8	AMT	5.0	21 1/2
27 1/2	27 1/8	AAI	4.1	18 3/8	27 1/2	27 1/8	AAI	4.1	18 3/8	27 1/2	27 1/8	AAI	4.1	18 3/8	27 1/2	27 1/8	AAI	4.1	18 3/8
27 1/2	27 1/8	AAI	4.1	18 3/8	27 1/2	27 1/8	AAI	4.1	18 3/8	27 1/2	27 1/8	AAI	4.1	18 3/8	27 1/2	27 1/8	AAI	4.1	18 3/8

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change. Includes sub-sections for 'V-Y-Y' and 'X-Y-Y'.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices December 14

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

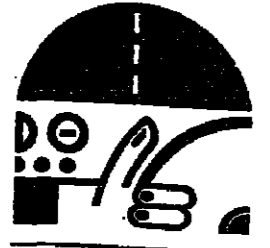
AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Advertisement for 'Have your F.T. hand delivered...' with contact information for Athens and Hellenic Distribution Agency.

Advertisement for 'Have you F.T. hand delivered...' with contact information for Madrid, Barcelona, Bilbao, and Sevilla.

FINANCIAL TIMES SURVEY



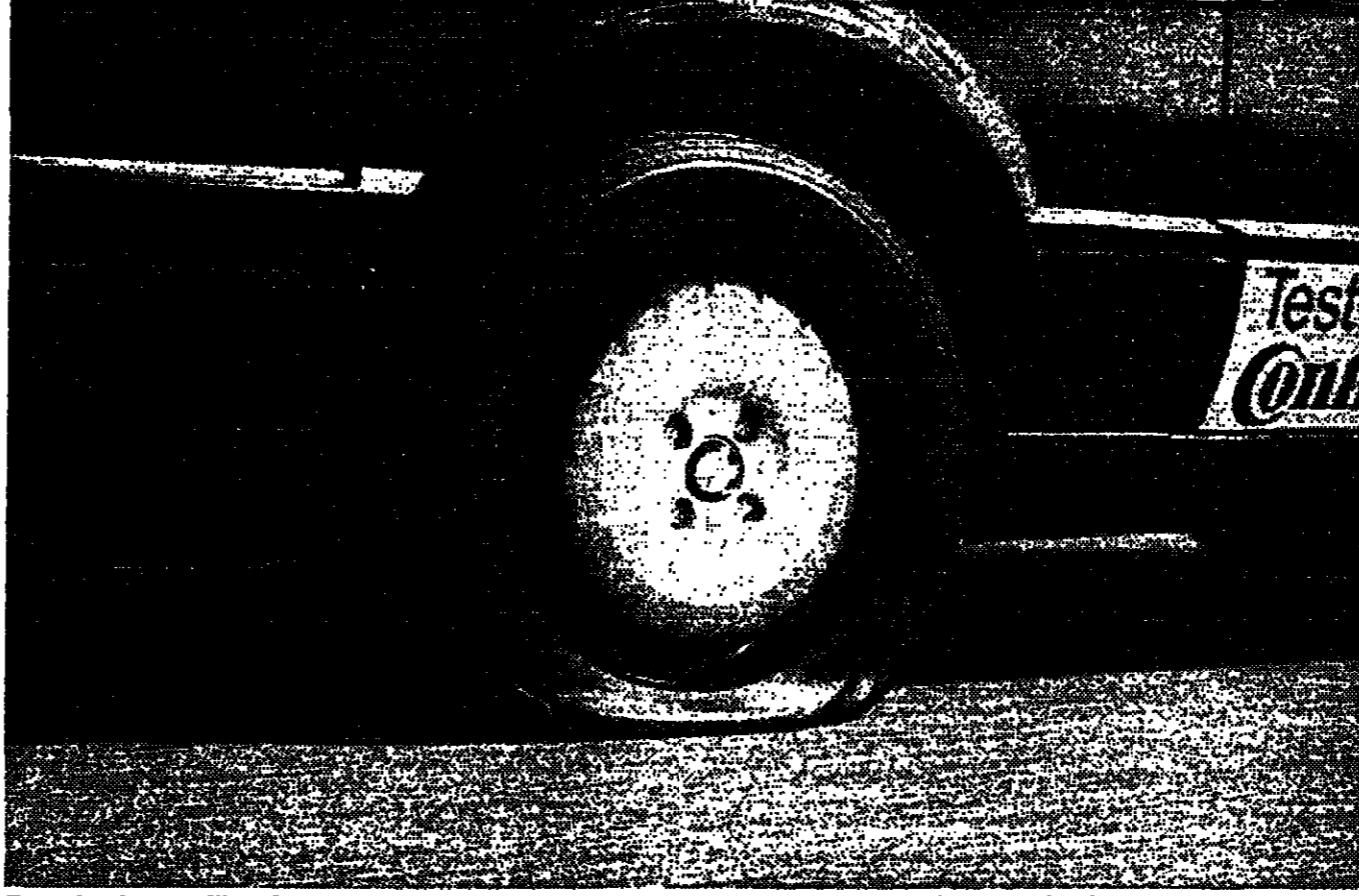
The intensely competitive world tyre industry is being concentrated into fewer and fewer hands.

Now, after the recession of the early 1980s, profit margins are improving, with forecasts of steady growth in the world market, as John Griffiths reports here.

Survival of the biggest

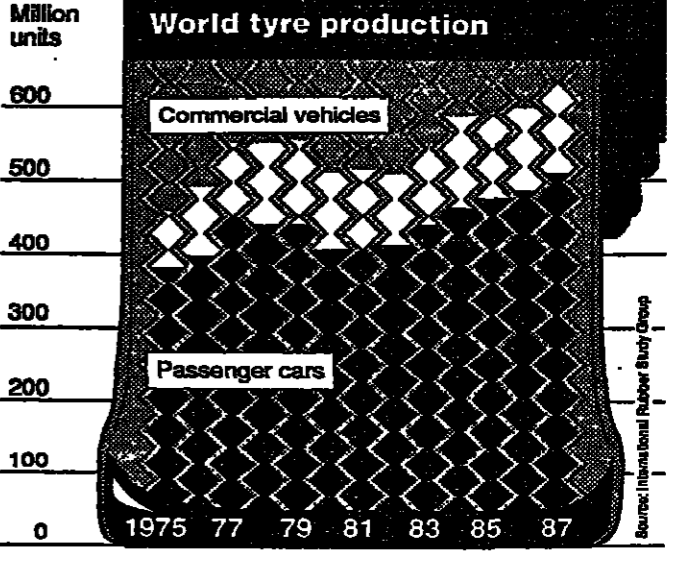
TO MOST vehicle users, a tyre represents little more than a round, black, distress purchase. Behind its production, however, lies a global industry which is complex, technologically advanced - and huge. Its turnover this year will reach just under \$45bn.

concentration process, even among the majors, may not yet be over. Over the past three years, however, although tyre production has remained an intensely competitive and mostly low-margin business, the industry has had difficulty believing its luck.



Example of a new West German tyre system: even in an uninfated state, the tyre sits firmly on the rim.

Company	Turnover (\$bn)
Goodyear	8.00
Michelin	8.00
Bridgestone/Firestone	6.50
Continental/General Tire	4.50
Pirelli/Armstrong	4.40
Sumitomo/Dunlop	3.00
Uniroyal/BE Goodrich	2.00
Kokoro	1.70
Toys	0.75
Cooper	0.65



World Tyre Industry

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- Asele-Pacific: target Japan 2
- US: key to global market 3
- Technology: the mysteries of manufacture and performance 4-5
- Europe: conflicting views 6
- Latin America: protectionism saps strength 8

Altogether, more than \$6bn in new investment for at least 20 new plants, plus plant modernisation, has been announced or is already been undertaken by the industry's leading players.

Nearly a quarter of this was announced only this month by Bridgestone, Japan's largest tyre manufacturer, which earlier this year took the unusual step for a Japanese company of openly declaring its intention to wrest world leadership from its Western rivals.

The nagging worry now is that all this new capacity might just start coming on stream just when the world's car markets could be going into the next cyclical downturn.

Clearly, this could mark the return to a severe price war to an industry on which some, at least, of the cars from the last one are still faintly visible.

One is a global presence, developed in parallel with the current globalisation of the motor industry itself, and thus capable of taking advantage of world currency shifts.

They have allowed manufacturers, for once, to compete more on the product's technical merits than its price in both the original equipment and aftermarket sectors.

PIRELLI

The biggest name on this page is also the biggest name in HRVR tyres across the whole of Europe. Pirelli is proud to be the leading edge in tyre technology and a major supplier to Europe's most prestigious marques.

G R I P P I N G S T U F F

WORLD TYRE INDUSTRY 2

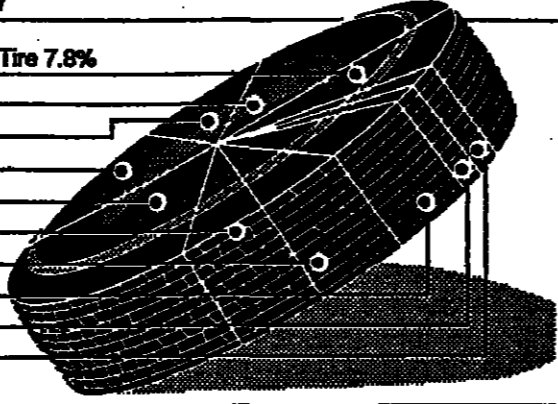
The Asia-Pacific region could become a battleground for survival

New plants target Japan

THE Asia-Pacific region could be on the way to becoming a battleground in the intense fight for survival being waged by major tyre companies.

World market shares, 1987

Table listing world market shares for 1987: Continental/Uniroyal/Semperit/General Tire 7.8%, Bridgestone/Firestone 16.6%, Michelin 18.2%, Goodyear 19.0%, Others 14.8%, Pirelli 5.9%, Uniroyal/Goodrich 6.0%, Sumitomo 6.5%, Toyo 1.8%, Yokohama 3.4%



which controls Dunlop, is third. Toyo Tire and Rubber, which specialises in large tyres for buses and trucks, ranks third.

Earlier this year, Yokohama Rubber and Toyo Tire strengthened an existing business tie-up by acquiring equity stakes in each other.

The Japanese companies were able to grow with little threat from the outside, thanks to the close and stable ties they have traditionally enjoyed with the country's automobile makers.

Bridgestone, the largest Japanese tyre maker, has two plants in Taiwan, and one each in Indonesia and Thailand while Firestone, which Bridgestone acquired earlier this year, has a plant in the Philippines.

The notable exceptions to this picture are Japan and Korea where the markets for tyres are dominated by domestic manufacturers.

Bridgestone controls about half the domestic market for automobile tyres.

tariffs for imports, averaging 40 per cent of importing costs. The domestic tyre makers that dominate the Japanese and Korean markets and the major producers firmly established in other parts of the region are already engaged in a fierce fight for a greater share of their own markets.

Countries such as Indonesia, Taiwan and Korea, where capacity for outstrips demand, are largely exporters of tyres, with Korea exporting about 70 per cent of its tyre production to the rest of the world.

With the region's tyre markets already overflowing, is there really any hope for growth in the future?

An official at Sumitomo Rubber says: 'Asia will maintain its role as a tyre production base.'

Part of the reason behind the Japanese car makers' reluctance to buy foreign is their practice of not stocking components but of ordering them to be delivered precisely at the time they are needed for assembly.

The Korean tyre industry is also dominated by a number of domestic manufacturers such as Samsung Tire and Hankook Tire.

industrialized countries is set to grow. Bridgestone has no plans to construct new production plants in any of these countries, being fully occupied with its new acquisition, but it will be keeping a watchful eye on the area.

One industry analyst believes the new production plants are specifically targeting the Japanese market. Not only does Japan have the largest automobile industry and highest rate of car ownership in the area, it is also under intense pressure to increase imports.

Helped in part by the yen's appreciation and in part by efforts to defuse trade tensions, tyre imports to Japan from the US had already increased 2.9 times to about 2.07m units in the January to June period of this year, compared with the same period a year ago.

Australia could also be a target. The country has a huge replacement market, since most people keep their cars for at least 10 years.

But in the end, the Asia-Pacific region is just another battleground that is taking place among the industry's major contestants to stay alive.

Bridgestone also believes that although motorisation has been slow to come to the region, demand from the newly

PROFILE: BRIDGESTONE

International expansion sends out shock waves

BRIDGESTONE, the Japanese tyre giant, is losing no time over exploiting its \$2.6bn acquisition of Firestone Tire and Rubber of the US.

Even before the deal was completed in May, Bridgestone executives were already well advanced with plans for refurbishing and modernising the ailing American group.

The announcement was a sharp retort to critics who suggested that Bridgestone had paid too much for Firestone in the first place.

The plans highlight the fact that Mr Akira Yairi, the president, is serious about his aim of making Bridgestone the world's largest tyre maker.

Certainly, news of the investment programme will have sent a shock among Bridgestone's leading rivals, which recently have been investing heavily in expanding capacity and cutting costs.

The world's largest tyre maker is Goodyear of the US, with sales of \$7.5bn last year, followed by Michelin of France with \$7.26bn.

Bridgestone's strength is based on its domination of the domestic market where it has a 46 per cent market share.

The company was slow to realise the impact of the overseas expansion of the Japanese vehicle industry.



Akira Yairi (centre), president of Bridgestone, announcing his company's decision to acquire Firestone Tire and Rubber Co.

second factory. But it won a small share of the market: the main suppliers to Japanese vehicle plants in North America were US producers.

The rise in the value of the yen from 1985 increased the need to establish production overseas.

Bridgestone's strength is based on its domination of the domestic Japanese market

tion boosted margins greatly at home - helping to raise profits by 49 per cent in 1987 to ¥91bn.

the five years to the end of 1987 were virtually unchanged.

The need to build an international presence quickly pushed Bridgestone towards an approach to Firestone, the US company it knew best.

In marketing it tries to capitalise on the fact that in 1986, it was favoured by Porsche, the West German sports car maker.

The acquisition brought Bridgestone a strong presence in North America and in

Europe, to set alongside its position in Japan. Shortly after the deal was completed, the company bolstered its position in a fourth area - Africa and the Middle East - by signing a joint venture for tyre production in Turkey.

The details of the investment plan for Firestone show that Bridgestone intends to expand international tyre sales over the next three to five years. About \$1bn of the investment will be made in the North American tyre business.

Some \$300m will go on tyre operations elsewhere, mainly in Europe, including a 30 per cent expansion at a factory in Burgos, Spain.

The final \$200m will be spent on Firestone's non-tyre businesses, including the expansion of capacity in synthetic rubber and fabric and in roofing materials.

Meanwhile at home, Bridgestone does not intend any significant capacity increases.

As it challenges its Western rivals head-on, Bridgestone is placing a heavier emphasis on technology than in the 1970s when it was a late-comer to radial tyres.

In marketing it tries to capitalise on the fact that in 1986, it was favoured by Porsche, the West German sports car maker, which chose Bridgestone tyres for its 969 model, one of the world's fastest production cars.

Stefan Wagstyl Tokyo

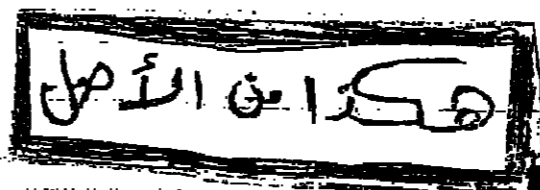
WE USE SOME PRETTY FAST OPERATORS TO HELP US DESIGN OUR PASSENGER CAR TYRES.



DRIVER: NICKI GATSON - McLaren Honda F1 FORMULA 1 WORLD CHAMPION

ONLY ONE TYRE COMPANY PUTS FORMULA 1 EXPERIENCE ON THE ROAD.

GOOD YEAR logo



WORLD TYRE INDUSTRY 3

Replacement passenger tyre market in US(%)

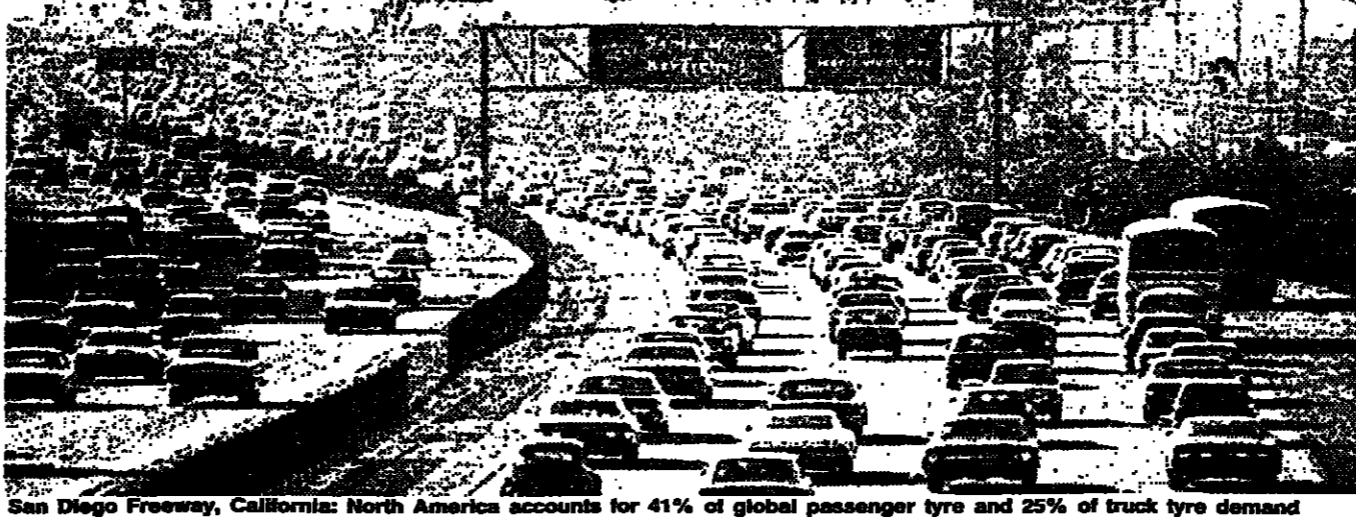
Goodyear	18
Firestone	9
Michelin	8.5
BF Goodrich	7.5
General	4.0
Multi-Tyre	3.0
Uniroyal	2.5
Kelly-Springfield	2.5
Cooper	2.5
Armstrong	2.5
Cordovan	2.0
Dayton	2.0
Bridgestone	2.0
Remington	2.0
Montgomery Ward	2.0
Jetzon-Laramie	1.5
Hercules	1.5
Albas	1.5
Stratton	1.5
Western Auto	1.5
Monarch	1.5
Kramer	1.5
Fire	1.5
Summit	1.5
Centennial	1.5
EMPCO	1.0
Spartan	1.0
Regul	1.0
Cornell	1.0
Sigma	1.0
Others	7.5

Source: Modern Tire Dealer

Smaller players are slowly squeezed as the big three prepare to battle it out

US seen as key to global market

THE STAGE is set for a ferocious battle in the tyre industry following an announcement by Mr Akira Yairi, president of Bridgestone...



San Diego Freeway, California: North America accounts for 41% of global passenger tyre and 25% of truck tyre demand

The world tyre industry, which began the 1980s with plant closures and consolidation, is witnessing a renaissance of sorts...

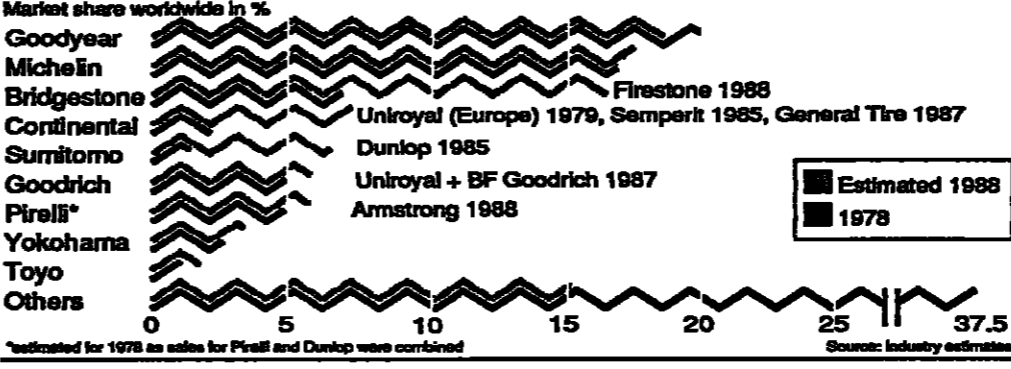
market for original equipment tyres. North America accounted for 41 per cent of global passenger tyre demand...

tyres with the original brand. However, profit margins for original equipment tyres have been squeezed in the last year.

equipment market. The other companies had to follow suit and original equipment tyre prices are expected to be even lower for 1989.

Goodyear remains in American hands. The rest have been snapped up by foreign competitors seeking a tyre manufacturing foothold in the important North American marketplace.

Concentration process in the tyre industry



Robert Mercer, Goodyear chairman: putting a brave face on events

PROFILE: GOODYEAR

High price of victory

EVEN AS recently as two years ago, Goodyear Tyre & Rubber's leadership of the world tyre industry was accepted almost unquestioningly.

The raid by Goldsmith who was described at the time as "the English knight in shining armour" by an apoplectic Goodyear chairman, Mr Robert Mercer - was beaten off.

But victory came at a very high price, and one on which Goodyear, 22 months later, is still paying the instalments.

However, at the time it was not just the direct dollar cost of repelling the would-be boarders which infuriated Mr Mercer. Of no less concern was that the raid threw sharply into reverse Mercer's strategy of diversifying Goodyear out of what had been heavy dependence on the viciously competitive, low-margin world tyre business.

Yet even this is not the most bitter pill for Goodyear to swallow. It is, as some suspect, the weakened Goodyear finds itself in three years' time fighting its last battle being relegated to third place, it will be because Bridgestone of Japan will be making good its own declared intention to become the leading world tyre maker.

And that, in turn, would have been largely made possible by Bridgestone's purchase earlier this year of Firestone of the US. The irony of the purchase sum involved, \$2.6bn, is that on no one at Goodyear's Akron, Ohio, headquarters.

Goodyear and 65-year-old Mr Mercer continue to put a brave face on events, despite a slide in profits throughout this year. In October Goodyear reported earnings of \$283.7m, or \$5.13 a share, down from \$508.5m, or \$9.75 a share, in the same period last year, for which it largely blamed sharply higher raw materials costs.

Goodyear seems on the point of losing world supremacy, measured by dollar turnover, to Michelin compared with 80 per cent in the immediate aftermath of the Goldsmith raid.

Despite Bridgestone's rapid rise from being a producer whose products were still being treated contemptuously by its Western rivals in the late 1970s, Mr Mercer maintains that its technology base is still not broad enough to displace either Goodyear or Michelin. This is despite Bridgestone's major publicity coup

in having its tyres made original equipment on Porsche's near-200mph 911 "supercar".

As part of its recovery strategy, during the summer, Goodyear simplified its structure into two divisions, tyres and general products, the latter to control global operations which include nearly 50 tyre plants in 30 countries.

Worldwide, Goodyear claims to have some 20 per cent of the total market for car, truck and replacement tyre market, still marginally ahead of Michelin although it will be some months yet before precise figures are likely to be identified.

The company is well aware of the growth prospects offered by the rise in East Asian car and truck production. Quite apart from the \$100m Korean plant, where 3m radial car tyres a year are to be made, Goodyear has been strengthening its presence in Japan.

John Griffiths

IN 1888, A SCOTTISH VET MADE HISTORY. TO PLEASE HIS SON, HE BLEW UP HIS MUMMY.

The vet's name was John Boyd Dunlop, who at the time was living and working in Belfast. Dunlop had a son and his son had a problem. His tricycle, with its cumbersome solid wheels,

By 1900, it had changed its base to Coventry, then Birmingham and its name to the Dunlop Rubber Company. In 1905, the first car tyre with a tread appeared. It was a Dunlop. By 1911, the company was making tyres for aircraft, agricultural vehicles and heavy plant machinery.

By 1927, Sir Henry Seagrave's Sunbeam Special broke the world land speed record using high speed Dunlop tyres. In 1954 saw Dunlop introduce the first tubeless tyre into the U.K. In the early 60's, it was Dunlop technicians who first identified the problem of aquaplaning, using high speed under road photography.

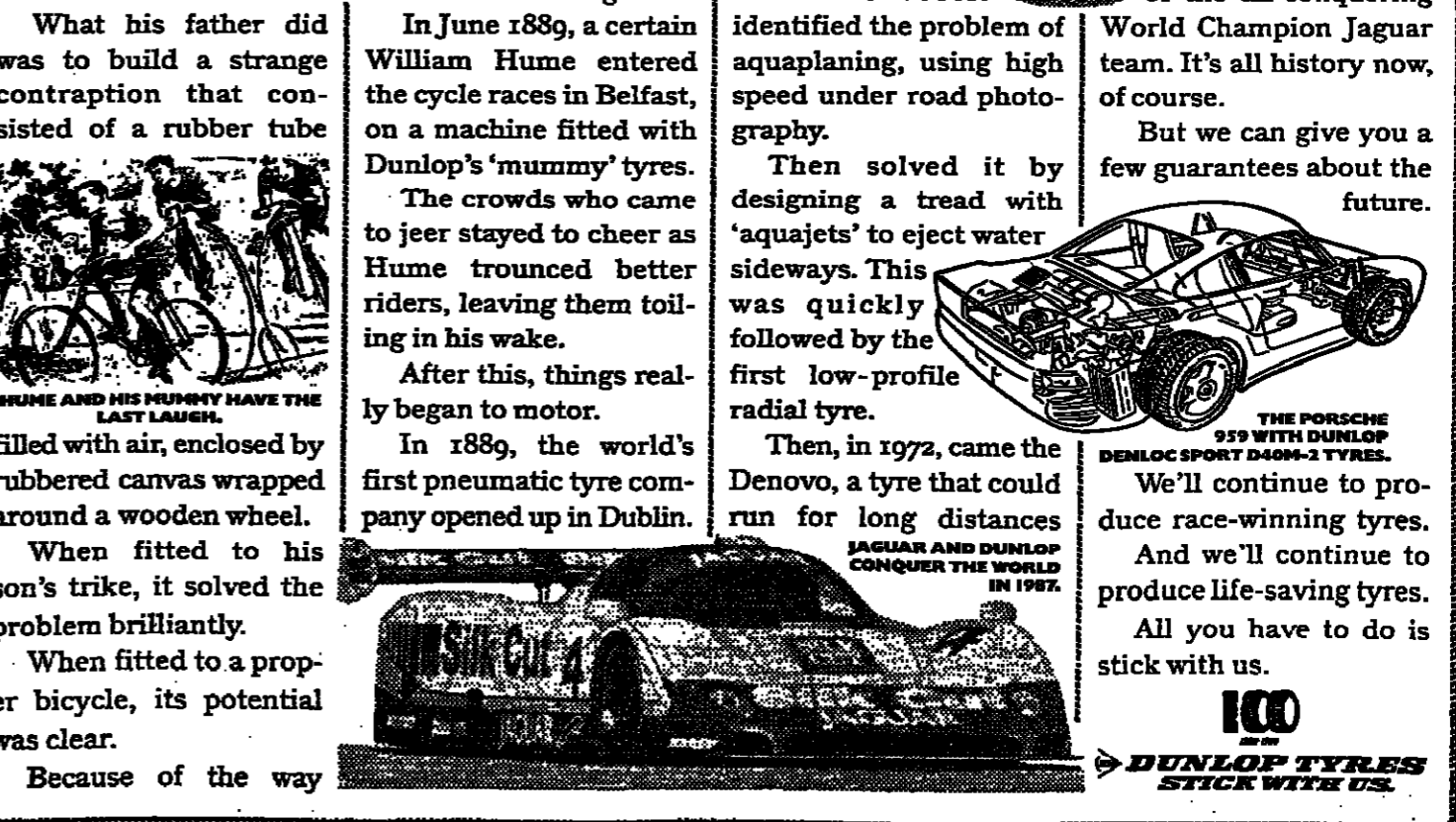
Then, in 1972, came the Denovo, a tyre that could run for long distances without the need for inflating.

It was a Dunlop. By 1911, the company was making tyres for aircraft, agricultural vehicles and heavy plant machinery. In 1927, Sir Henry Seagrave's Sunbeam Special broke the world land speed record using high speed Dunlop tyres.

Then, in 1972, came the Denovo, a tyre that could run for long distances without the need for inflating.

When flat. In the early 80's, Dunlop's concern with safety led them to develop the Denloc system, a revolutionary race tyre which, even after a blow-out, will remain stable. Dunlop's involvement with motor sport goes back to the earliest days. In 1902, a Napier driven by S. F. Edge won the Gordon Bennett Cup on Dunlop tyres. Since then, countless races in every branch of motor sports have been won on Dunlops, the latest example being the exploits of the all-conquering World Champion Jaguar team. It's all history now, of course. But we can give you a few guarantees about the future.

We'll continue to produce race-winning tyres. And we'll continue to produce life-saving tyres. All you have to do is stick with us.



100 IN DUNLOP TYRES STICK WITH US

WORLD TYRE INDUSTRY 4

Stuart Marshall explains the mysteries of tyre manufacture and . . . Makers win search for automation

THE PNEUMATIC tyre has been called the last hand-made component to be incorporated into a high-volume product.

This was true for 50 years, but is rapidly becoming an outdated notion as the rubber industry hastens to automate the mechanically-assisted, but still labour-intensive process of building a tyre manually.

To an untrained eye all tyres look pretty much the same - round, black and not very interesting. However, underneath the black exterior is a variety of sub-assemblies and components made from steel, textiles and rubber compounds.

All have to be assembled with a degree of accuracy that is both surprising and demanding in view of the instability of so many of the materials involved.

The effect of this instability is magnified when the assembled "green" tyre goes into a steam-heated mould. It stays there for perhaps 30 minutes if it is a car tyre; for several hours if it is an earthmover tyre weighing two tons or more.

While in the mould, the still sticky rubber compounds are

vulcanised into tough and durable materials with precisely calculated physical properties. The tread pattern and sidewall markings are moulded on and, inevitably, some movement takes place within the tyre as the rubber compounds flow under heat and pressure.

It is for this reason that one obvious advance in tyre design has proved unworkable. This is the insertion of a coloured layer of rubber between the outer and inner tread layers so that illegal wear would be visible at a glance. However, the coloured layer would flow enough during vulcanisation to make the essential plus or minus one millimetre tolerance impossible to achieve.

As growing robotisation of car assembly has demonstrated, removing the human element from repetitive and often disagreeable tasks has eliminated many of the errors.

In tyre production, mistakes by operatives at the tyre build-

ing stage - for example, misalignment of the belt assembly of a radial tyre or a poorly made splice in the casing plies - can result in the finished product being fit only for scrap. Misaligned belts make a tyre "run out" to one side. Poor splicing may cause "out-of-roundness," with an in-service defect of incurable imbalance.

So the move towards automatic production of what had always been a hand-built vehicle component has been brought about as much by a desire for greater uniformity (dimensional consistency) as to cut labour costs.

Working conditions in the industry have also improved considerably over the years. However, building and vulcanising tyres is not an attractive occupation compared with less physically demanding jobs in cleaner surroundings. So, apart from improving product quality, the industry also expects automation to ease recruitment

problems, especially in areas of high employment.

Automation of tyre production began gradually. Among the first steps were computer control of the mixing of the raw rubber with other materials such as carbon black, oils and chemicals, including accelerators. These ensure that the finished tyre has the maximum resistance to abrasive wear, bad weather and sharp items that may cut the tyre and perform on the road to specification.

Extruder lines, which produce the long strips of rubber that make tread and sidewalls, and the calendars that rubberise the plies from which casings and belts are built, also became computer controlled. So did the bias cutters, which chop sheets of rubberised fabric or steel cord into lengths for assembly into tyre casings on the building drum.

The casing assembly stage was the last to be tackled. First, new types of manually-operated

tyre building machines were introduced which were fed continuously with tread and casing components instead of receiving them in batches on trolleys.

The next step was to replace the tyre builder by computer-controlled equipment. It was at this point that tyre manufacturers began playing their cards close to their chests.

With the exception of secrecy-obsessed Michelin, which felt it was more advanced than its competitors and wanted to keep any breakthroughs to itself, visitors had normally been welcomed at tyre factories in Europe, the US and Japan.

Goodyear's plant at Lawton, Oklahoma, where the world's largest tyre maker began in the late 1970s to develop what is believed to be a prototype of the minimally-manned tyre factory of the future, was one of the first to adopt Fort Knox-style security.

Entry there is still on a "need to know" basis, which means

that no-one from outside the company gets in, and very few from inside Goodyear, either. Even most of Goodyear's 60-year-old British plant at Wolverhampton, with £30m recently invested in new equipment, is now off-limits.

Both Goodyear and Michelin are reputed to be manufacturing considerable volumes of car and truck tyres without significant human intervention. Pirelli, one of the few tyre companies to have commented publicly on its progress towards automating tyre production, is known to be doing so. Two years ago, Mr Carlo Banchieri, director of tyre products, spoke of an industry going through the third of four phases of a transformation that had started in the 1970s.

First came product innovation (tyres such as Pirelli's ultra-low profile P6 and P7). A switch in emphasis to improved production efficiency followed in a few years. The move

towards automating manufacture (now underway) was a natural consequence, though it would take some years to put into effect. The fourth phase, in the early 1990s, would bring new automatically-produced tyres offering higher performance standards.

Pirelli is now making, on automatic machinery of its own design and manufacture, a wide range of car tyres, including ultra-low profile, high-performance types; and truck tyres including low-profile designs.

All Pirelli tyres - and unquestionably those of all other major manufacturers - are now designed with automatic production in mind. "They are being planned from the outset for automatic manufacture, from the Banbury mixer to the vulcanising mould, just as today's cars are designed for assembly by robots," said Mr Banchieri. "In future, only very limited production tyres like those for ultra-fast cars such as Ferraris, or for use in rallies, will be built by hand."

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Conflicting demands of the car tyre

THE TWO biggest advances in car tyre design have been the commercialisation of radial ply construction and the introduction of the tubeless tyre.

The concept of a tyre with separate reinforcement for the casing and tread was patented by two Britons, Christian Gray and Thomas Sloper, in 1913, but it lay dormant until 1948.

When Michelin sold the first steel-belted "X" radials for cars in 1948, it was the start of a revolution of the industry all over the world. Originally, Michelin's idea was to improve mileage on Citroën traction avant cars, which were wearing out their front tyres too quickly.

The motor industry was at first reluctant to buy a tyre that cost twice as much as a cross-ply and caused cars with unmodified suspensions to ride badly. However, the mileage, steering response and cornering grip benefits of steel radials were so great that they became standard original equipment on the great majority of West European cars by the mid-1970s.

The steel radial tyre of today is as comfortable and forgiving as the first ones were hard rid-

ing and liable to let go suddenly if pressed too hard on a fast bend. This refinement has been achieved by constant improvements to the materials (rubber compounds, steel and textile plies), by manufacturing methods and, last but not least, by computer-aided design. Nowadays, a tyre can be created on a computer screen, matched up to a make and model of car and the designer will have a good idea of how it will perform.

The most obvious change to tyres in the last 10 to 15 years is that they have become much fatter. It was always known that making the cross-section of a tyre wider than its height sharpened steering response and increased cornering grip. The problem was that it also made it less shock-absorbent; you felt all the potholes and bumps.

Pirelli scored a big success in the mid-70s with its ultra-low profile (ULP) P6 and P7 radials for fast and sporty cars. By paying careful attention to the

design, materials and tread pattern, it combined grip like that of racing tyres of the 1960s with acceptable ride comfort.

Now, even cheap family cars may have 70 per cent height/width ratio tyres. Sporty hatchbacks use 80 series and really high performers may have tyres as low as 40 or even 35 series.

All manufacturers now produce ultra-low profile tyres, though, in Europe, Pirelli remains the brand leader. In Italy, it has a 60 per cent share of the market in the profitable HR, VR and ZR speed-rated ULP tyre segment. (These are tyres capable of sustained speeds in the up to 130 mph, over 130 mph and far in excess of 130 mph bands.) In Britain, Pirelli's share of this segment is 45 per cent, in France 35 per cent and in Germany, Spain and Scandinavia, 25 per cent each.

The ULP tyre sector continues to grow. European sales of HR and VR speed-rated ULP tyres have risen from 22m units to 32m units in the last three

years and are forecast to reach 38m by 1991. The highest-performing, squatter-shaped tyres in VR and ZR speed ratings have gone up from 14m units to 22m units over the same period and sales by 1991 will total 30m.

Even though there is a possibility that the Green movement will force through an autobahn speed limit in Germany, it will not stop the HR, VR and ZR ultra-low profile tyre in its tracks. Apart from being able to withstand very high speeds, they provide better handling, steering response and road grip than lower-rated tyres.

At the same time as Pirelli launched its enormously successful P6 and P7 in 1976, Michelin tried to persuade the automotive industry that a ULP tyre needed a different kind of rim profile. Its TR (tension repartie) version of the "X" tyre used a wheel that allowed the sidewall to flex unstressed by contact with the rim flange.

However, the TRX wheel would take no other tyre

because, to avoid confusion in the field, it was of a non-standard diameter measured in millimetres. (All tyres throughout the world are made to inch diameters. Their cross-sections are measured in inches if cross-ply; in millimetres if radial.)

The automotive industry is reluctant to adopt any component that does not conform with existing standards and after trying hard to persuade the world it was the only company in step (as it really had been with the steel belted radial "X") Michelin more or less gave up on TRX.

Any tyre is a compromise between conflicting demands. Ultra-low profile tyres give a good ride on reasonably smooth roads, but can feel and sound rather harsh over broken surfaces. This is because their short sidewalls are less able to absorb shocks than the taller sidewalls of narrower tyres.

At the urging of the car makers, the tyre manufacturers are now offering fat HR and VR tyres that trade off a little han-

dling to obtain a softer, quieter ride.

Michelin, with its MXV2, Pirelli, with the P4000, and Goodyear, with its Eagle NCT2 are now supplying these types of tyres for fitting as original equipment to cars such as the Saab 900 and Alfa Romeo 164, well ahead of their availability on the replacement market.

Japanese manufacturers (especially Bridgestone) have become very active in the high-performance sector. Bridgestone spent an estimated \$20m on developing a 17-inch RE71 ULP tyre for the Porsche 959, capable of almost 200 mph. The reward was 100 per cent of the original equipment business before Porsche's traditional supplier, Dunlop, came up with a suitable tyre.

Now, Bridgestone tyres are perceived as being equal to, or even better than, Europe's best and it has won original equipment contracts from Audi (for the new V8) and from Porsche (for the 911 Carrera 4). Technol-

ogy that first saw the light of day in the special tyre for the 959 is now being incorporated in many Bridgestone high-performance tyres.

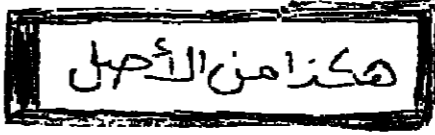
The most important component of any tyre is the air inside it. Lose the air and the tyre becomes a useless hunk of rubber, steel and string. Which is why, since the pneumatic tyre was invented 100 years ago by John Boyd Dunlop, a Belfast vet, people have been trying to find ways of making it work without any air. Of all the hundreds of ideas patented, none has been completely (and that means commercially) successful.

The tubeless tyre is much less likely to go down suddenly when punctured than a tubed tyre. This, and the fact that it is quicker and easier to machine-mount on the wheel (and thus cheaper) hastened its adoption. It is now standard equipment on all but light on-off road cars.

However, the tyre industry believes that, eventually, the car makers and their customers will want to rid themselves of the risk of having to change a

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... how specification and performance must vary according to use

Special needs of high speed and swampy terrain

ROAD TRAFFIC would clearly be impossible without pneumatic tyres. So would aviation as we know it. The mechanised farm runs almost entirely on air-filled rubber, as do construction sites.

Some trains are beginning to run on tyres, such as the quiet, fast-acceleration Metros of a few lines in Paris and in other conurbations worldwide. Even ships use tyres in a small way. The impact of a super tanker coming alongside a jetty may be cushioned by fenders made of a series of free-rolling earthmover tyres.

The Titans of the tyre world are up to 10 feet high and weigh as much as two tonnes apiece. They are generally referred to as earthmover tyres, though the term takes in everything from relative midgets of 1.5 metres in diameter to the giants used on 200-tonne load capacity mining trucks running on firm haul roads.

They are mainly of crossply construction, though the all-steel radial is steadily increas-

ing its market penetration. Its advantages are lower fuel consumption and, due to its large and stable footprint, improved flotation and traction. Leading manufacturers of earthmover tyres are Goodyear, Bridgestone and Michelin.

Although agricultural tractor tyres, with their bold, cleated tread patterns, look similar to earthmovers, their characteristics are different. An earthmover tyre has to carry extremely heavy loads, perhaps over quite rough terrain, resist tearing when it runs over sharp rocks and have enough traction to keep the machine moving on low grip surfaces.

A tractor drivewheel tyre must also provide as much traction as possible to maximise the acreage of farmland it can plough in a working day. However, it must also minimise the damage caused to the soil by compaction, which affects soil fertility and reduces cropping potential.

Radial ply tractor drivewheel tyres, first introduced in the

1960s by Kleber-Colombes, then an associate company of Michelin, reduced wheelspin and allowed a greater acreage to be tilled at lower fuel cost. The flexibility of their sidewalls permits lower inflation pressures, which further increase contact patch size compared with that of a similar crossply tyre. The larger the footprint, the lower the ground pressure and the less the compaction damage to the soil.

Exceptionally wide tyres would increase flotation and reduce compaction still further, but there has been a snag. Until recently the only kinds available were rubber based and of conventional crossply construction.

The principal makers were Goodyear and Firestone. Although they would keep specialist vehicles moving on swampy terrain, they were not strong enough for general farm duties, such as turning in stubble with a 150 horsepower tractor and multiple furrow plough. Fitting standard tyres in twin

or triple formation was the normal answer, but new designs have emerged in the last two years. Michelin has introduced a new range of low ground pressure tyres with casings strong enough to withstand the rigours of ploughing and cultivating when mounted on a 150 horsepower, 4x4 tractor. Two may also be used side by side.

The other answer has been provided by the Austrian firm, LIM Kunststoffe Technologie, the injection moulded polyurethane tyre pioneers. Perhaps finding the competition too strong in the car tyre field, LIM has recently concentrated on reaction-injection moulding large and very wide low ground pressure tyres for farm tractors. They have some radial and circumferential reinforcement, which is laid automatically in the mould before the first shot is injected.

Extensive tests by the British National Institute of Agricultural Engineering, Silsoe, Bedfordshire, and at West Germany's Technischer

Überwachungs-Verein (TUV), are said to have shown them superior to rubber-based equivalents for reduced compaction and for maintaining traction under high torque loadings.

Small volume production started more than a year ago. LIM says several hundred sets of the polyurethane tyres in service in West and East European countries are proving very successful. When production capacity allows, LIM may start reaction-injection moulding normal profile farm tractor and even giant earthmover tyres.

Tyres used for load carrying and guidance on underground trains are of radial construction and owe much to all-steel truck tyre technology. Because of their controlled operating environment, they do a high mileage before replacement. Michelin, a pre-World War II pioneer of pneumatic tyre trains, once had the Metro market almost to itself. However, Bridgestone has become active in the last few years, winning a recent contract for 5,200 tyres to be used

on Mexico City's 114 km subway.

Aircraft tyre manufacture is dominated by Goodyear, with a claimed 55 per cent market share, followed by Michelin, which is in the process of acquiring the formerly independent major producer, B. F. Goodrich. Bridgestone is reckoned to be the number three manufacturer. Unlike most other areas of tyre usage, in aviation the crossply or bias tyre is still king.

Michelin introduced an Air-X radial ply tyre about five years ago, first for military aircraft and then for civil use. It has been approved for the European Airbus. Michelin claims Air-X's greater load-carrying capacity allows smaller, lighter tyres to be used to replace crossplies and that the weight saving leads to average fuel savings of \$4,000 per Airbus each year.

Retreadability is also said to be better with all-steel radials than with multiple textile ply bias tyres. This is of crucial importance to airlines who may

retread a landing wheel tyre many times over, providing the casing remains in sound condition.

The radial's lower rolling resistance in aircraft applications because it makes more wheel and reverse thrust braking necessary when landing. As the radials cost nearly twice as much as aircraft crossply tyres, not all operators are convinced of the former's economic advantages.

By road vehicle standards, aircraft tyres have to withstand gross overloading. While a juggernaut lorry tyre carries a maximum of about three tonnes, a jumbo jet tyre of comparable size is carrying 20 tonnes as the loaded aircraft with full tanks taxis slowly to the runway.

On landing, the smoke from the tyre as the stationary wheel is instantly spun up to high speed looks dramatic but does no harm to the tyre's casing because the wings are still taking the plane's weight.

TRUCK TYRE buyers are highly conservative people. Only one thing interests them — cost per mile.

That figure reflects many factors: the initial cost of the tyre; the number of miles it runs before it has to be recapped, remoulded or — perish the thought — scrapped. The probability of the casing being acceptable to a retreader for reconditioning, ideally more than once, is important. So, too, is the tyre's overall reliability, despite adverse operating conditions, possible overloading or similar abuse.

When truck operators find a brand and type of tyre that gives them a lower cost per mile (including the cost of time lost on the hard shoulder while changing a wheel) than any others, they stick with it. That applies not just to replacements but to the original equipment they specify when ordering a new vehicle. Truckers, unlike motorists, are in a position to tell the vehicle manufacturer exactly what tyres they want the factory to fit.

So the rubber industry has to work hard to convince the road haulier that a new tyre it has developed at great cost really is everything it is claimed to be. Often, to the industry's chagrin, the haulier is unimpressed and stays with what experience has shown will do a good job, even though the tyre company knows (and swears) its new product is better.

One can imagine the fight the industry must have had in the 1920s persuading the heavy haulier to give up solid tyres in favour of the new-fangled pneumatics.

Solid tyres continued to be used well into the 1930s on lorries, though car tyres had been pneumatic almost from the beginning of the century. Solids still survive for limited, mainly industrial, applications. Look at the wheels on the extending piers at Heathrow Airport. They have solid rubber truck-type

tyres because nothing better has yet been designed for the specialised, low-speed application.

Once giant pneumatics came into general use, the crossply high-pressure tyre ruled, little changed and unchallenged, until Michelin started the radial revolution just after World War II.

After some fairly small-scale production of crossply truck tyres with casings made, not from textile piles but from twisted steel wires, the all-steel radial emerged. Its casing was made of a single layer of thin steel cables, laid at 90 degrees to the rim or radially in relation to the wheel hub.

Running around the circumference of the tyre was a belt, also made of steel wires, positioned with the layers at an angle to each other. Its function was to brace the tread, which rolled over the road in the man-

ner of a caterpillar track, largely unaffected by sidewall deflection.

Because there were no multiple layers of textile cords in the casing, creating internal friction due to the tyre's shape changing as the lorry moved, the Michelin steel radial ran much cooler than a crossply. Its tread wore much more slowly and fuel consumption was improved — by more than 5 per cent on a multi-axled vehicle despite higher running speeds.

At first Michelin had a manufacturing monopoly of the steel truck radial, which was notoriously difficult to produce in volume to high standards of uniformity. Its price was a deterrent to hauliers who thought of initial cost more than cost per mile, perhaps because so many of their tyres were damaged beyond repair on rough construction sites long

before the tread had worn away.

However, other tyre manufacturers gradually acquired the skills and equipment (and, in some cases, licences) to make heavy-duty steel radials. The US tyre industry and its trucker customers stood up against the expensive but potentially more economical steel radial until growing volumes of imports persuaded them to change their mind. US tyre companies found themselves importing radial tyres and manufacturing technology from their European subsidiaries.

Even now, with Western Europe virtually 100 per cent committed to the all-steel radial for long-haul, heavy transport, the crossply truck tyre still lives on in the US, though its market share steadily diminishes.

Recent trends in steel truck radial design have included the

extra-wide (super single) tyre that replaces two narrower tyres used in dual formation (twin tyres). Advantages claimed include weight saving, which allows more freight to be carried, and eliminating the risk of stones being trapped between the inner sidewalls and flung out at following traffic.

Truck tyres, once universally of 100 per cent aspect ratio (as tall as they are wide in cross-section) are becoming lower. Pirelli and Michelin were the first to introduce squatter all-steel radial tyres for transcontinental trucks, claiming even longer life, cooler running and lower fuel consumption. Other major tyre producers have followed suit.

Potential continuous operating speeds are also increased to as high as 81 mph, which other road users may regard as a mixed blessing. Vehicle handling and stability are improved

and because the squat tyres are mounted on larger diameter wheels to maintain the same rolling radius as before, there is room for bigger brakes with a freer flow of cooling air around them.

Much attention is now being focused on reducing tyre noise to meet EC targets for quieter goods vehicles.

One result of this campaign has been to confine boldly tread-patterned tyres to the drive axle only and a modern five- or six-axled maximum weight truck may now have three different kinds of tyres.

The steering axles will have tyres designed to wear slowly and evenly on the shoulders; the drive axle tyres will have special patterns and rubber compounds to resist the enormous abrasive wear caused by transmitting up to 450 horsepower on to the road surface; and the three-axle bogie of the trailer will have plain-patterned tyres which are required only to run quietly and reliably and to resist scuffing wear on sharp curves.

It looks like the line up for a race never to be forgotten. In fact, all these men are Michelin test drivers.

They have the final say in tyre specification and performance. They help us to make sure that we're always improving on today's tyre designs.

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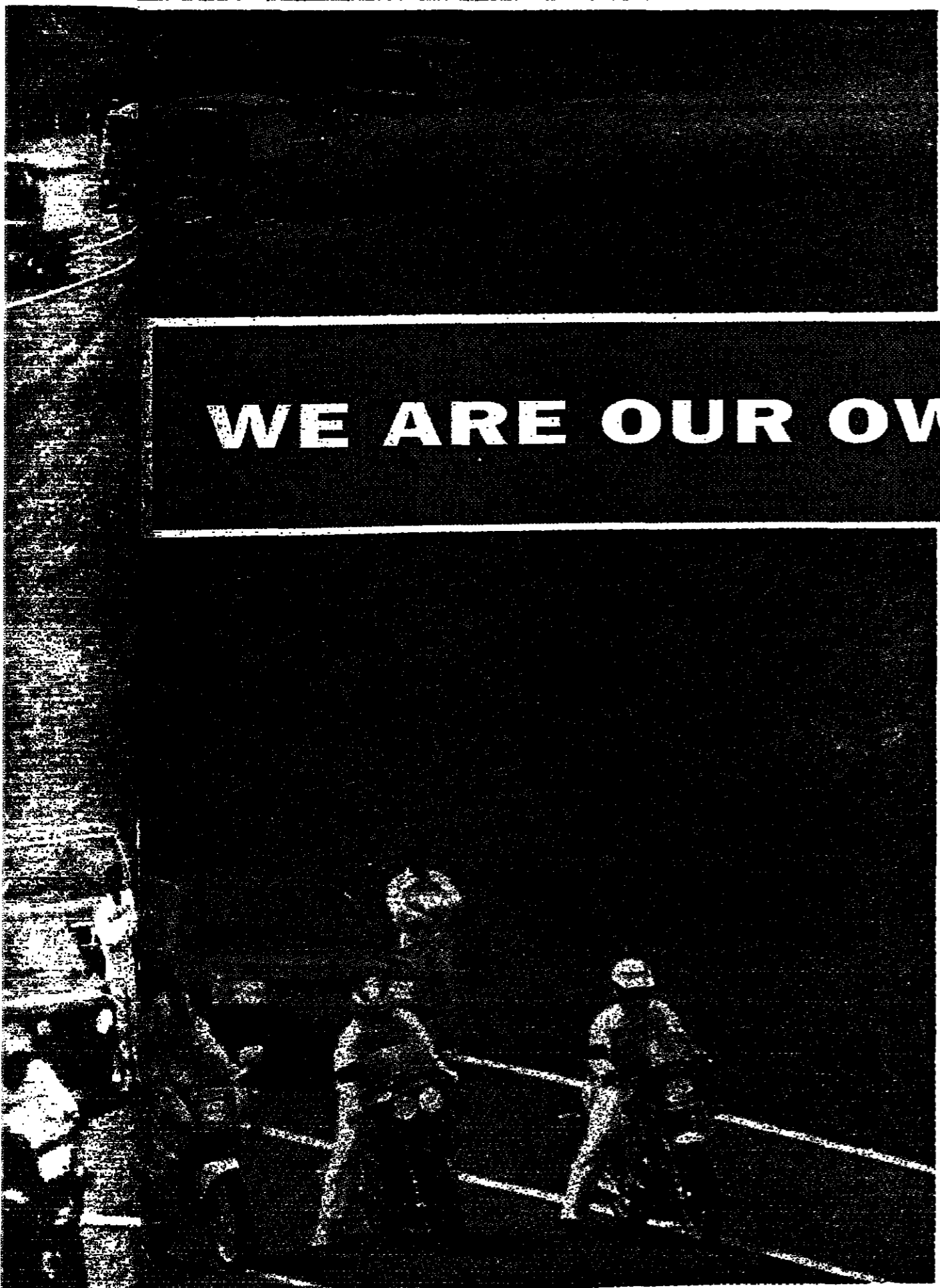
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MAKE SURE IT'S A MICHELIN



Michelin of France shows renewed confidence

Successful global strategy

MICHELIN, which has now crept just ahead of Goodyear as the world's leading tyre group, is both a typical and atypical French company.



Francois Michelin planning further international expansion.

On the surface at least, it seems to be the most French of French companies tucked away in Clermont-Ferrand, in the heart of provincial France, and managed by a secretive and paternalistic patron, Mr Francois Michelin.

At the same time, however, Michelin is undoubtedly one of the most global companies in France and has continued to build up actively its international presence.

space sector by announcing this autumn plans to buy the aircraft tyre business of BF Goodrich of the US. The deal will turn Michelin into the world's second largest supplier of aircraft tyres after Goodyear of the US.

However, the BF Goodrich operations that Michelin is acquiring, which include a recently built aircraft tyre manufacturing plant in North Carolina, tyre retreading facilities in the US, marketing and sales networks as well as research and testing facilities, will give the French group a major presence in this market.

CONTINENTAL'S \$650m takeover of General Tire of the US last year has taken the West German tyre producer to the head of the pack of large companies chasing the three world market leaders, Goodyear of the US, Michelin of France and Bridgestone of Japan.



Gunter Sieber: reducing the gap.

The gap between fourth-placed Continental and the industry giants is still considerable, but the West German group now feels more confident that it is reaching a sufficient size to enable it to remain independent in a world industry marked by a rapid process of concentration.

In earlier expansion moves, Continental has taken over the European operations of Uniroyal of the US in 1979, and followed this with the acquisition of Semperit, the Austrian tyre maker, in 1985.

Continental's development is being driven by its need to keep pace with the globalisation of the automotive industry and provide the leading vehicle makers with a comprehensive technical and commercial service in all the major sales and production regions of the world.

It has entered a joint venture with its Japanese partners Yokohama and Toyo to construct a large plant in the US to produce radial commercial vehicle tyres involving an investment of around DM350m (\$200m) up to 1992.

some cases a 7-day production schedule.

It is also hopeful that its new concept for run-flat tyres, CTS (ContiTireSystem) which allows the motorist to continue to drive even with a flat tyre, will enter production next year.

Despite an ambitious investment programme and the series of acquisitions Continental has managed to strengthen its finances and has increased its equity to debt ratio by some 40 per cent since 1983.

After slipping into loss in 1981, Continental has achieved a considerable financial turnaround from a group net loss of DM71m in 1981 to a net profit of DM114.5m in 1986 and DM138.8m in 1987.

Kevin Done

Continental has bold plans to boost sales in North America, Europe and Japan

Mr Gunter Sieber, tyre marketing and sales director, says Mr Sieber says that Continental's strategy for future growth is based primarily on its current production base, but it is creating significant new capacities in North America and "selective acquisitions in strategically important regions" cannot be ruled out.

Paul Betts

Pirelli of Italy

A puzzling question

WHAT WILL Gruppo Pirelli, the Italian tyres and cables group, do next?



Ludovico Grandi: a conservative view.

The question is one much asked in the wake of Pirelli's plan to float between 20 and 30 per cent of its world tyre operations on the London, New York and Amsterdam stock exchanges by early 1990.

Having itself fended off an attempted takeover by the considerably smaller Yokohama tyres group of Japan, Pirelli was left smarting earlier this year when Bridgestone, Japan's largest tyre maker, outbid Pirelli for Firestone of the US.

Bridgestone thus thwarted the Italian company's bid to leapfrog Continental AG of West Germany and Bridgestone itself to become the world's third largest tyre manufacturer, behind Goodyear and Michelin.

That Pirelli then went on to pay \$190m - only one-tenth the size of its unsuccessful bid for Firestone - for a much smaller US producer, Armstrong Tires, was seen by many as just part of a temporary concession for losing Firestone.

It thus acquires more flexibility in the event of joint ventures or acquisitions and becomes a better placed to attract new investment, particularly given its relocation away from the Italian industrial-political heartland.

any significant acquisition activity in the short term.

Equally, both have been careful not to shut the door on taking part in any further restructuring of the industry.

This will certainly be made easier by Pirelli pulling all its tyre operations into one new Dutch company, Pirelli Tyre Holding BV, and then floating a substantial holding.

It thus acquires more flexibility in the event of joint ventures or acquisitions and becomes a better placed to attract new investment, particularly given its relocation away from the Italian industrial-political heartland.

Mr Grandi himself is conservative in his remarks about the future, suggesting that the concentration that has already taken place among the major players will not go significantly further.

By any measure, however, Armstrong is not the prize that

sure continues to work their way through, in tandem with a divestiture strategy based on exploiting premium, "hi-tech" sectors of the market.

If Michelin pioneered the radial, it was Pirelli which led the way in introducing high performance low-profile car radials - typified by Pirelli's P6 and P7 ranges - in the early 1970s.

Even though the fast growth in car production which has taken place in car production during the past few years is now expected to level out, if only temporarily, Mr Grandi expects Pirelli to be a substantial beneficiary of the trend towards not just high-performance cars to be fitted with low-profile and ultra-low profile tyres, but an increasing proportion of volume models.

The premium sector is becoming standard" observes Mr Grandi, who expects the proportion accounted for it to rise from the current 10 per cent to around 50 per cent. This growth, he suggests, should prevent a major price war, even in the premium sector.

However, though Pirelli is now a supplier of original equipment tyres on some high performance Japanese cars, Mr Grandi admits that it has yet to develop a strategy for the Far East, where car output is growing at an extremely rapid rate in countries like Korea and Taiwan.

The company has, however, secured a toehold in the potentially vast Chinese market, in the form of supplying equipment and technical know-how for a total of three car and truck plants with combined capacity of around 300,000 units a year.

John Griffiths

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FINANCIAL TIMES SURVEY



The solitary and uniquely divisive issue of the free trade pact with the US dominated the

recent elections in which Mr Brian Mulroney was voted in for a second term. He must now prove that the deal will really benefit the country, writes David Owen

Uncomfortable trade-offs

THE RESULT was in doubt to the last. But Canadians finally swallowed hard, held their noses and on November 21 effectively voted to ratify Prime Minister Brian Mulroney's Free Trade Agreement with the US.

In doing so, they re-elected Mr Mulroney for a second term as Prime Minister. They also rubber-stamped a host of other ongoing Progressive Conservative initiatives, including tax reform, privatisation and deregulation and a plan to buy a fleet of nuclear-propelled submarines from Britain or France.

It was not an overwhelming victory. Mr Mulroney secured a reduced majority of 43 in the 295-seat Canadian Parliament and received just 43 per cent of the popular vote. The presence of a divided Opposition, comprising the Liberals and the left-of-centre New Democratic Party (NDP), was thus crucial. Nonetheless, it was a notable achievement. Back-to-back majorities are not lightly won in diverse and fragmented Canada. Mr Louis St Laurent was the last to contrive the feat in 1953.

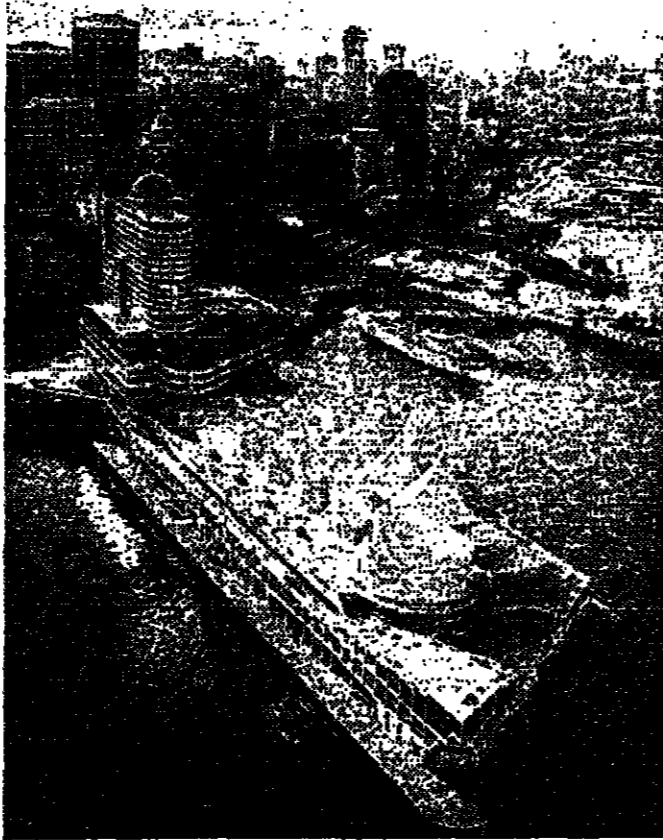
Canadians - though they are deeply divided over the issue - have thus decided to embark on a process of systematising commercial relations

with their powerful southern neighbour. Though the actual impact of the agreement will be gradual, limited and hard to quantify (and was exaggerated by both 'pro' and 'anti' factions in the recent campaign), its symbolic significance should not be underestimated.

Negotiating a deal of this kind with a neighbour which has a population 10 times their size, whose revolution their ancestors rejected - and whose values and motives they have questioned ever since - goes deeply against the grain for many Canadians.

De facto, the US and Canadian economies have become interdependent to an exceptional degree. They share the largest bilateral trade between any two nations, amounting to some \$150bn a year. Close to 80 per cent of heavily trade-dependent Canada's exports are destined for the US. Fully 80 per cent of goods crossing the common border already do so duty-free.

Nonetheless, to consent to codify this relationship on a bilateral basis rather than letting it develop organically constitutes a significant change in the Canadian psychology - particularly since the pact seems sure to accelerate a process of economic integration that is already advanced.



Vancouver Convention Centre, British Columbia

The election campaign itself, dominated by this solitary and uniquely divisive issue, was in scintillating contrast to the US election campaign that ran simultaneously. It was characterised by coruscating rhetoric, imaginative and quick-witted debates and unpredictable swings in popular support.

In one respect, however - its studied eschewal of several critical issues - the Canadian contest was disconcertingly similar to its US counterpart. As in the US, the dreaded "d-word" (deficit) received scarcely a mention. Nor did foreign or defence policy. Tax reform was discussed only crudely when Mr John Turner's Liberals used it as a second stick with which to beat the government once the message contained in their all-out attack on the Free Trade Agreement had begun to pall.

Constitutional reform could not be an issue, since Mr Mulroney's Meech Lake initiative was endorsed by both principal opposition parties, despite growing rumblings of discontent from a wide range of special interest groups.

Nor should the result be interpreted as evidence that Mr Mulroney has overcome his own personal credibility problem outside his native province of Quebec. Many businessmen

overrode deep reservations on this score due to what they saw as the compelling need to support the trade deal.

Once the formalities required to put the trade pact promptly into effect are concluded, these other topics may be expected to emerge.

The first tough decisions to be taken will likely be under the heading of deficit reduction. Criticism has mounted since Finance Minister Michael Wilson's last budget of the Conservatives' so far lackadaisical attempts, in a period of strong economic growth, to cut the budget deficit and to reas-



CANADA

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KEY FACTS

Area: 9,958,234 sq km
 Population: 25,56m (1987)
 GNP: C\$283,096m (1987)
 GNP per capita: C\$20,783 (1987)
 GNP growth: 4% (1987)
 Prime Minister: Mr Brian Mulroney (Conservative)
 Currency: 100 cents = 1 Canadian dollar (C\$)
 Average exchange rate:
 \$ = C\$1.226 (1987)
 £ = C\$2.173 (1987)
 Current exchange rate:
 \$ = C\$1.185 (Dec 1988)
 Inflation: 4.4% (1987)
 Unemployment: 8.89% (1987)

sert control over the accumulated public-sector debt. In September, the OECD described increasing efforts to reduce the federal and provincial budget deficits as "indispensable".

Although the federal deficit has been trimmed from C\$38.3bn in 1984-85 to a projected C\$28.9bn in 1988-89, progress has virtually ground to a halt in recent years. Meanwhile, net debt at the approaching year-end will have risen to C\$321bn, or more than 54 per cent of Gross Domestic Product. Many argue that if Mr Wilson is to make meaningful inroads in these figures, it will

have to be in the 1989 and 1990 budgets - before ministerial thoughts begin again to stray towards securing re-election.

The trouble is, there appears to be no obvious place for the necessary adjustments to be factored in. If Canadians made one thing abundantly clear during the course of the recent campaign - other than their deep division over free trade - it is that they will not stand for the erosion of their generous social welfare and regional development programmes. Equally, the government will presumably be reluctant to institute more taxes with a potentially unpopular new sales tax on the horizon.

One possible window exists in the sphere of federal agricultural spending, which has soared from C\$3.2bn to C\$8.1bn over the past two fiscal years, particularly if the Uruguay round of the Gatt makes any headway. However, with farmers hard-pressed after years of indifferent markets and this summer's crippling Prairie drought, here too the government would be playing with political dynamite.

The Meech Lake accord, which appeared - when it was first thrashed out some 20 months ago - to have resolved the lingering constitutional disagreements between Quebec

and the rest of Canada, will also assume a much higher profile as Mr Mulroney's second term progresses.

At a provincial level, the accord, which recognises Quebec as a "distinct society" and decentralises some powers from Ottawa to the provinces, faces tough ratification battles in Manitoba and perhaps New Brunswick.

Federally, either or both of the major opposition parties, which initially supported the accord with some reservations due to the perceived importance of bringing Quebec into the constitution, may turn against it. By doing so, they would provide a platform for the numerous groups who have expressed opposition to Meech Lake.

They may be hardened in any resolve to make a U-turn by the knowledge that their initial endorsement of the accord failed to yield either party the slightest electoral dividend in French-speaking Quebec. The Tories won 63 of the 75 seats on offer. Furthermore, both parties are likely to find themselves under new leadership in the not too distant future.

ment under pressure to show that the deal really is in Canada's best interests. With an economic slowdown projected after five years in which Canada's average growth has been the fastest among the big seven industrialised countries, this promises to be no easy task.

Underlining the extent to which this vast but sparsely-populated country has become dependent on trends and decisions initiated elsewhere, the scale of the Canadian slowdown could well depend on the vigour with which the new US administration sets about correcting its own economic imbalances.

"Although the timing is hard to foretell," said the OECD in its latest Canadian economic report, "the eventual correction of US external deficits could put pressure on the Canadian trade balance."

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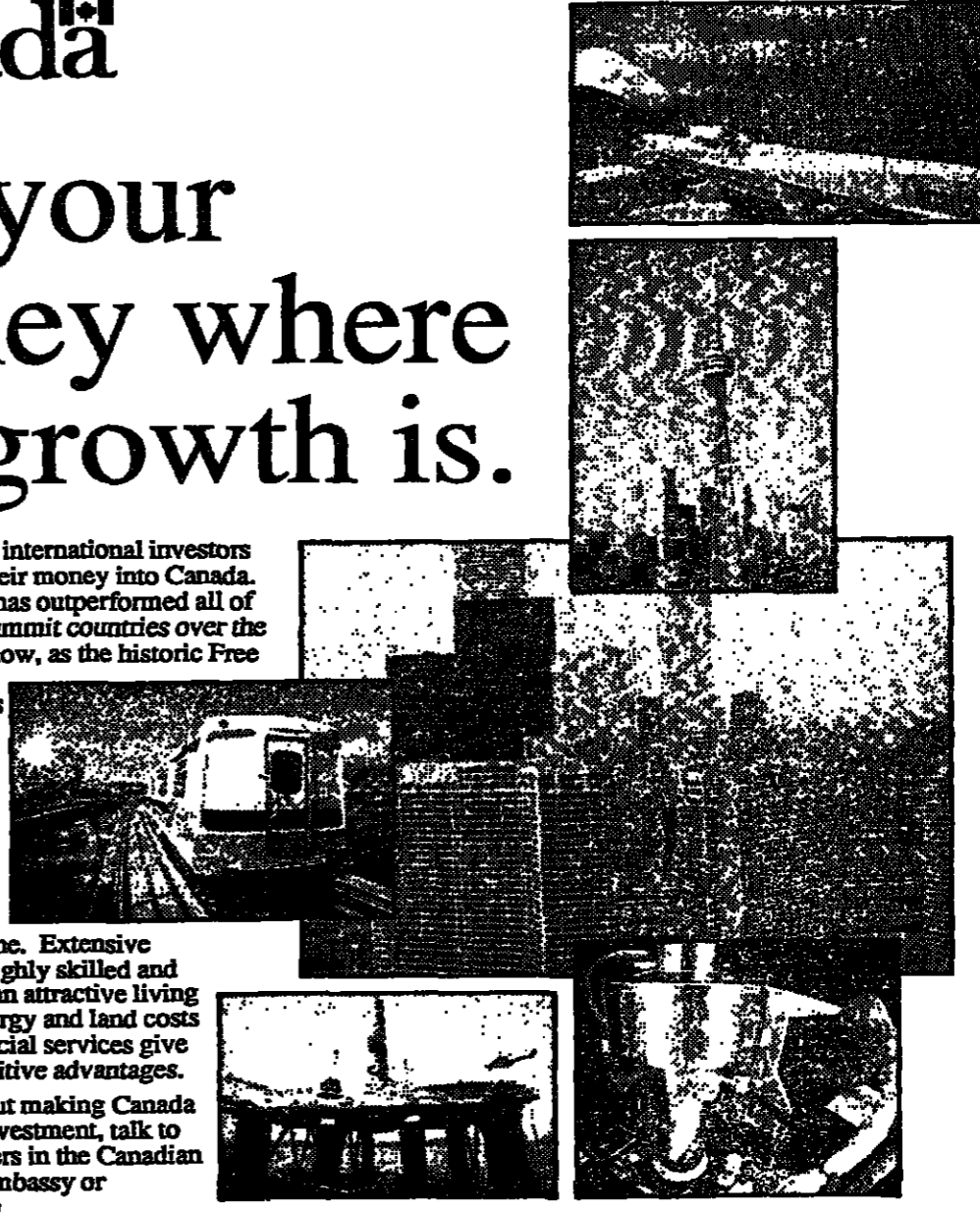
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هكذا من الرجل

David Owen reports on a country's "glorious obsession"

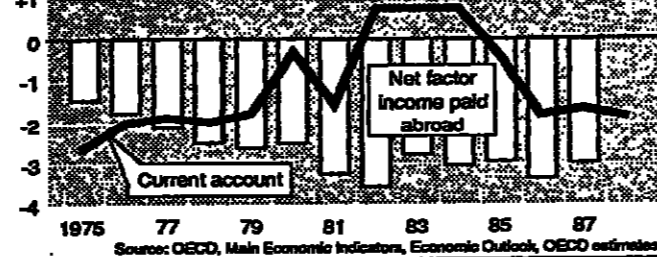
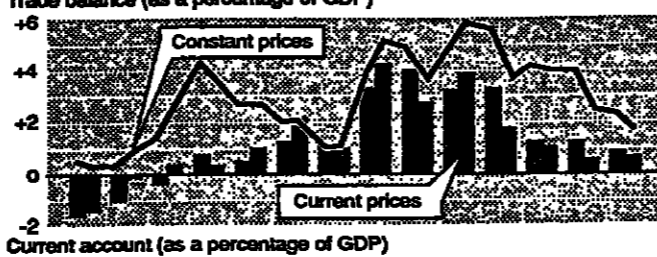
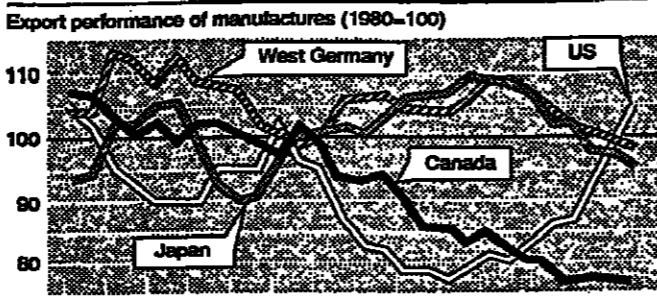
Pact to encourage closer integration

BARRING unforeseen last-minute hitches, Prime Minister Brian Mulroney's decisive election victory has ensured the prompt Canadian ratification of the US-Canada free trade agreement...

Table: Canada's merchandise imports (% of total) for US, EC, Japan from 1986 to 1990.

Table: Canada's merchandise exports (% of total) for US, EC, Japan from 1986 to 1990.

Trade performance indicators



ble manufacturers and of the US not to introduce comparable programmes without consultations...

However, the existence of the pact does at least give the US and Canada something of a fall-back position should the Uruguay round of the GATT fail to yield further liberalisation.

Events such as the appointment of those who will sit on the putative bi-national panels are calculated to keep public interest high.

These talks will probably still be ongoing when Mr Mulroney next decides to ask the country to extend his mandate.

For one thing, bilateral agreements are deeply mistrusted in the multilateral forum of the General Agreement on Tariffs and Trade (GATT).

The timing of the announcement was certainly unfortunate from Mr Mulroney's viewpoint.

Caution prevails as the builders move in

THE BUILDERS have been hard at work on Canada's financial services industry. So far, they have knocked down more than they have put up...

This was a foremost consideration for Canadian Imperial Bank of Commerce, which had devised a vertically divided corporate structure to cope with the problem three years before deregulation.

The main focus of activity has been the securities industry, as banks, trusts and overseas institutions moved in to claim their share of the goodies.

The structure that will emerge from the post-Crash rationalisations and mergers is still very opaque.

franchise was overvalued," said Mr Glen Baillie, President of Corporate Finance and Treasury - but they are also concerned about the match with the rest of their business.

Mr Michael Cornhill of the Royal Trustco, the Toronto based trust with links to the Trilon empire, also had his reasons for staying out of securities.

Mr Cornhill is sceptical about the value of much of the merger activity that has taken place between the banks and securities industry.

trusts after the Trust Act is passed, and that many of the smaller trusts may not survive without merging and consolidating their activities.

Some foreign banks have made a successful entry to the retail market, such as Hong Kong and Shanghai Bank which bought the ailing Bank of British Columbia.

But these networks, which will increasingly duplicate each other, are likely to be re-examined by the Canadian banks and trusts as they seek to cut costs.

The structure that will emerge from the rationalisations and mergers is still very opaque, but if the Crash has taught anything, it is that expansion brings prudential and commercial concerns.

Mr Cornhill says that he expects the banks to move into

Andrew Marshall

The trade deal will, as its critics say, result in some job losses as companies restructure to remain competitive. Ultimately, however, it will accelerate the economic integration of two neighbours who have been growing steadily more interdependent over the years.

quantify. The average Canadian will not, as one cartoonist suggested, wake up on the morning of January 2 with an uncontrollable urge to buy a hand gun.

over the years, despite initiatives aimed at diversifying trade flows.

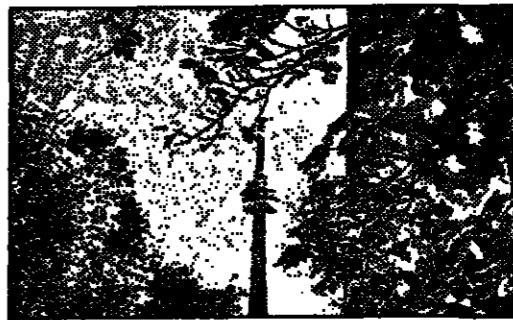
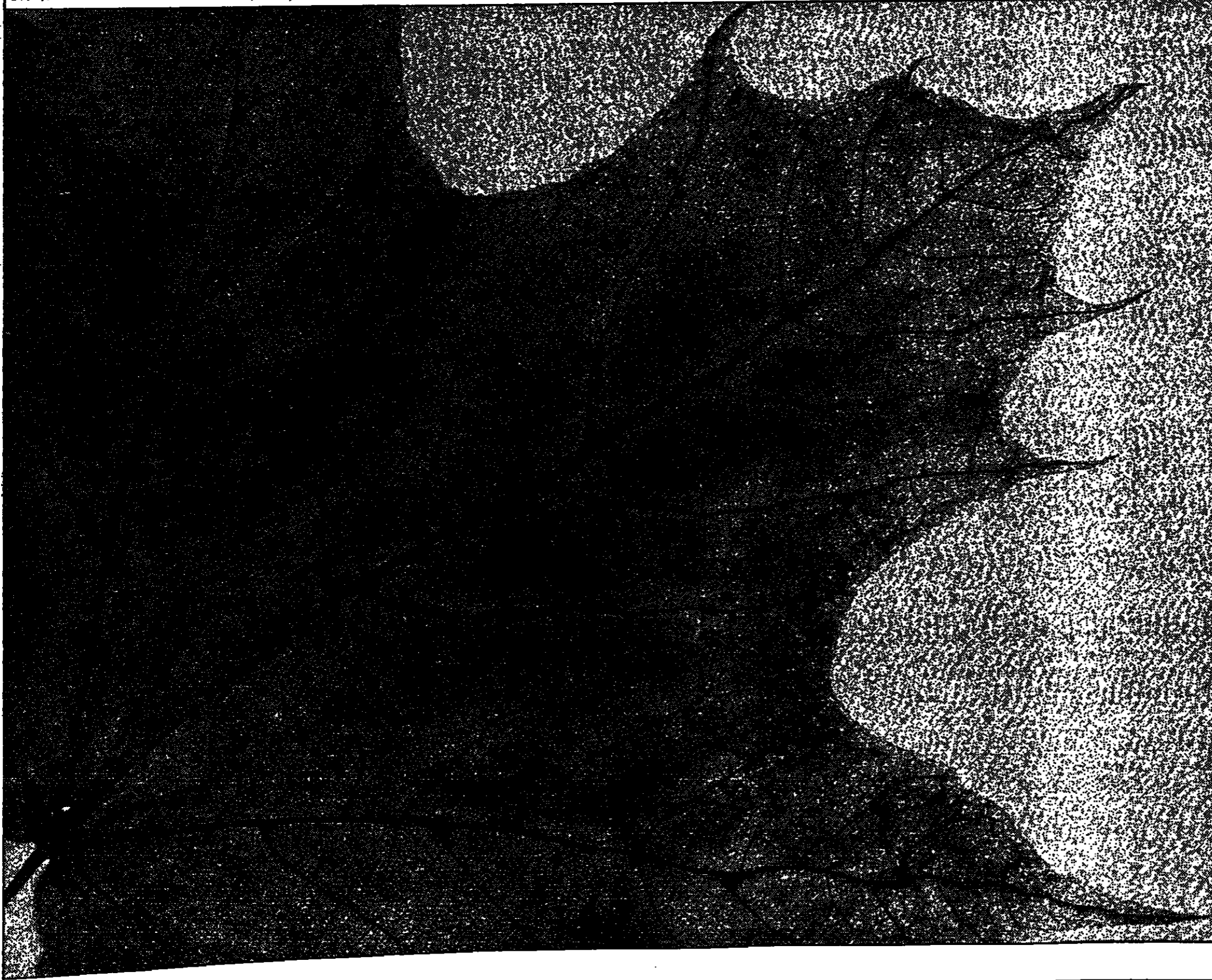
These have ranged from the so-called Third Option, formulated in response to tough protectionist measures introduced by the Nixon administration in 1971, to recent visits to the Far

East by Premiers Peterson and Vander Zalm. In addition, fully 80 per cent of goods crossing the common border do so duty-free.

Of course, it will now be impossible to assess how grave circumstances would have become had Canadians rejected the deal and the US protectionist handwagon gained further momentum.

It nonetheless remains the case that the pact's importance may turn out to be mainly symbolic: concrete proof that Canadians - after much inner turmoil - have expressed a commitment to freer trade.

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FORECASTS OF the imminent demise of the six-year-old Ontario economic boom have proved greatly exaggerated.

The economy of Canada's most powerful and populated province continues to steam ahead, with real growth for 1988 likely to weigh in at a shade under 5 per cent, against 4.7 per cent a year ago.

Growth has been fastest in the extensive metallic mineral sector, with non-ferrous metal prices so high that companies such as Toronto-based Inco, the world's largest nickel producer, have been making more money than they know what to do with.

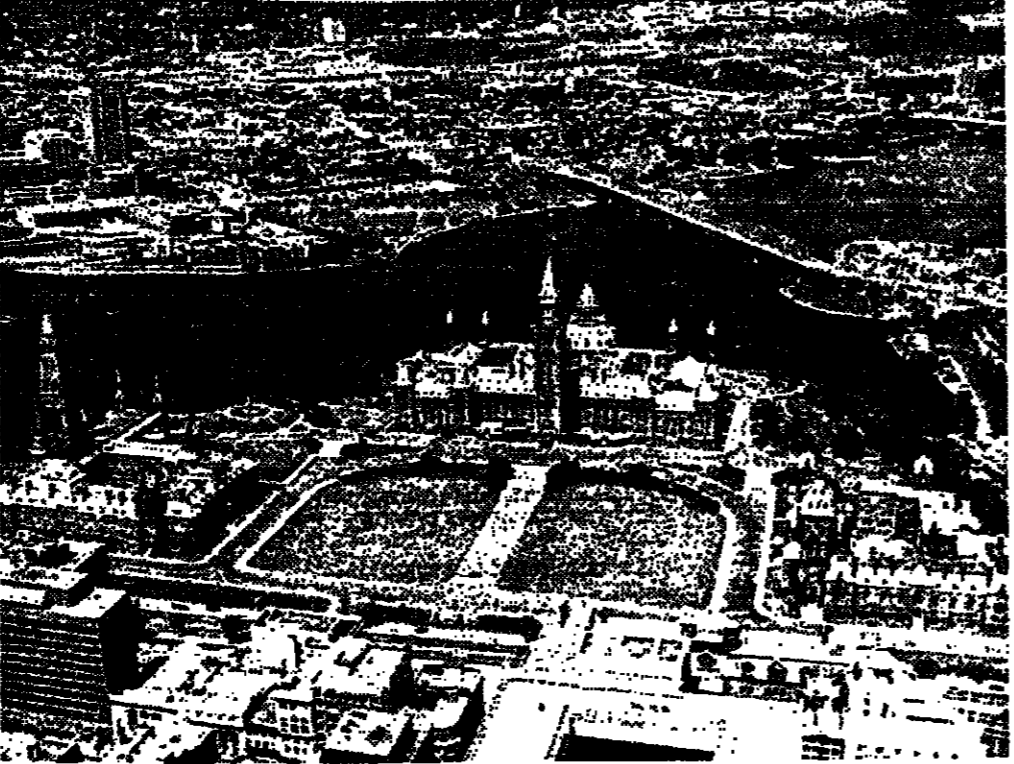
Royal Bank of Canada anticipates that the value of the province's metallic mineral output will jump more than 40 per cent this year to C\$4.8bn (22.6bn), after the 18.8 per cent increase registered in 1987. The value of chemical shipments has also soared due to the steepest price hikes for petrochemicals in more than a decade.

The most critical expansion has been in the C\$40bn transportation sector, where growth is expected to reach as much as 11.5 per cent after last year's pronounced contraction. The increase is due to the resumption of output at General Motors' enormous Oshawa complex and to the start-up of Chrysler's Bramalea plant. The expected opening of new GM, Suzuki and Toyota production outlets in 1989 should ensure that unit vehicle production in Ontario continues to climb for the foreseeable future.

The motor industry's expansion has also had important spin-off benefits in supply industries such as primary metals. Strong demand for steel underpinned growth of 12.5 per cent in first-half primary metals shipments. Forecasters project an increase of

David Owen on Ontario's impressive record

Continuing growth confounds sceptics



Canada's Parliament Buildings overlooking the Ottawa River, Ottawa, Ontario

year, bouncing back from 1987 when hefty loan loss provisions obliged them to report over C\$1bn of red ink.

As they put the finishing touches to their Christmas business centres of the industrialized world. The so-called "golden horseshoe" which stretches from the steel town of Hamilton to Oshawa along the shores of Lake Ontario has seldom been more golden.

Most Ontarians are even happy with their provincial government, which is the first majority Liberal administration in 50 years. Since being re-elected in a landslide 15 months ago, Mr David Peterson, the silver-haired and sartorially elegant premier has enjoyed an extended political honeymoon. The sole rumblings of discontent came in the wake of treasurer Robert Nixon's April budget, which raised both retail sales and personal income tax. The increases were deemed necessary to pay for social programmes.

True, the 3.3m or so Ontarians who live in metropolitan Toronto have the city's increasing overcrowdedness,

sector - the automotive industry - and on one export market - the US.

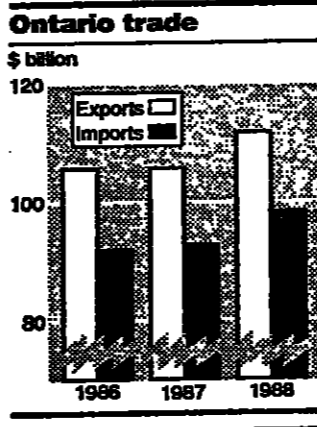
In 1986, transportation industries accounted for 27.4 per cent of the value of Ontario's manufactured goods shipments. The US now consumes almost 90 per cent of the province's total exports. "We are far too dependent on the US market and far too dependent on the automotive industry," said Mr Peterson in an interview earlier this year. In the space of 10 months, the Premier has visited both Europe and the Far East as part of a drive to diversify trade flows.

However, the province's dependence on both the transportation industry and the US market will probably increase even further in the medium term due in part to the impact of the US-Canada free trade agreement.

The deal is expected eventually to spark considerable rationalisation elsewhere in the manufacturing sector, in industries such as food processing (the second-biggest manufacturing sub-sector after the motor industry), consumer goods and low-tech electrical and electronic products.

These industries still consist in large degree of inefficient US-owned branch plants, making a full range of a given company's products exclusively for the Canadian market. As tariffs are reduced, such facilities are likely to be reorganised or closed.

Unless Ontario succeeds in attracting investment from off-shore companies prepared to attack the US market from a Canadian base (as it did in the auto sector through duty remission schemes which it has since agreed to phase out), the contribution of these sectors to manufactured goods output will probably stagnate or diminish. If that happens, the contribution of the automotive sector - and the province's vulnerability to softness in US vehicle sales - will increase correspondingly.



The province's dependence on both the transportation sector - which is expected to grow by 11.5 per cent this year - and the US market will probably increase even further, due in part to the impact of the free trade pact

as much as 12.7 per cent for the year as a whole.

In fact, Toronto's Bay Street-centred financial services industry is one of few elements of the provincial economy to be enduring lean times, as a result of the ongoing shake-out from deregulation and the still low levels of interest in equities markets. Even here, the Big Six Canadian banks enjoyed a bumper

shopping, most of Ontario's 9.2m inhabitants are reasonably content with their lot. Unemployment is down to around 5 per cent, a 14-year low. Real disposable income is higher than in all but two of the countries in the Organisation for Economic Co-operation and Development (OECD). The cost of living in Toronto, the province's largest city, is among the lowest of the major

its rising house prices and its worsening pollution to furrow their brows. However, even they have been spared the worst of the violence, poverty and decay that disfigures so many urban centres.

Ontarians should make the most of these salad days. Economists are virtually unanimous in projecting that the Ontario economy really will come off the boil in 1989 and 1990, with growth slipping to about 2 per cent in each year. They base these projections on expectations of lower consumer spending, a fall-off in housing projects and the knock-on effect of the anticipated slowdown in the US.

In addition, structural weaknesses are developing in the provincial economy that could make Ontario increasingly vulnerable to an abrupt decline in prosperity in years to come.

In a nutshell, the province is becoming increasingly dependent for its well-being on one

QUEBEC

In bullish mood

DURING LAST month's election campaign, Mr Brian Mulroney, the Prime Minister, used to tell Quebec audiences in his fluent colloquial French, "C'est le jackpot," when he referred to the US-Canada free trade agreement.

Mr Robert Bourassa, Quebec's Liberal Premier, though officially neutral in the campaign, was scarcely less enthusiastic.

The result was that Canada's only predominantly French-speaking province, numbering 6.5m people, gave Mr Mulroney 63 of its 75 seats in the 225-seat Canadian Parliament.

Fueled by a residential and commercial construction boom and steady consumer spending, Quebec has grown faster than the Canadian economy this year and last, although unemployment, at 9.4 per cent, has remained above the 7.9 per cent national average.

The Conference Board of Canada projects real growth of 4.2 per cent for the country in 1988, with 4.3 per cent growth in Quebec. However, the board is forecasting a dip in the province's performance below the Canadian average next year as housing starts to tail off.

Business in Quebec is bullish about free trade. Mr Bourassa's government hopes to offset the decline in housing projects with C\$7.5bn (23.4bn) to build new hydroelectric dams on northern Quebec rivers and a tax reform package that will put C\$2bn in income tax refunds in Quebecers' pockets next spring - about the same time as a provincial election is expected.

A recent opinion poll gave Mr Bourassa's party a 64 per cent popularity rating, compared with 25 per cent for the opposition Parti Quebecois (PQ), now led by Mr Jacques Parizeau, a former provincial finance minister. At a recent convention, the PQ renewed its hard-line stance on independence, a step likely to help the Liberals in the coming election.

Mr Bourassa is an economist trained at Harvard and Oxford. His backing for the trade deal is in tune with Quebec-based businesses ranging from major corporations such as Alcan to the small but growing manufacturers who represent the leading edge of Quebec's entrepreneurial revolution.

The eternal goal of political

independence for the province has given way to a hard-nosed business sense as Quebec's baby boom generation seeks to make its mark at home and in the international market.

The premier is fond of sketching scenarios about "the floating billions" in European and Asian investment capital being drawn to Quebec thanks to improved access to the affluent US market. Hyundai, the South Korean car-maker, is building a C\$250m assembly plant in Quebec, with an eye to the US market.

However, Mr Bourassa has a more immediate interest in the free trade deal. The Quebec government is in the business of selling hydroelectric energy. The trade agreement will make it easier for the local utility, Hydro-Quebec, to export

Quebec has grown faster than the national economy for the past two years

power, while sheltering it from capricious US protectionism.

On top of the C\$7.5bn in hydroelectric construction that has been announced, Hydro-Quebec is negotiating with Newfoundland to build another C\$7bn in hydroelectric developments at Gull Island and Muskrat Falls on the Lower Churchill river.

The Churchill river is in Labrador, which belongs to Newfoundland, although Quebec governments show it as part of Quebec, dismissing the border with the notation: "Line drawn by the Judicial Committee of the Privy Council, 1927."

New joint developments in Labrador had been blocked by Newfoundland's unsuccessful efforts to renegotiate the 65-year contract for the sale of 5,200 megawatts of power generated at the existing Churchill Falls dam to Hydro-Quebec.

A decision by the Supreme Court of Canada in May upheld the contract, which pegs the price of Churchill Falls electricity at 0.2-0.3 cents a kilowatt-hour until 2041.

Mr Bourassa started the C\$13.7bn James Bay hydroelectric development in his first term as Quebec premier from 1970 until 1976, when he was beaten by the independence-minded PQ.

Electricity from the 10,000-megawatt (MW) "project of the century" proved surplus to Quebec's demand as the first of three massive power stations on the La Grande river came into operation in 1979.

Mr Bourassa was re-elected in 1985 on a promise to harness another 12,000 MW of Quebec's 25,000 MW untapped potential. The surplus energy from the original James Bay project has been absorbed, thanks to discounted sales of power for new aluminium smelters. Norsk Hydro's C\$400m magnesium plant and other industrial projects, including the Hyundai factory.

Alcan is building a 200,000-tonne smelter at Latorriere near other plants in the Saguenay-Lac St-Jean region, where the company generates its own electricity at an estimated cost of 0.2 cents a KW-hour.

Canadian Reynolds Metals has expanded its aluminium smelting capacity at Basie-Comeau and bought a 25 per cent stake in the 180,000-tonne capacity Aluminerie de Becancour, a joint venture with Pechiney of France, the US Japanese company Alumax and the Société Générale de Financement (SGF), a Quebec government company.

SGF is talking to Reynolds, Austria Metall, Kobe Steel, Mitsubishi and YKK of Japan about opening another 250,000-tonne smelter near Sept-Îles on the North Shore of the St Lawrence river.

Hydro-Quebec sold surplus power from James Bay to American utilities for less than half the 4.5 cents a KW-hour Quebecers pay. However, those bargain contracts have been replaced by long-term deals with US utilities for 6-7 cents a KW-hour.

Resistance in the US north-east to building new nuclear power plants and a booming economy mean that New York and the six New England states will have a shortfall in electrical power of about 14,000 MW by 2000, Hydro-Quebec calculates.

"We can provide some of that," says Mr John Ciaccia, the Quebec Energy Minister. Quebec also sells power to neighbouring provinces and is talking to the Ontario government about the possible sale of another 2000 MW.

Kevin Dougherty

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